Minutes of the Meeting
of the
Oakland University
Board of Trustees
October 4, 1977

The meeting was called to order by President Donald O'Dowd at 7:40 p.m. in Lounge II of the Oakland Center.

Present: Chairman Schwartz, Trustees Headlee, Katke, Lewis and Saltzman

Absent: Trustees Adams, Mair and Morris

Before presenting the formal agenda, Mr. O'Dowd informed the Board of some general items of interest:

Enrollment - Fall headcount enrollment is currently 10,993 and may exceed 11,000. This is a 5% increase over last year. The preliminary projection is for 8,988 FYES which is a 6% increase from 1976-77. The graduate enrollment is stable. Oakland is experiencing the largest percentage enrollment growth in the State.

Residence Halls - There are 1,332 students in the residence halls compared to 1,188 last year. This represents a 12% increase.

Sports Activities - The soccer team has won 4 games and lost none and is ranked 10th in the Mid-East region. The women's volleyball team opened the season last Saturday with a win over Northern Michigan. The women's tennis team has 3 wins and 5 losses.

Presentations - Mr. Lew Ayres drew 2,000 participants last week to his film, "Altars of the World." Mr. Garrett Hardin opened the President's Club Lecture Series and more than 600 attended programs related to his appearance.

Grants - The Continuing Education Department has obtained a $170,000 contract to provide legal assistant training to selected staff members in the State Department of Social Services.

Meadow Brook Hall - 13,513 people toured the Hall during the summer.

Faculty Recognition - Five Oakland University faculty members--Ms. Jane Bingham, Messrs. Carl Barnes, Jr., Melvin Cherno, Donald Morse and Robert Simmons--were reviewers in the September issue of Choice, a publication of college and university research libraries.

Meadow Brook Art Gallery - A major art exhibition of 17th-18th century Japanese art entitled "Though Closed Doors" opens Sunday, October 9th. The exhibit was developed by Mr. Kiichi Usui the gallery curator.

Minority Business Week - The Business Office and the Urban Affairs Department are participating this week in a minority business conference at the Renaissance Center.

Mr. O'Dowd welcomed Professor Robert Williamson to the meeting as the American Association of University Professors representative.

Approval of Minutes of August 24, 1977

Mr. O'Dowd requested approval of the minutes for the meeting of August 24, 1977. Mr. Schwartz offered a motion for approval of the minutes. Mr. Lewis seconded the motion.

Mr. Saltzman inquired if approval should be deferred so that Senato Huffman could review the summarization of his remarks.

Mr. De Carlo stated that he felt the Senator's remarks were reporte from notes and a tape recording and that it would be inappropriate to suspend approval. A copy of the minutes will be provided to Senator Huffman, and if in his opinion corrections are needed, the matter could be reviewed at that time.

The motion to approve the minutes as distributed was voted on and passed.

Selection of Chairman and Vice Chairman for Board of Trustees

Mr. O'Dowd called upon Mr. Katke to report for the Nominating Committee on candidates for the office of chairman and vice chairman of the Board of Trustees.

Mr. Katke stated that the Nominating Committee consisted of Arthur Saltzman and himself. He then nominated Alan E. Schwartz as chairman and David B. Lewis as vice chairman to serve for the coming year. Mr. Katke stated that Messrs. Schwartz and Lewis graciously agreed to serve if elected. Mr. Saltzman seconded the motion which was voted on and carried unanimously.

Mr. O'Dowd offered his congratulations to Messrs. Schwartz and Lewis.

Presentation of the Revised Plan for the Library Addition Project

Mr. O'Dowd stated that as a result of a recommendation from the Michigan Efficiency Task Force, the Department of Management and Budget suggested that the university reevaluate the size of the proposed Kresge Library addition. The Department of Management and Budget requested that the university reduce the Library from a proposed 243,000 gross square feet to 200,000 gross square feet. (Both figures included the 77,000 gross square feet of the existing Library.) The Michigan Efficiency Task Force based their recommendation for a reduction in size on their projections of student enrollment growth for the State. Mr. O'Dowd said that Oakland reviewed this request with Rossetti Associates, the architects for the project. Mr. O'Dowd added that the current Library facilities are inadequate and that books are now stored in remote locations. Mr. O'Dowd called on Mr. Kenneth H. Coffman, Vice President for Campus and Student Affairs, for his comments.

Mr. Coffman stated that Mr. Robert Greager and Mr. Gerhard Kammer of Rossetti Associates were present and would review a revised plan.

Mr. Greager called the Board's and the audience's attention to two sets of architectural renderings of the proposed Library addition. One set portrayed the original plan of 243,000 gross square feet and the other set was a revised 200,000 gross square foot plan. He also called their attention to a scale model of the revised Library addition. Mr. Greager stated that their organization spent considerable time on the revised plan and they have developed a proposal which "works well and meets both staff and State needs." He added that, unfortunately, the Audio-Visual Deparment is not included in the proposed

Library addition as a result of the reduction. He concluded by saying that interior layout efficiencies resulted by reducing the size of the addition.

Mr. Greager by reference to charts described the changes on each floor and the exterior of the building.

Mr. Lewis asked what could be done to accommodate additional demands if and when this addition's capacity is reached. Would it be possible to add on to this facility?

Mr. Greager responded that the plan is highly flexible and that this was one of the advantages in the proposed reduction. The area removed could be added back.

Mr. Katke then questioned if the 40,000 gross square feet could be added without a major physical change or a "penalty in cost."

Mr. Greager said he would hesitate to say that there would not be some "penalty in cost." Any revision creates some problems, but there is flexibility in the proposed plan.

Mr. Headlee asked Mr. Coffman if he was satisfied with the revised plan.

Mr. Coffman said that he was satisfied since the building's original concept has been retained and there was a better utilization of space.

Mr. Headlee asked about the impact on the Audio-Visual Department.

Mr. Coffman responded that the department is currently located in Varner Hall. The reduction in size of the Library addition necessitates leaving the department in its present location.

Mr. Katke raised the question that if the revised plan appears to offer a better arrangement at less cost, perhaps the institution had moved too fast originally.

Mr. O'Dowd replied that part of the answer to this question was the difference in opinion between the State and the University on enrollment. The State estimated an enrollment of 10,000 students; Oakland's estimate was 12,000 students. Mr. O'Dowd said that the Library would not be completed for five years, and he felt the University would exceed its design capacity before it was opened.

Mr. Headlee commented that he did not think it desirable to have the Audio-Visual Department separate from the Library. He wondered if it would be reasonable to insist on our original proposal.

Mr. Katke asked if the administration discussed this concern with State officials.

Mr. O'Dowd responded that the State's decision was dictated by economics.

Mr. Katke stated that if the 243,000 square feet were required, the Board should go on record to that effect. The Board could accept the 200,000 square foot proposal in order to expedite the project, but go on record that an addition may be required.

Mr. Saltzman inquired about the feasibility of supplemental sources of financing. He suggested that this subject should be on a future Board agenda to see if there are other options.

Mr. Lewis requested comments from Dean George Gardiner since "he and his staff would have to live with the proposed facility." He also requested Mr. De Carlo's opinion as to whether it was feasible to obtain approval of the project but lay some groundwork for a future request for the restoration of the 40,000 square foot reduction.

Mr. Gardiner indicated his pleasure in working with Rossetti Associates. He and his staff take the position that they need to move ahead with the project. He agreed with Mr. Katke about not bowing to pressure, but he felt the potential delay in completing the Library was too great a risk. He felt they needed to move ahead as quickly as possible, even if it meant trading off some needed space.

Mr. Katke concurred, reemphasizing that the University should be on the record that it was compromising its program in order to proceed.

Mr. De Carlo responded that Mr. Lewis had raised an excellent point and that it was possible to lay a foundation for a future request for restoration of the additional space. He added, however, that we must keep in mind that State funds are limited and the University was competing with other State programs for funding. Mr. De Carlo concluded that in all fairness to the State, these officials did have an honest, professional difference of opinion on enrollment projections and University needs.

Mr. O'Dowd said he felt it would be wise to agree to the reduced size with reservations and make every effort to expedite the Library addition.

Mr. Saltzman stated that he wished to commend the architects for their exciting renderings. He said the design was aesthetically satisfying.

Mr. O'Dowd thanked Mr. Robert Greager and Mr. Gerhard Kammer of Rossetti Associates for their presentation.

Report on the Department of Linguistics

Mr. O'Dowd noted that various departments in the past had made reports to the Board of Trustees. Mr. O'Dowd introduced Professor William Schwab, Chairman of the Linguistics Department, by stating that he was a charter faculty member who joined Oakland in the fall of 1959.

Mr. Schwab expressed appreciation for the opportunity to appear before the Board to publicize the activities of the Department. He explained that the Department was relatively small since all of its faculty members held dual appointments. Mr. Schwab stated that he would respond to any questions raised by the written report submitted to the Board.

Mr. Saltzman inquired if the Linguistics Department would have remedial language programs.

Mr. Schwab stated that the Department had such a program and that last year they had their first graduates with a new degree called Secondary Language Arts which prepares students to work with those who read poorly or are bilingual. Mr. Schwab said the Department would like to become more active in the field of English as a second language since there are increasing numbers of non-English speaking people who need specialized service.

Mr. O'Dowd asked Mr. Schwab about the fall enrollment.

Mr. Schwab responded by distributing an addendum to his report. He noted the possible need for more staff. He said that enrollments were down slightly from last year due to closed classes resulting from a lack of classroom space. Approximately 30 or 40 students were not accepted.

Mr. O'Dowd agreed that space has been an acute problem this fall because of the increased enrollment. Mr. O'Dowd then asked if the Department was proposing a master's option.

Mr. Schwab responded that a proposal was under consideration by various University committees. He hoped the process would be completed fairly soon.

Mr. O'Dowd asked about the thrust of the program.

Mr. Schwab replied there would be programs in theoretical linguistics; a concentration in the teaching of English as a second language; a concentration in the teaching of language skills to native speakers; and a concentration in the teaching of foreign language methodology. The programs would be pragmatic and "addressed to local needs."

Mr. O'Dowd then inquired about the Department's direction if another position was added.

Mr. Schwab answered that utilization probably would be in the area of bilingualism.

Mr. Saltzman complimented Mr. Schwab on his well written report.

Mr. O'Dowd thanked Mr. Schwab for his fine report and expressed appreciation for his comments on the direction of linguistics.

Approval of Personnel Actions

Mr. O'Dowd recommended approval of the following faculty personnel actions:

Appointments

Aston, Thomas A., part-time, 12 month Adjunct Assistant Professor and Lecturer in Communication Arts, effective August 15, 1977 through August 14, 1979

Ghausi, Mohammed S., full-time, 12 month Professor of Engineering, and Dean of the School of Engineering, effective January 1, 1978

Harding, Clifford V., part-time, 10 month Adjunct Professor of Biological Sciences, effective August 15, 1977 through August 14, 1979

Hightower, Kenneth R., part-time, 10 month Adjunct Professor of Biological Sciences, effective August 15, 1977 through August 14, 1978

Lorenz, Paul F., part-time, 10 month Adjunct Professor of Management, effective August 15, 1977 through August 14, 1979

Morton, Charles E., part-time, 10 month Adjunct Professor and Lecturer in Philosophy, effective August 15, 1977 through August 14, 1978

Sapp, Mary Ellen, full-time, 10 month Assistant Professor of Education, effective August 15, 1977

Shapiro, Harvey A., part-time, 12 month Adjunct Special Instructor and Lecturer in Management, effective August 15, 1977 through August 14, 1978

Changes of Status

Holliday, Christopher R., from Instructor in Philosophy to Assistant Professor of Philosophy, effective October 1, 1977

Rowland, Claude K., from Visiting Instructor in Political Science to Assistant Professor of Political Science, effective August 15, 1977

Stano, Miron, from Associate Professor of Economics to Associate Professor of Economics and Management, effective September 15, 1977

Stern, Robert L., Associate Professor of Chemistry and Coordinator of Special Instructional Projects in the Center for General and Career Studies, change appointment dates from July 1, 1976 through June 30, 1977 to July 1, 1976 through June 30, 1978

Leaves of Absence

Dickerson, Bernadette, Special Instructor in Learning Skills, leave from August 15, 1977 through August 14, 1978

Kurzman, Margaret L., Special Instruct - in Learning Skills, leave from August 29, 1977 through December 16, 1977

Mr. Lewis moved to approve the personnel actions. Mr. Headlee seconded the motion.

Mr. O'Dowd suggested that Mr. Obear comment on the appointments for this month.

Mr. Obear stated that he wished to comment on the appointment of Mohammed S. Ghausi as Professor of Engineering and Dean of the School of Engineering, effective January 1, 1978. He noted there had been a lengthy search process for a dean to replace Mr. Paul Paslay who had resigned. Mr. Obear explained that following Mr. Paslay's resignation, a search committee had been appointed and considerable time and effort was expended in the search. Mr. Obear was happy to conclude the search process by recommending Mr. Ghausi who he felt was eminently qualified for the position.

The motion to approve the personnel actions was voted on and passed.

Mr. O'Dowd asked the Board's approval of the following recommendations from the Employment Relations Department:

<u>Academic Affairs</u>

<u>Biological Sciences</u>
Establish budget position #307, Research Associate, salary grade C-8.

Source of funds: An externally funded grant which will not commit general fund resources.

<u>Health Sciences</u>
Establish budget position #4, Manager, Clinical Research Laboratory, AP-II.

Source of Funds: Revenue generated by a self-supporting operation which will not commit general fund resources.

<u>Business Affairs</u>

<u>Office of Computer Services</u>
Establish budget position #310 as Production Control Clerk/Keypunch Operator, salary grade C-7, in lieu of budget position #310, Keypunch Operator, salary grade C-4.

Source of funds: A transfer of general fund budget allocations within existing approved budget levels. There will be no increase in the total budget allocation.

Motor Pool
Reclassify budget position #1 from Manager, Motor Pool, AP-III, to Motor Pool Supervisor, AP-II.

Source of funds: The reclassification of this position will result in no additional cost per annum.

Campus and Student Affairs

Inventory and Property Control
Reclassify budget position #301, Inventory and Property Control Clerk, from salary grade C-3, to salary grade C-5.

Source of funds: A transfer of general fund budget allocations within existing approved budget levels. There will be no increase in the total budget allocation.

Sports and Recreation Building and Intramural Activities
Establish budget position #8, Athletic Business Manager, AP-V.

Source of funds: A transfer of general fund budget allocations within existing approved budget levels. There will be no increase in the total budget allocation.

Continuing Education

Continuing Education/Meadow Brook Hall
Reclassify budget position #301 from Secretary/Manager, Meadow Brook Hall, salary grade C-6, to Administrative Aide, salary grade C-8.

Source of funds: Revenue generated by a self-supporting operation which will not commit general fund resources.

Reclassify budget position #306 from Secretary-Clerk/ Meadow Brook Hall, salary grade C-4, to Secretary/ Manager of Meadow Brook Hall, salary grade C-6.

Source of funds: Revenue generated by a self-supporting operation which will not commit general fund resources.

Mr. Headlee moved to approve the personnel actions from the Employment Relations Department. Mr. Saltzman seconded the motion which passed.

Acceptance of Gifts and Grants

Mr. O'Dowd recommended acceptance of the following gifts and grants:

I. Gift in support of the William T. Morris Foundation Scholarship Fund:

Morris, William T., Foundation, Inc. (The), New York, New York	$ 15,000.00

II. Gifts in support of the Eric Pelzner Memorial Student Short Term Loan Fund:

Miscellaneous Donors	670.00

III. Gift in support of the U.A.W. Golf Classic Scholarship Fund:

U.A.W., Region 1-B Education Scholarship Fund, Detroit	1,000.00

IV. Gifts in support of the Jewell Wibby Women's Athletic Scholarship Fund:

Miscellaneous Donors	50.00

V. Gifts in support of the Alumni Fund:

Clow Corporation, Oak Brook, Illinois (Matching gift)	100.00
Miscellaneous Donors (Matching gift)	75.00

VI. Gifts in support of the Engineering Society:

Miscellaneous Donors	12.00

VII. Gift in support of the Independent Student Association:

Anonymous Donor	1,000.00

VIII. Gifts in support of the Friends of Kresge Library:

Miscellaneous Donors	30.00

IX. Gifts in support of the Friends of Kresge Library - Richard Brace Memorial Fund:

Miscellaneous Donors	25.00

X. Gifts in support of Meadow Brook Hall:

Ford Motor Company Fund, Dearborn (Matching gift)	100.00
Miscellaneous Donors	20.00

XI. Gifts in support of Meadow Brook Hall - Paul Engstrom Tribute Fund:

Edson, Mr. and Mrs. William R., LaHabra, California	500.00
Engstrom, Mrs. Paul, Ferndale	500.00
F & M Associates, Farmington	1,175.50
Fyke, Mr. and Mrs. William P., Berkley	500.00
Miscellaneous Donors	165.00

XII. Gifts in support of Meadow Brook Hall - Gilders Development Fund:

American Motors Corporation, Southfield (Matching gift)	200.00
Bouck, Mr. Winston C., Pontiac	100.00
Edson, Mr. and Mrs. Roy P., Ionia	500.00
Estes, Mr. and Mrs. E. M., Bloomfield Hills	500.00
Ford Motor Company Fund, Dearborn (Matching gift)	225.00
Goad, Mr. and Mrs. Thomas C., Birmingham	100.00
Miscellaneous Donors	35.00
Williams, Mr. and Mrs. R. Jamison, Birmingham	1,000.00

XIII. Gifts in support of Meadow Brook Music Festival:

Apollo Asphalt Inc., Wixom	250.00
Butzel, Mr. and Mrs. Martin L., Birmingham	500.00
Campbell, Charles M., Company (The), Bloomfield Hills	100.00
Detroit Bank & Trust Company, Detroit	1,400.00
Ford Motor Company Fund, Dearborn (Matching gift)	740.00
G. P. Plastics, Inc., Pontiac	100.00
Graham, Mr. and Mrs. Graham J., Bloomfield Hills	500.00
Jacobs, F. L., Company, Grand Rapids	200.00
Klein, Mr. Victor W., Detroit	100.00
Miller, Mr. and Mrs. Milton J., Detroit	300.00
Miscellaneous Donors	666.00
Saltzman, Mr. Arthur W., Franklin	150.00

XIV. Gifts in support of Meadow Brook Music Festival/ Meadow Brook Theatre:

Adams, Mr. and Mrs. Felix T., Bloomfield Hills	200.00
Advance Glove Manufacturing Company, Detroit	100.00
American Motors Corporation, Southfield (Matching gift)	630.00
Anchor Motor Freight, Inc., Warren	100.00
Automotive Packaging Corporation, Detroit	100.00
Birnkrant, Mr. and Mrs. Theodore D., Huntington Woods	150.00
Budd Company (The), Troy	1,000.00
Burlington Northern Air Freight, Inc., New Port Beach, California	200.00
Burroughs Corporation, Detroit	2,500.00
Champion Bait Company, Mt. Clemens	100.00
Dunn & Mavis, Inc., Warren	100.00
Ebersole, Mr. and Mrs. A. K., South Lyons	100.00
Edwards Oil Service, Inc., Detroit	200.00
Ford Motor Company Fund, Dearborn (Matching gift)	3,685.00
Fruehauf Corporation Charitable Fund, Detroit	250.00
Goad, Mr. and Mrs. Thomas C., Birmingham	100.00
Gulf & Western Metals, Southfield	400.00
Humbert, Mr. and Mrs. Jack N., Birmingham	100.00
Jospey, Mr. and Mrs. Maxwell, Franklin	100.00
Kornegay, Dr. and Mrs. Francis A., Detroit	110.00
Long Transportation Company, Oak Park	100.00
Mannion Express Company, Detroit	100.00
Miscellaneous Donors	1,980.00
Modern Engineering Service Company, Berkley	100.00
Narens Associates, Inc., Southfield	100.00
Reynolds Metals Company, Southfield	250.00
Rockwell International, Troy	1,000.00
Runyon, Mr. and Mrs. M. T., Birmingham	100.00
Simpson, A. G., Company, Birmingham	100.00
Stroh Brewery Company (The), Detroit	1,500.00
Stucky, Mr. and Mrs. Marvin W., Detroit	100.00
Terrell, Mr. and Mrs. Richard L., Birmingham	100.00
Transign Inc., Waterford	100.00
Walbridge, Aldinger Company, Detroit	100.00
West, Mr. and Mrs. James, Dearborn	200.00
Woodstock Die Casting, Southfield	100.00

XV. Gifts in support of Meadow Brook Theatre:

Clark Equipment Company, Buchanan	100.00
Ford Motor Company Fund, Dearborn (Matching gift)	100.00
Miscellaneous Donors	405.00
Wilson, Lula C., Trust, Detroit	5,000.00

XVI. Gifts in support of Meadow Brook Theatre Guild:

Cafiero, Mrs. E. A., Bloomfield Hills	100.00
Miscellaneous Donors	50.00
Mitchell, Mrs. William L., Bloomfield Hills	100.00

XVII. Gifts in support of the O.U. Foundation - President's Club:

Hartman, Mr. and Mrs. William E., Jr., Birmingham	1,000.00
Mealey Leasing Company, Troy	1,000.00

XVIII. Gifts in support of the Rochester Festival Club:

Allen, Mr. and Mrs. John F., Rochester	100.00
Anschuetz, Dr. and Mrs. Lee H., Rochester	200.00
Avon Broach & Production Company, Rochester	200.00
Avon Printing Company, Rochester	100.00
Bach Surgical & Orthopedic Company, Bloomfield Hills	100.00
Baldwin, Mr. and Mrs. James C., Rochester	100.00
Barnwell, Mr. and Mrs. Richard E., Rochester	100.00
Basar & Parish, Rochester	100.00
Bingham, Dr. Richard, Rochester	100.00
Bishop, Senator and Mrs. Donald, Rochester	100.00
Blamey, Dr. and Mrs. William E., Bloomfield Hills	100.00
Bordine's Better Blooms, Rochester	200.00
Brooks, Dr. and Mrs. Richard G., Rochester	200.00
Brown, Dr. and Mrs. Donald, Rochester	100.00
Buckerfield Engineering, Rochester	100.00
Cadieux, Mr. and Mrs. Clarence, Rochester	100.00
Church, Mr. and Mrs. Roy B., Rochester	200.00
Commercial Contracting Corporation, Troy	200.00
Community National Bank, Rochester	200.00
Cook, Dr. and Mrs. Thomas A., Rochester	100.00
Cooper's Arms, Rochester	100.00
Crissman, L. Keith, Birmingham	100.00
Croissant, Dr. Paul D., Bloomfield Hills	100.00

D & D Technical Supply, Rochester	100.00
deSteiger, Mr. and Mrs. Raymond, Rochester	200.00
Detroit Urology Clinic, Rochester	100.00
Dillman & Upton, Inc., Rochester	100.00
Drogowski, Dr. and Mrs. Edward, Rochester	100.00
Dudek, Dr. and Mrs. John J., Lake Orion	100.00
Duhamel, Dr. Peter A., Rochester	100.00
Ebinger, Dr. and Mrs. William L., Rochester	100.00
Elias Brothers Restaurants, Inc., Warren	100.00
Ernst, Mr. and Mrs. H. Bernard, Rochester	100.00
Even, Dr. and Mrs. Arthur, Jr., Rochester	200.00
Fenner, Ms. Doris J., Troy	200.00
Fill, Mr. Albert I., Madison Heights	100.00
Findlater, Ms. Ilma, Rochester	100.00
Fleck Oldsmobile, Pontiac	200.00
Fox, Bill, Chevrolet, Inc., Rochester	100.00
Freeman, Mr. and Mrs. Francis X., Rochester	100.00
Gallogly, Mr. and Mrs. West, Birmingham	200.00
Gay, Dr. Melvin, Rochester	100.00
Gendron, H. L., Company, Rochester	100.00
Gerber, George R., Rochester	100.00
Gilbert, Dr. Michael D., Rochester	100.00
Gorenstein, Irwin C., Trust, Southfield	100.00
Gutenberg, Dr. Irwin, Sterling Heights	100.00
Hall, Dr. and Mrs. Arch, Rochester	200.00
Hiller, Mr. and Mrs. David, Rochester	200.00
Houghten, Mr. and Mrs. Fred D., Rochester	200.00
Huebner, Dr. and Mrs. James V., Rochester	200.00
Johnston, Dr. and Mrs. Eric B., Rochester	100.00
Keim, Earl, Realty, Rochester	100.00
Kent, G., & Associates Inc., Rochester	100.00
King, Mr. and Mrs. Calvin, Rochester	100.00
Knorr, Mr. and Mrs. George, Rochester	100.00
Kuntzman, Dr. and Mrs. Carl E., Rochester	100.00
Lear Siegler Foundation, Santa Monica, California (Matching gift)	200.00
Leeser, Mr. and Mrs. G. Wayne, Rochester	100.00
Lindquist, Mr. and Mrs. Ben, Rochester	100.00
Lindsay, Ross, Associates, Rochester	200.00
Lukens, Mr. and Mrs. William, Rochester	200.00
Machus, Harris O., Enterprises Inc., Birmingham	200.00
Maibauer, Dr. and Mrs. F. R., Jr., Rochester	100.00
Manning, Dr. and Mrs. John D., Warren	100.00
Markwardt, Mr. and Mrs. M. W., Rochester	100.00

Martin Insurance Agency, Rochester	100.00
Martin, Mr. Roscoe R., Rochester	100.00
Mason, Mr. Patrick J., Rochester	100.00
McGee, Mr. and Mrs. Theodore, Rochester	100.00
Menge, Dr. Michael S., Rochester	100.00
Miscellaneous Donors	3,625.00
Mitzelfeld's Inc., Rochester	200.00
Mole Hole (The), Rochester	100.00
Myers, Mr. and Mrs. Albert F., Rochester	200.00
Nash, Dr. and Mrs. Ernest F., Birmingham	100.00
National Bank of Rochester, Rochester	200.00
Ohlsson, Dr. John A., Rochester	100.00
Ohngren, Mr. and Mrs. Gerald, Rochester	100.00
Oxford, Mr. and Mrs. Carl, Rochester	100.00
Peterson, Mr. and Mrs. Donald H., Rochester	100.00
Pixley, Mr. and Mrs. Don G., Rochester	200.00
Pocklington, Mr. and Mrs. Harold, Rochester	200.00
Portnoy, Dr. Harold D., Bloomfield Hills	100.00
R.G.I.S. Inventory Specialists, Rochester	200.00
Ringwald, Drs. Ulrich & Barbara, Troy	100.00
Roberts, Mr. Ronald J., Rochester	100.00
Rochester Clarion (The), Rochester	100.00
Rochester Dermatology Clinic, Rochester	200.00
Rochester Elks Club, Rochester	100.00
Rochester Hills Management Company, Rochester	200.00
Rosebrock, Mr. and Mrs. Theodore, Rochester	100.00
Salerno Metal Spray Company, Inc., Warren	100.00
Saul, Dr. and Mrs. Stanley R., Rochester	100.00
Schwark, Mr. and Mrs. Kenneth, Rochester	200.00
Seidman & Seidman, Troy	200.00
Shaw, A. F., & Associates Inc., Rochester	200.00
Shelton, Mr. and Mrs. C. M., Bloomfield Hills	200.00
Su-Dan Company, Rochester	200.00
Systematic Heating & Cooling, Oxford	100.00
Terry, Dr. John S., Rochester	200.00
Thompson, Mr. and Mrs. Frederick, Rochester	100.00
Touche-Ross & Company, Detroit	200.00
Urban Land Consultants, Utica	100.00
Varner, Mr. and Mrs. Thomas, Rochester	200.00
Von Valtier, Drs. William and Cheryl, Rochester	200.00
Wery, Dr. Gerald F., Rochester	100.00
White, Dr. and Mrs. Daniel B., Rochester	200.00
Zboril, Dr. and Mrs. James, Rochester	200.00

XIX. Gift in support of the William G. Shaw Charitable Trust:

Shaw, William G., Charitable Trust, Detroit	550.00

XX. Grants in support of Departments, Staff, Schools and Colleges:

Michigan, State of, Lansing, under the direction of Mr. George Karas of the Physical Plant Department, to be used in support of the program entitled, "Youth Conservation Camp." Period of Performance: June 27, 1977 to August 19, 1977.	16,420.00
National Endowment for the Arts, Washington, D. C., under the direction of Mr. Terence E. Kilburn of the Meadow Brook Theatre, to be used in support of the program entitled, "Professional Theatre Companies - Artistic Development." Period of Performance: July 1, 1977 to June 30, 1978.	25,000.00
National Institutes of Health, Bethesda, Maryland, under the direction of Dr. Venkat N. Reddy of the Institute of Biological Sciences, to be used for indirect cost related to the program entitled, "Proteins of Normal and Cataractous Lenses." Period of Performance: August 1, 1977 to July 31, 1978.	11,340.00
National Institutes of Health, Bethesda, Maryland, under the direction of Dr. Nalin J. Unakar of the Biology Department, to be used for indirect cost related to the program entitled, "Morphological Studies in Experimental Cataracts." Period of Performance: June 1, 1977 to May 31, 1978.	12,597.00
National Institutes of Health, Bethesda, Maryland, under the direction of Dr. Harold Zepelin of the Psychology Department, to be used in support of the program entitled, "Aging and the Quality of Human Sleep." Period of Performance: August 1, 1977 to July 31, 1978.	11,990.00
National Institutes of Health - National Eye Institute, Bethesda, Maryland, under the direction of Dr. Michael V. Riley of the Institute of Biological Sciences, to be used in support of the program entitled, "Control of Corneal Hydration and Transparency." Period of Performance: September 1, 1977 to August 31, 1978.	49,545.00

National Science Foundation, Washington, D. C., under the direction of Dr. David Shantz of the Psychology Department, to be used in support of the program entitled, "Children's Behavior During Interpersonal Conflicts: Situational and Social-Cognitive Correlates." Period of Performance: September 1, 1977 to February 28, 1980.	112,400.00
National Science Foundation, Washington, D. C., under the direction of Dr. John Dettman of the Mathematical Sciences Department, to be used in support of the program entitled, "The Uses of Generalized Functions in Related Differential Equations." Period of Performance: July 1, 1977 to June 30, 1978.	11,200.00
Oakland County, Pontiac, under the direction of Mr. John Coyle of the Employment Relations Department, to be used in support of the program entitled, "C. E. T. A. Title II." Period of Performance: July 1, 1976 to September 30, 1978.	20,160.00
Oakland County, Pontiac, under the direction of Dr. Robert Gaylor of the Kresge Library, to be used as a supplement to the original award for the program entitled, "Reference Hotline - 1977." Period of Performance: January 3, 1977 to December 31, 1977.	517.50
United States Army Natick Research & Development Command, Natick, Massachusetts, under the direction of Dr. Michael D. Sevilla of the Chemistry Department, to be used in support of the program entitled, "Mechanisms for Radiation Damage in Proteins and Model Compounds." Period of Performance: September 1, 1977 to August 31, 1978.	32,644.00
United States Department of Health, Education, and Welfare - Office of Education, Washington, D. C. Funds are to be used for the Basic Educational Opportunity Grants Program, a financial aid program. Period of Performance: July 1, 1977 to June 30, 1978.	469,420.00

	United States Department of Health, Education, and Welfare - Office of Education, Washington, D. C. Funds are to be used for the Supplemental Educational Opportunity Grants Program to make awards to Initial Recipients, a financial aid program. Period of Performance: July 1, 1977 to June 30, 1978.	50,713.00
	United States Department of Health, Education, and Welfare - Office of Education, Washington, D. C. Funds are to be used for the Supplemental Educational Opportunity Grants Program to make awards to Continuing Recipients, a financial aid program. Period of Performance: July 1, 1977 to June 30, 1978.	82,467.00
	United States Department of Health, Education, and Welfare - Office of Education, Washington, D. C. Funds are to be used for the College Work-Study Program, a financial aid program. Period of Performance: July 1, 1977 to June 30, 1978.	142,924.00
	United States Department of Health, Education, and Welfare - Office of Education, Washington, D. C. Funds are to be used for the purpose of granting National Direct Student Loans to qualified students, a financial aid program. Period of Performance: July 1, 1977 to June 30, 1978.	137,562.00
	United States Energy Research and Development Administration, Argonne, Illinois, under the direction of Dr. V. E. Kinsey of the Institute of Biological Sciences, to be used in support of the program entitled, "Biochemical Studies on the Ocular Lens in Relation to Cataractogenesis." Period of Performance: May 1, 1977 to April 30, 1978.	12,700.00
XXI.	A gift to the Athletic Department from Mr. and Mrs. L. Clifford Goad, Bloomfield Hills, of a golf car. Estimated value:	795.00
XXII.	A gift to the Meadow Brook Art Gallery from Mr. and Mrs. Leonard Kasle, Franklin, of a sculpture titled "Zee" by Mr. Michael Todd. Estimated value:	14,000.00
	Total Gifts and Grants	$1,285,968.00

Mr. Schwartz moved to accept the gifts and grants. Mr. Headlee seconded the motion. The motion was voted on and carried.

Approval of Candidates Recommended to Receive Bachelor's and Master's Degrees as of August 18, 1977

Mr. O'Dowd recommended approval of the candidates for bachelor's and master's degrees as of August 18, 1977. (The lists are on file in the Office of the Secretary to the Board of Trustees.)

Mr. Lewis moved that the recommended lists of graduates be approved with congratulations. Mr. Headlee seconded the motion which passed.

Approval of Delegation of Authority to Approve Clinical Nursing Programs

Mr. O'Dowd presented the following recommendation for the Board's approval:

> RESOLVED, That the Board of Trustees authorizes the President and/or Vice President for Business Affairs to contract with appropriate health agencies to provide clinical educational experiences for students in the School of Nursing.
>
> This delegation of authority is subject to the condition that each contract negotiated by the University is reviewed and approved by University legal counsel and the University's insurance carrier prior to approval by the President or Vice President for Business Affairs.

Mr. Lewis inquired if the Board could delegate the authorization of contract approvals and if this action would create any problems.

Mr. De Carlo responded that the Board could delegate the authority as the delegation is specific and is not a granting of overall Board policy authority.

The motion was voted on and carried.

Approval of the Oakland University Congress Constitution

Mr. O'Dowd requested Board approval of the following recommendation:

> WHEREAS the Oakland University Congress is the official voice of the student body of Oakland University, and
>
> WHEREAS its grant of authority is established by delegation from the Board of Trustees, be it
>
> RESOLVED, That this constitution as submitted is verified to be the official constitution of the Oakland University Congress.

Mr. Headlee moved to approve the constitution as submitted. Mr. Lewis seconded the motion.

Mr. Saltzman asked about the essential differences between the constitution dated September 22, 1977 and the constitution approved by the Board on December 4, 1971.

Mr. O'Dowd called upon Mr. Greg Flynn of the University Congress to answer this question.

Mr. Flynn explained that he was chairman of the committee that rewrote the constitution. He said the Congress has attempted to clarify certain sections in the constitution since there was a great deal of ambiguity. Another crucial factor was a change in the election date of officers. Presently the election is in February which does not permit sufficient time to implement the operation of the Congress.

Mr. O'Dowd commented that the previous constitution was approved by the Board in 1971 with some reluctance due to its format. The approval was given in order to facilitate the establishment of the Congress. He stated that the revised document is much improved and that the committee has done a good job.

Mr. Coffman added that the entire document had been reviewed in detail and was a cooperative effort. He strongly recommended acceptance.

Mr. Saltzman inquired if the proposed resolution was sufficient to replace the previous document.

Mr. De Carlo commented that unless there was an objection, he would suggest the following recommendation:

> WHEREAS the Oakland University Congress is the official voice of the student body of Oakland University, and
>
> WHEREAS its grant of authority is established by delegation from the Board of Trustees, and
>
> WHEREAS the Oakland University Congress desires to revise its existing constitution, and
>
> WHEREAS the constitution dated September 22, 1977 is verified to be the newly adopted constitution of the Oakland University Congress to replace the constitution approved by the Board of Trustees on December 4, 1971, be it
>
> RESOLVED, That the Board of Trustees approves the constitution dated September 22, 1977 as the official constitution for the Oakland University Congress.

Mr. Flynn agreed that the intent was to replace the previous document.

The motion to approve the Oakland University Congress Constitution was voted on and passed.

(A copy of the Oakland University Congress Constitution as approved is on file in the Office of the Secretary to the Board of Trustees.)

Mr. O'Dowd stated that the agenda items for the meeting were concluded and asked if there were any other comments.

Mr. Headlee stated that he wished to commend the Meadow Brook Theatre on the fine quality of its current production, "She Stoops to Conquer." He recommended the play highly to the Board.

Mr. Lewis stated that he had been privileged to participate in the first Oakland University Colloquium on behalf of the Board. Since he had made some comments regarding the role of the Board, he wished to have his remarks incorporated into the minutes of this meeting as a permanent record. He added that the record should reflect that the remarks were his personal observations. He expressed the hope that other Board members would participate in future colloquiums and record their comments in the minutes.

He stated that it was an "edifying experience to put your thoughts in writing." He added that the University would benefit from having the Board's views on the University. Over a period of time the University would also have an opportunity to review the perspective of the individual members of the Board. Mr. Lewis also expressed the hope that Board members would be advised of the next meeting early in the year so that they could make arrangements to attend. Mr. Lewis' comments as delivered to the colloquium on September 14, 1977 were as follows:

"COMMENTS FOR OAKLAND UNIVERSITY COLLOQUIUM"

By Trustee David B. Lewis

"Thank you Professor Scherer; Trustee Katke, President O'Dowd, Provost Obear, Ladies and Gentlemen. On behalf of the Board of Trustees of Oakland University I am pleased and honored to welcome you to the first of what I hope will be an annual colloquium to serve as a forum in which important issues of common concern can be discussed in depth in the best tradition of the "collegial atmosphere" and which can serve as an opportunity to initiate debate with respect to critical issues facing the University. It is also my hope that each year a different member of the Board of Trustees can share with you on this occasion her or his personal views on the role of the Board vis-a-vis the mission of the University.

"I would like to take this opportunity to introduce one of my colleagues from the Board of Trustees who is present for today's colloquium and who has served as Chairman of our Board." (Mr. Marvin Katke was introduced.)

"Each member of the Board of Trustees, and each participant in this colloquium certainly brings his or her own perspective to the issues that will be discussed today. I must admit that I bring several perspectives which focus my attention on certain concerns - all of which are not consistent one with the other.

"I bring the perspective of an Oakland Alumnus graduated in the class of 1965 who matriculated at Oakland University when University enrollment was approximately 1100 students. A time when the campus of the institution was comprised of South Foundation Hall, North Foundation Hall, Kresge Library, Fitzgerald House, Anibal House, the Science Building, the Barn Complex, Meadow Brook Hall - then the private home of Mrs. Matilda R. Wilson, and 1600 acres of rolling terrain. That year was 1962 and the name of this institution at that time was Michigan State University at Oakland, a name I might add which was uniformly abhorred by the students enrolled at the time. Because I am an alumnus of Oakland, I bring the perspective of what was once described by Woody Varner as a "lonely black student" from Detroit who made the best of friends with a fellow from Scarsdale by the name of Buntzman, a guy from Detroit by the name of Tennor who idolized Elvis Presley, a cross-country runner from Redford by the name of Brian Haynes, a beautiful and dignified Liberian student named Elizabeth Davis, a Warren High School graduate by the name of Peter Grass, Bill Connellan, Ed Bagale and many others whom time does not allow me to name, all of whom acclimated themselves to residential college life under the watchful eye of Fred, Patricia and little Jeffrey Obear.

"Reflecting for a moment on those days I have strong recollections of a new institution which was rich in educational nutrients which strengthened and accelerated the process of personal, individual growth, in all of its aspects, which is normally the hallmark of the college experience. Intra-student jealousies and competition for grades did not seem to be a primary concern. Faculty-student relations, faculty-administration relations, student-administration relations and general relations within the University community were fixed and focused on an exciting educational undertaking; cordial debates raged on campus over the subject matter of University courses, University autonomy, current events, University administration and almost any other subject which could be attacked and analyzed by the thought process of the human mind.

"Students, faculty and administration met as often in the informal settings of this Center or private homes as in the formal settings of classrooms and offices.

"If that atmosphere admits to description at all it could be described as intimate. Intimate because those who comprised the University community knew one another and cared for one another. Intimate because of almost uniform personal identification with an exciting educational undertaking. Intimate because of widely shared beliefs regarding academic values and the role a University can play in a contemporary society.

"For these reasons, students persevered and looked forward to the day and were proud of the day when they became alumni of this institution. My perspective as an alumnus has seen Oakland grow from that day in time to this hour when the 1977-78 academic year is beginning and enrollment is more than 8500 students and the physical plant of the campus has expanded greatly and the intimacy of the early years is much more difficult to achieve.

"I bring as well to our forum today the perspective of a parent/ taxpayer who is concerned not only about the quality of higher education that will be available in public institutions in the State of Michigan in 15 years when our son will be 17 and ready to enter college, but also concern about the cost of such an education in that day in time. This perspective is magnified and complicated because I have observed first hand the intricacies of financing higher education through my seven year experience as a member of the Oakland Board.

"Whatever my individual personal perspectives and predilections might be, they must yield to the perspective framed by the solemn duty undertaken by a member of our Board in the Michigan scheme of higher education. Part of the oath of each member of this Board is to uphold the Constitution of the State of Michigan and to pursue the best interests of the institution as a member of the Board might see it.

"The role of a Board member and the function of a Board in the Michigan System of Higher Education has been continuously evaluated through the history of the State and has been the subject of litigation on several occasions. Although from time to time there have been recommendations for the creation of a single statewide Board of Higher Education in the State of Michigan, either on an elected or advisory basis, until the Michigan scheme of higher education is fundamentally altered in the Constitution of this State, it is my opinion that the general parameters of a Board member's responsibilities are articulated in the 1896 case of <u>Sterling</u> v <u>Regents of the University of Michigan</u> which stated in part as follows:

> 'Obviously, it was not the intention of the framers of the Constitution to take away from the people the government of [their educational institutions]. On the contrary, they designed to, and did, provide for its management and control by a body of eight [people]... They recognized the necessity that [a Board] should be comprised of [persons serving] long terms, and whose official duty it should be to look after its interests, and who should have the opportunity to investigate its needs, and carefully deliberate and determine what things would best promote [the institutions] usefulness for the benefit of the people.'

"These responsibilities fall squarely on the shoulders of the members of the Board of Trustees of this institution and of the other institutions of higher learning in the State. But these responsibilities cannot be discharged or implemented without a meaningful partnership between faculty, students, administration and workers who comprise the University community. While it is true that the structure of the University has changed to a new degree during recent years, it is also true that the constituencies of the University must continue to seek to achieve common values and goals obtainable with the resources available to the University; and Oakland must continue to carve out of the scheme of higher education in the State of Michigan a special place for the creative instincts and innovative skills of the women and men who comprise it.

"The role Oakland University is to play in Michigan System of Higher Education is well articulated in the role statement adopted by the Board for the University in 1971 which states in part as follows:

> 'Oakland University's primary purpose is to achieve a constructive and reinforcing balance between two subsidiary, and often conflicting purposes. On the one hand, the University seeks to reflect largely traditional academic values in its teaching and research functions. On the other hand, it seeks to apply its intellectual and cultural resources to the needs of the surrounding community and must commonly operate in an unconventional manner. Achieving balance between these two purposes is difficult for any institution. Oakland, with an established emphasis on academic values and with a recognized and accepted commitment to an urban society must be especially alert to blend these purposes in a mutually constructive way.
>
> 'From its inception in 1959, Oakland has been commited to excellence and to innovation. These commitments emanate in large part from the Meadow Brook Seminars, a series of conferences held for the purpose of determining the new institution's directions. Seizing what they considered opportunities for exceptional advance in American education, the conferees urged that Oakland begin as an undergraduate liberal arts college with an

emphasis on quality teaching and on new methods designed to create an active climate and enthusiasm for learning. Since a faculty capable of establishing and sustaining this climate would need to be dedicated to its own learning, they recommended further that scholarship be strongly encouraged and that graduate work be started at an early date. Finally, in order that there be a tangible basis for community service, they recommended the offering of professional programs in business administration, teacher education and engineering, each with broad instruction in the arts and sciences.'

"It is certain that many changes have taken place in the character of this institution since its inception. As Oakland has changed the goals and objectives being pursued by it have changed to accommodate realistic modifications to the original statement of the University's mission. The current set of objectives include the following:

"1. To provide high quality education in all of its instructional programs with emphasis - even in the most professionally oriented - on the liberal arts and sciences.

"2. To extend, through assistance and support programs, the educational opportunity of the University to economically and educationally disadvantaged students.

"3. To preserve a close student-faculty relationship in the expectation that students will grow in compassion and concern as well as in competence.

"4. To encourage scholarship and research by faculty and students as essential components of the learning environments at all levels, and to develop additional graduate and professional programs in those areas where external needs and internal strengths are evident.

"5. To promote interdisciplinary instruction and research appropriate to the major problems confronting society.

"6. To maintain the flexibility and inventiveness in organization as well as an outlook necessary to meet changing needs, both internal and external.

"7. To serve its community through the performing arts, adult instructional programs, institutes, conferences and in such additional ways as the special competencies of the faculty and staff can be brought to bear on local, state and national concerns.

"Pursant to these objectives program offerings in the years to come include the addition of certain area studies programs, certain health care programs, certain physical science programs, certain graduate teacher programs, programs devoted to urban regional development and architecture. These proposed programs have been developed with an interest in building upon the strengths of current program offerings and initiating new programs where there is a need to do so - and hopefully with a sensitivity to the needs of a modern society which must, by definition, utilize the resources of its institutions of higher learning to study, analyze, evaluate and recommend ways in which our society can be improved.

"Certain other programs and offerings will develop in the future as the process of growth at Oakland University continues. That process needs to be responsive to the needs of the community which Oakland University serves and the constituents who comprise that community. Our Board of Trustees fulfills a special role in this respect. Although its members do not function on a day-to-day basis in the academic community, members of the Board are able to perceive and articulate problems and concerns of the society of which we are a part to which the academic resources of this University can be helpful and upon which the academic resources of this University can be focused. This is the challenge our Board has today. Our mission is an integrated one which has no possibility of achievement if any segment or component of the University community, including its Board of Trustees, seeks to arbitrarily and unilaterally impose its will on the institution. Our senses must be attuned to the problems of the community which we serve - not only as we perceive those problems to be, but as the problems are perceived by those in the community we serve who perceive us.

"In all the institution's programs, instructional or otherwise, excellence must be our goal and must be demanded, for Oakland University will only be what it expects itself to be. It has been the fortune of Oakland University that those who have provided leadership in the past have expected and have received to a large degree excellence in the various activities of the University.

"Oakland University is respected among institutions of higher learning in the State of Michigan as are its graduates. Oakland University has a reputation for creativity and innovation which should continue to be a hallmark of its character in the years to come.

"All of these visions of the University's future I am certain will not be shared universally. And this is as it should be. For debate and critical discussion of current issues and future direction is a process inherent in the pursuit of excellence.

"I have no misgivings about such developments at Oakland University for since its inception it has been fortunate to be comprised of those who value highly the motto of the University 'to seek virtue and wisdom.'

"Therefore it is my vision, and I believe the vision of my colleagues on the Board of Trustees, that this colloquium become an annual ritual through which we all renew our commitment to pursue the best interests of the University and of the generations that will follow in our footsteps here so that Oakland University may become an inspiration to institutions of higher learning in the State of Michigan and throughout the country and serve as a model of what a university should be to its community. And so that we can say when we leave this University not that we left in a better condition than when we came, but that we have left this University a better University."

Mr. O'Dowd commented that the colloquium was indeed a good program. He thanked Trustees Lewis and Katke for attending. Mr. O'Dowd said that Dean Jack Wilson is currently making plans for the next meeting.

Mr. Robert Williamson stated that he thoroughly enjoyed Mr. Lewis' comments and thought that an open meeting of faculty, staff and students was an excellent way to start the year. The concept of a Trustee making the opening comments at such a meeting was also complimented. Mr. Williamson observed that the next Trustee would have a hard act to follow after Mr. Lewis.

Mr. O'Dowd stated that he was pleased to note a delegation of students from the School of Nursing present at the Board meeting.

The meeting was adjourned at 9:10 p.m.

Approved,

John De Carlo, Secretary
Board of Trustees

Alan E. Schwartz, Chairman
Board of Trustees

JDeC/mp