

**Minutes of the Formal Session  
of the  
Oakland University Board of Trustees  
March 28, 2012**

**Present:** Chair Henry Baskin; Vice Chair Michael R. Kramer; and Trustees Monica E. Emerson, Richard A. Flynn, Jacqueline S. Long, Ronald E. Robinson, Mark E. Schlussel and Jay B. Shah

**Also Present:** President Gary D. Russi; Senior Vice President Virinder K. Moudgil; Vice Presidents Eric D. Barritt, John W. Beaghan, and Mary Beth Snyder; Vice President and Secretary to the Board of Trustees Victor A. Zambardi; and Student Liaisons Emily R. Tissot and Maxwell M. VanRaaphorst

**A. Call to Order**

Chair Henry Baskin called the meeting to order at 2:01 pm. in the Auditorium of Elliott Hall of Business and Information Technology.

**B. Roll Call**

Mr. Victor A. Zambardi, Vice President for Legal Affairs, General Counsel and Secretary to the Board of Trustees, conducted a roll call and all of the Board members were present.

**C. Reports**

**Treasurer's Report**

Mr. John W. Beaghan, Vice President for Finance and Administration, presented the Treasurer's Report as set forth in the agenda item.

Mr. Beaghan called on Investment Advisors Michael Barry, JP Morgan Asset Management; Mario Virtudes, Commonfund Securities; and Becky Sorensen, UBS Financial Services, to address the Board.

**D. Consent Agenda for Consideration/Action**

**Consent Agenda**

**Revised Minutes of the Board of Trustees Formal Session of October 31, 2011**

**Minutes of the Board of Trustees Formal Session of December 9, 2011**

### **University Personnel Actions**

RESOLVED, that the Board of Trustees approve the personnel actions below.

#### **I. New Appointments, effective January 1, 2012**

Klein, C. Suzanne, Assistant Professor of Education (\$55,000) (New appointment filling a vacant authorized position).

Steffy, Daniel E., Assistant Professor of Mathematics (\$62,500) (New appointment filling a vacant authorized position).

#### **II. Administrative Appointments**

Ableser, Judith C., Director of the Center for Excellence in Teaching and Learning and Associate Professor of Education, with tenure. Effective December 1, 2011, pursuant to the Employment Agreement between Judith C. Ableser and Oakland University that was reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and University policies and regulations and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Crabill, Scott L., Director of Integrative Studies, Special Initiatives and Community Partnerships and Associate Professor of Communication, with tenure. Effective July 1, 2011, pursuant to the Employment Agreement between Scott L. Crabill and Oakland University that was reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and University policies and regulations and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Moore, Gary, Interim Associate Dean and Associate Professor, School of Nursing, with tenure. Effective November 1, 2011, pursuant to the Employment Agreement between Gary Moore and Oakland University that was reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and University policies and regulations and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

#### **III. Emeritus Appointments**

Gillespie, Michael E., Professor Emeritus of Theatre, effective March 28, 2012.

Walters, Toni S., Professor Emerita of Education, effective March 28, 2012.



**IV. Oakland University William Beaumont School of Medicine New Appointments, effective March 28, 2012**

The following standard appointments in the Oakland University William Beaumont School of Medicine are for three years, commencing on March 28, 2012, and are renewable. These standard appointments are without salary support from Oakland University and are not tenured positions. Appointees must maintain active status on the staff of Beaumont Hospital; meet all applicable School of Medicine participation requirements, and maintain the continued support of their Department Chairs, who are responsible for assessing their performance. Appointees' standard appointments may also be terminated at any time, upon the recommendation of their Department Chair or, for reasons that are at the exclusive discretion of the Dean of the School of Medicine:

Alrais, Mark, Assistant Professor, Family Medicine  
Bark, Kenneth S., Assistant Professor, Surgery  
Dangovian, Michael, Assistant Professor, Internal Medicine  
Dillon, Linda M., Assistant Professor, Internal Medicine  
Faia, Lisa, Assistant Professor, Ophthalmology  
Friedman, Erin L., Assistant Professor, Internal Medicine  
Fogla, Sumit, Assistant Professor, Family Medicine  
Fortin, Paul T., Associate Professor, Orthopaedic Surgery  
Fortin, William A., Assistant Professor, Internal Medicine  
Goncalves, Louis F., Professor, Radiology  
Gonte, Sheldon, Assistant Professor, Ophthalmology  
Gorog, Gabriela M., Assistant Professor, Internal Medicine  
Hasbany, Robert T., Assistant Professor, Family Medicine  
Issa, Nadheer, Assistant Professor, Internal Medicine  
Juliao, Tracy R., Assistant Professor, Internal Medicine  
Karimipour, Darius, Associate Professor, Internal Medicine  
Kumar, Ujjala, Assistant, Professor, Internal Medicine  
Liu, James J., Associate Professor, Pathology  
Lonappan, Linet P., Assistant Professor, Internal Medicine  
Putrus, Ramiz, Assistant Professor, Family Medicine  
Santhakumar, Sunitha, Associate Professor, Internal Medicine  
Raofi, Vandad, Associate Professeor, Surgery  
Tech, Kurt, Associate Professor, Radiology  
Vettraino, Ivana, Assistant Professor, Family Medicine  
Wilson, Sarah E., Assistant Professor, Family Medicine  
Wood, David P., Professor, Urology

**V. Change of Status**

Brown, Miles C., from Instructor in Music to Assistant Professor of Music, effective December 2, 2011.

Cantir, Cristian, from Instructor in Political Science to Assistant Professor of Political Science, effective August 15, 2011.

Hahn, Stacey L., from Associate Professor of French to Acting Department Chair of Modern Languages & Literatures and Associate Professor of French, effective January 1, 2012 through April 30, 2012.

Rapin, Ronald F., from Department Chair of Modern Languages & Literatures and Associate Professor of Spanish to Associate Professor of Spanish, effective January 1, 2012.

Venuti, Judith, from Associate Professor of Biomedical Sciences to Associate Professor and Vice Chair, Department of Biomedical Sciences, effective November 1, 2011 through November 1, 2013.

## VI. Faculty Promotions

The faculty agreement requires that certain reviews for possible promotion be completed by April 15. The following recommendations are made by the President and Senior Vice President for Academic Affairs and Provost:

### Optional Promotions – Effective August 15, 2012

#### Associate Professors with tenure considered for promotion to full Professor:

Aloi, Daniel N.	Electrical and Computer Engineering	Promote
Condic, Kristine S.	Library	Promote
Dembinski, Roman	Chemistry	Do Not Promote
Dulio, David A.	Political Science	Promote
Nakao, Siego	Modern Languages and Literatures	Do Not Promote
Oakley, Barbara A.	Industrial and Systems Engineering	Do Not Promote
Pavonetti, Linda M.	Reading and Language Arts	Promote
Pfeiffer, Kathleen A.	English	Promote
Pisharodi, Rammohan	Management and Marketing	Do Not Promote
Rapin, Ronald F.	Modern Languages and Literatures	Do Not Promote
Sengupta, Sankar	Industrial and Systems Engineering	Do Not Promote
Spagnuolo, Anna M.	Mathematics and Statistics	Promote

## VII. Faculty Reappointments

The faculty agreement requires that certain reviews for possible reemployment and promotion be completed by August 15, 2012. The following recommendations are made by the President. Standard review processes were followed.

### A. Reappointments (with Tenure)

1. Assistant Professors eligible for promotion to the rank of associate professor, effective August 15, 2012.

Finke, John M.	Chemistry	Do Not Reemploy
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## **VIII. Corrections**

### **Academic Appointments**

Pearson, Phillip P., declined offer for Assistant Professor of Biomedical Sciences.

#### **(Previously Reported As):**

Pearson, Phillip P., Assistant Professor of Biomedical Sciences without tenure (tenure track) (\$87,550.00), Oakland University William Beaumont School of Medicine, effective January 2, 2012.

### **New Appointments, effective January 1, 2012**

Steffy, Daniel E., Assistant Professor of Mathematics (\$62,500) (New appointment filling a vacant authorized position). (Previously reported as start date, effective August 15, 2011).

### **Acceptance of Gifts and Pledges to Oakland University for the Period of December 1, 2011 through March 15, 2012**

RESOLVED, that the Board of Trustees accept the gifts and pledges to Oakland University identified in the Gifts and Pledges Report, Attachment A, for the period of December 1, 2011 through March 15, 2012.

(A copy of Attachment A is on file in the Board of Trustees Office.)

### **Acceptance of Grants and Contracts to Oakland University for the Period of December 1, 2011 through January 31, 2012**

RESOLVED, that the Board of Trustees accept the grants and contracts to Oakland University identified in the Grants and Contracts Report, Attachment A, for the period of December 1, 2011 through January 31, 2012.

(A copy of Attachment A is on file in the Board of Trustees Office.)

### **Final Undergraduate School and Graduate School Reports – Fall 2011 – December 10, 2011**

RESOLVED, that the Board of Trustees approves granting the degrees more fully described in the Final Undergraduate School Report and the Final Graduate School Report, each dated December 10, 2011.

(A copy of the Final Undergraduate School and Graduate School Reports – Fall 2011 – December 10, 2011 is on file in the Board of Trustees Office.)

**Amendment to University Mission Statement**

RESOLVED, that the Board of Trustees approves the amendment to the Mission Statement identified in Attachment 2, to become effective immediately.

(A copy of Attachment 2 is on file in the Board of Trustees Office.)

**Amended and Restated Meadow Brook Theatre Agreement and Lease Between Meadow Brook Theatre Ensemble and Oakland University**

RESOLVED, that the Board of Trustees approves the Amended and Restated Meadow Brook Theatre Agreement and Lease Between the Theatre Ensemble and Oakland University (Agreement); and, be it further

RESOLVED, that the Agreement will be reviewed and approved by the Office of Legal Affairs and General Counsel prior to execution, and be in compliance with the law and University policies and regulations and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

**Amendment to Lease of Meadow Brook Music Festival Premises and Approval of Liquor License for SMAKEM Rochester Hills, LLC**

RESOLVED, that the Board of Trustees adopts the following resolution: "That the request from SMAKEM Rochester Hills, LLC, a Delaware limited liability company, for a Class C license issued under MCL 436.1531(7), non-transferable and Specially Designated Merchant license with Sunday Sales Permit (AM), Sunday Sales Permit (PM), Direct Connection-1, Entertainment Permit, Specific Purpose Permit (Food), Outdoor Service (1 area) and 8 Bars, located at Oakland University's Meadowbrook Music Festival, Rochester Hills, MI 48309, Oakland County, which may be used at regularly scheduled events be Approved"; and, be it further

RESOLVED, that the Board of Trustees authorizes the Vice President for Finance and Administration to execute a Lease amendment allowing PSE's subcontractor or concessionaire, if properly licensed, to serve alcoholic beverages at MBMF subject to the terms and conditions of the Lease between the University and PSE; and, be it further

RESOLVED, that the amendment to the Lease be reviewed and approved by the Office of the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and University policies and regulations, and conform to legal standards and policies of the Vice President for Legal Affairs and General Counsel.

**Approval of Authorization to Amend the Aramark Custodial Services Contract**

RESOLVED, that the Vice President for Finance and Administration be authorized to execute an amendment to the current custodial services contract with ARAMARK, not to exceed \$593,860; and, be it further



RESOLVED, that the Agreement will be reviewed and approved by the Office of the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and with University policies and regulations, and conform to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Trustee Richard A. Flynn moved to postpone consideration of the Approval of Authorization to Amend the Aramark Custodial Services Contract agenda item, seconded by Trustee Ronald E. Robinson, and the motion was unanimously approved by those present.

Trustee Shah, seconded by Trustee Monica E. Emerson, moved approval of the Consent Agenda without the postponed Approval of Authorization to Amend the Aramark Custodial Services Contract agenda item, and the motion was unanimously approved by those present.

#### **E. New Items for Consideration/Action**

##### **Endowment Management and Investment Policy**

Mr. Beaghan called on Mr. Steve W. Roberts, Assistant Vice President for Finance and Administration, and Ms. Sorensen to present the Endowment Management and Investment Policy recommendation as set forth in the agenda item.

RESOLVED, that the Board of Trustees adopt the Endowment Management and Investment Policy as presented in Attachment A.

(A copy of Attachment A is on file in the Board of Trustees Office.)

After discussion, Trustee Jay B. Shah, seconded by Trustee Michael R. Kramer, moved approval of the recommendation, and the motion was unanimously approved by those present.

##### **Construction Manager at Risk for the Engineering Center**

###### **Introduction**

Mr. Beaghan, Oakland University's Vice President for Finance and Administration and Treasurer to the Board of Trustees, introduced the item for the Construction Manager at Risk for the Engineering Center.

Mr. Beaghan first briefly explained the concept of "at-risk" and that the construction manager, basically, hires all subcontractors and retains all risks associated with the subcontracting process, obligations and deliverables.

Mr. Beaghan then explained the progress of the new Engineering Center to date. He reported that planning for the new Engineering Center continues on schedule. The schematic design approved by the Board of Trustees (Board) was forwarded to and approved by the State Department of Technology Management and Budget (DTMB) and has been forwarded to the State's Joint Capital Outlay Subcommittee for its consideration. The next step in the University's planning process is to contract with a construction manager with the hope of engaging the construction manager with the University's project manager and the architect as soon as possible.

Mr. Beaghan stated that the University's administrative procurement policy and the Board's bidding and contracting policies require that the construction manager contract be bid and that the Board approve the construction manager. Those policies and procedures are consistent with the DTMB's Capital Outlay Project Management Agreement. Consistent with those policies and that agreement, the University initiated a competitive bid process. That process started with a widely distributed and advertised request for qualifications from which five firms were determined to be qualified to construct the Engineering Center; followed by a request for proposals (RFP) from which the four lowest cost bidders were invited to interview with members of the Engineering Center Steering Committee (Committee) and the Board Liaisons to the project, Trustees Robinson and Shah. The Committee selected two finalists, Walbridge and The Christman Company, and the Board directed that both firms be invited to be interviewed by the Board.

#### Walbridge

Mr. Beaghan then introduced Donald Greenwall, Walbridge's Senior Vice President and General Manager for Higher Education.

Mr. Greenwall expressed that he wanted to convey the real value a company like Walbridge can bring to the University. Mr. Greenwall shared that he personally started as a union laborer working his way through college, earned an engineering degree, and has worked for Walbridge for 28 years. He also mentioned his experience working with the University's architect for the Engineering Center, the SmithGroup. Mr. Greenwall commented that Walbridge has been a metro-Detroit construction firm for almost 100 years. Since 1916, Walbridge has grown to over a billion dollar a year enterprise constructing projects across the globe while maintaining its home in southeast Michigan and is one of the largest tax paying contractors in the State. He noted that Walbridge has paid almost \$26.5 million in taxes over the last nine years. He mentioned that Walbridge projects have ranged from a small clean room at Wayne State University for silicon chips to the 4.3 million square foot Chrysler Tech Center; from the Palladium Theatre in downtown Birmingham to the high tech University of Texas Engineering Building; and automotive and research facilities that were too numerous to mention. Mr. Greenwall went on to state that Walbridge has consistently been ranked number one in automotive construction and facilities, and has completed \$1.1 billion of higher education buildings over the last ten years, the largest in the State. Walbridge has also completed projects all over the United States, in Canada, Mexico, Brazil, Argentina, and the Middle East.



Mr. Greenwall then introduced Donald Windsor, who would be Walbridge's project superintendent for the Engineering Center. Mr. Windsor explained that he had just constructed a very similar facility (at the University of Texas in San Antonio); five story; all concrete research labs; specialty gases; HVAC systems; generating systems; fuel hood; extending the utilities after the building was open with classes and research in progress; everything and more than what is planned for the Engineering Center. In doing so, Walbridge learned many lessons and solved many problems. Walbridge also stresses ease of maintenance after construction and training maintenance staff during commissioning.

Mr. Greenwall then explained that Walbridge would assign personnel experienced in the construction of engineering facilities. He also noted that Walbridge is one of the leaders in translating lean manufacturing from their automotive associations into lean construction to reduce waste and increase productivity. He estimates their value added at almost \$21 million in the last seven years.

Mr. Greenwall added that Walbridge will deliver safety to its own workers and to the students, staff and the public at large who visit the University's campus. Walbridge has been awarded the MIOSHA Platinum Award, one of the few in the State for nine million hours of work without lost time to injury. Walbridge is also responsible to the environment, employing LEED sustainable processes in its projects. He would like the Engineering Center to be a learning laboratory like what Walbridge constructed at Lawrence Technological University. Walbridge would also hire University students as interns. Walbridge also currently employs over a dozen University graduates and expects to hire more. He also noted Walbridge's strong relationships with Chrysler, DTE and the City of Auburn Hills.

Mr. Greenwall went on to state that one of Walbridge's core principles is its responsibility for a diverse workforce and promised to hire minority jobsite workers and subcontractors, and that Walbridge has a sterling record in both regards. He mentioned that Walbridge manages the \$500 million Detroit Public Schools Bond Program and, with the help of the union, Walbridge has established a metric of 49% Detroit resident workers and that 62% of the subcontractors have been headquartered in Detroit.

Finally, to earn the University's trust, Mr. Greenwall proposed creating a "report card approach" similar to what Walbridge did for Chrysler; to mutually agree on metrics and then put 30% of its fee at risk based upon the performance of those metrics.

Mr. Beaghan, responding to a question posed by Chair Baskin, stated that Walbridge's bid was 1.325% of the construction cost. Mr. Greenwall confirmed that the University conducted a blind bid process and that Walbridge's bid was based upon the cost of construction budgeted and identified in the RFP. Mr. Beaghan, responding to another question posed by Chair Baskin, stated that Walbridge's bid was higher than Christman's, and directed the Board to Attachment A to the agenda item. Mr. Greenwall repeated that he was willing to put a portion of Walbridge's fee at risk as indicated earlier in connection with his proposed "report card approach."



Mr. Windsor, responding to a question posed by Trustee Robinson, stated that the Engineering Center will be similar to the University of Texas' in San Antonio in many ways, such as the "backbone of the building", its foundation, drilled piers, heavy concrete construction, columns, floor beams, and the vibration requirements for a research building. He went on to explain that the air control systems in laboratory buildings are very important and corridor pressure, air pressure, laboratory pressure and venting of gases are all to be considered. The electrical systems must have dedicated grounds and backup generators, and stay on because of ongoing research that could otherwise be lost. The furniture will consist of high shelves and various types of equipment in different rooms, and all must be acceptable to the Fire Marshall. All of these factors must be modeled in conjunction with the maintenance considerations.

Mr. Greenwall, responding to a question posed by Chair Baskin, acknowledged that Walbridge will charge additional fees for change orders at their same percentage as its construction rate. Trustee Robinson commented that there is no real difference if the total construction cost budget is maintained and not exceeded. Terry Stollsteimer, the University's Associate Vice President for Facilities Management, explained that Walbridge will charge 1.325% of the cost for whatever change orders are requested within the guaranteed maximum price of the contract. Mr. Greenwall agreed with Mr. Stollsteimer's explanation.

Trustee Shah then commented on some intangibles that Walbridge would bring to the project, namely, student involvement and that Walbridge has committed to completing construction by August 2014 for the Fall semester.

John Sullivan, Walbridge's Safety Manager, responding to a question posed by Trustee Shah, stated that safety is very important for everybody on every project, starting from the construction workers and most importantly the people walking around the building. The project team will coordinate the best way to protect the facilities, teachers, students, faculty and staff.

Mr. Greenwall, responding to a question posed by Trustee Emerson, stated that about 5% of Walbridge's corporate officers were minorities.

Chair Baskin then concluded Walbridge's presentation and excused them from the meeting.

#### The Christman Company

The Christman Company representatives were then brought into the meeting, and Mr. Beaghan introduced Steven Frederickson, The Christman Company's President.

Mr. Frederickson introduced his project team, who are currently constructing the University's new Human Health Building: Pat Podges, the Principal; Jeff Thomczak, Senior Project Manager; Brian Crumb, Project Manager; Paul Jacob, Vice President for Project Planning and Preconstruction Group; Cassandra Whitlow, Project Engineer; and Jeff White, Senior Project Superintendent.



Mr. Frederickson expressed that his role, as President of the Company, is to make sure that he participates in establishing the goals and objectives for the Engineering Center project, and then holds The Christman Company accountable to meet those goals. He explained that The Christman Company has been in business for 118 years with annual volume between \$300 million to \$400 million, and with individual projects ranging in size from \$2 million to \$180 million. Mr. Frederickson expressed that the Engineering Center project is perfectly sized for The Christman Company and will receive the attention of the company's senior administrators and most experienced workers. It will not be lost in the shuffle of its multi-billion dollar per year portfolio.

Mr. Frederickson went on to explain that The Christman Company does old and new projects, such as restoring the State of Michigan's Capitol Building and the Dome on the U.S. Capitol Building in Washington DC, as well as new and high tech projects. The Christman Company recently finished a project for the Department of Defense at the Pentagon, a design-build project to build the emergency response center for the Department of Defense for the Washington region that responds to emergency situations related to chemical, biological, nuclear and explosive attacks. That facility also contains laboratories.

Mr. Frederickson expressed three reasons why The Christman Company felt it was uniquely qualified for the Engineering Center project. First, because of its experience; second, the team and staff; and three, its partnership approach. The Christman Company has also completed more than \$1.5 billion of college and university projects, including projects all over the State of Michigan for most of the colleges and universities. About \$750 million of those projects include State capital outlay funding, and The Christman Company works well with the State and the State has a great degree of respect for The Christman Company. Many of The Christman Company's projects have been science, engineering and technology projects and specifically four brand new engineering buildings. One at Western Michigan University, which is very similar to the

University's programmatic and functionality of the Engineering Center; one at Michigan State University, one at Wayne State University, and most recently, they are just completing the first phase for a facility at Eastern Michigan University. Mr. Frederickson stated that The Christman Company has very specific experience in new engineering programs. In addition to its higher education experience, The Christman Company has systems and processes in place that ensure consistent results are delivered to its customers. The Christman Company is a sustainable contractor, a green contractor, and the company has 80 professionals on staff that are LEED certified. The Christman Company was the first company in the world to build a triple platinum LEED certified building; The Christman Company's Headquarters building in Lansing.

Mr. Frederickson added that The Christman Company is a safety oriented company as indicated by the MIOSHA Gold Award that it received in 2009 for two million work hours without loss time to injury; the first time awarded to a construction manager. On the University's Human Health Building, The Christman Company has 251,000 work hours without loss time to injury.



Mr. Frederickson explained that The Christman Company will use its technology building information modeling system to build the Engineering Center virtually in 3D before actual construction is started. He noted that the director of The Christman Company building information modeling group department is an Adjunct Professor at Michigan State University and is nationally recognized. He also is a course leader and teacher for Associated General Contractors. Mr. Frederickson also explained that The Christman Company has a Ph.D. of organizational psychology who leads a dynamic process called "purposeful facilities". That individual will meet with the Dean, Department Chairs and students, the users of the Engineering Center, to develop an approach that synthesizes everyone's desires and the mission for the building. That individual will hold everyone accountable in the design and construction process to ensure that the Engineering Center creates the educational environment the University wants.

Mr. Frederickson concluded, saying that the team The Christman Company will dedicate to the Engineering Center is made up of their best professionals that will put the University's objectives first.

Mr. Stollsteimer, responding to questions posed by Chair Baskin, stated that his experience in working with The Christman Company the last two years on the Human Health Building has been good and that they were cooperative in advancing the construction schedule so that the building would be available sooner, and all of the bidding and subcontractor negotiations have been open to the University's project manager. The Christman Company has constructed one building for the University, the eight-story Science and Engineering Building as the general contractor, and is currently building the Human Health Building.

Mr. Frederickson, responding to questions posed by Trustee Robinson, stated that The Christman Company has back-up personnel that are equally skilled, should something happen to a current team member, and that it has completed many building projects in the \$50 million to \$70 million range.

Mr. Frederickson, responding to a question posed by Trustee Shah, described the challenges faced by The Christman Company on a recent building project for Wayne State University (WSU). He explained that unlike the University's plan for the Engineering Center project, The Christman Company was brought in after the design was largely complete. However, the project as designed could not be built within budget so they engaged in an intensive value engineering process to get the project back on-track and open on-time. Mr. Frederickson offered Mr. James Sears, WSU's Executive Director of the Design and Facilities, as a reference for The Christman Company's work on that project.

Mr. Frederickson, responding to another question posed by Trustee Shah, stated that The Christman Company is not usually the low-bidder; being the low bidder on less than 20% of its bids, and are usually about middle-of-the-pack or high.



Mr. Frederickson, responding to a question posed by Student Liaison to the Board Maxwell VanRaaphorst, stated that there are student internship opportunities with The Christman Company on the Engineering Center project.

Mr. Frederickson, responding to a question posed by Trustee Emerson, stated that three of The Christman Company's officers are female but none are of an ethnic minority.

Mr. Frederickson, responding to a question posed by Trustee Flynn, stated that The Christman Company utilizes union labor often, but allows open bidding for all to present their capabilities, qualifications, technical capacity and financial stability.

Mr. Frederickson, responding to a question posed by Trustee Robinson, stated that The Christman Company has committed to completing construction of the Engineering Center by August 2014 for the Fall semester.

Mr. Frederickson, responding to another question posed by Trustee Robinson, stated that The Christman Company priced its bid very aggressively, and in the spirit of partnership, would not charge for change orders. He estimated that that practice has saved the University about \$320,000 on the current Human Health Building Project.

Chair Baskin then concluded The Christman Company's presentation and excused them from the meeting.

#### Discussion

Louay Chamra, Dean of the School of Engineering and Computer Science, responding to a question posed by Chair Baskin, stated that he always evaluates contractors based upon their presentations. Dean Chamra explained that he thought The Christman Company made a poor presentation during the interview process, and at that point he evaluated Walbridge as number one and The Christman Company as number two; The Christman Company talked more about their current work on the University's Human Health building than they did about the Engineering Center. Dean Chamra concluded that given both presentations that were made to the Board, he was very impressed with both Walbridge and The Christman Company, and that he is confident both can build a great building for the University's engineering students.

Messrs. Beaghan and Stollsteimer, responding to a question posed by Trustee Long, stated that the construction plans take into account further expansion of the project should additional funds from gifts, grants or other sources be obtained.

Mr. Stollsteimer, responding to another question posed by Trustee Long, briefly described the DTMB's construction manager approval process, highlighting its review of the University's qualification and selection processes.

Mr. Stollsteimer, responding to a question posed by Trustee Schluskel, stated that if the construction manager selected by the Board would not agree to the University's contractual terms, then the University would proceed to contract with the other bidder.

Mr. Stollsteimer, responding to a question posed by Trustee Flynn, explained that the dollar amount difference between Walbridge's construction cost proposal including a fee rate of 1.325% and The Christman Company's construction cost proposal including a fee rate of 1.290% is \$209,000. Trustee Flynn commented that given the total cost of the project, that difference was immaterial.

Mr. Stollsteimer, responding to a question posed by Vice Chair Kramer, stated that the University could rebid the construction manager services for the Engineering Center if it chose to do so. Trustee Emerson later commented that if the bidding were to be reopened, then the bidding should be reopened for all firms to maintain the integrity of the process and the Board's decision. Chair Baskin and Trustees Robinson and Kramer concurred with Trustee Emerson. The entire Board then generally discussed the possibility of reopening the bids and the process that would be followed, but decided against doing so.

Trustee Shah then moved the Board to select Walbridge and the resolution set forth in the agenda item based on Walbridge's outstanding qualifications, special experience in engineering buildings and laboratories, the utilization and training of University students, meeting a schedule where classes can be started timely, and its strong financials.

RESOLVED, that the Vice President for Finance and Administration be authorized to negotiate and execute a contract with Walbridge for CM at Risk services for the Engineering Center; and, be it further

RESOLVED, that the total cost for all CM services, inclusive of reimbursables and Oakland University contingencies, will not exceed \$3,155,670, plus the total amount of any grant funding that may become available at no incremental cost to the University; and, be it further

RESOLVED, that the contract be reviewed and approved by the Office of the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and University policies and regulations, and conform to legal standards and policies of the Vice President for Legal Affairs and General Counsel.  
Trustee Schlusell seconded the motion.

Chair Baskin then conducted a roll-call vote and the following votes were cast:

Trustee Flynn:	Yes
Trustee Shah:	Yes
Trustee Emerson:	No
Trustee Kramer:	Yes
Trustee Long:	No
Trustee Robinson:	Yes
Trustee Schlusell:	Yes

Chair Baskin did not cast a vote, but the motion passed with five Yes votes.



**Commendation of Alfred G. and Matilda R. Wilson Awards and Human Relations Award**

Dr. Mary Beth Snyder, Vice President for Student Affairs and Enrollment Management, presented the Commendation of Alfred G. and Matilda R. Wilson Awards and Human Relations Award recommendation as set forth in the agenda item.

**Commendation of Alfred G. Wilson Award to Mr. Maxwell M. Van Raaphorst**

RESOLVED, that the Board of Trustees expresses its appreciation to Mr. Maxwell M. Van Raaphorst for his unwavering commitment to campus life at Oakland University; and, be it further

RESOLVED that the Board of Trustees commends Mr. Maxwell M. Van Raaphorst for the quality of his leadership and extends to him its best wishes for continued success in all of his future endeavors.

**Commendation of Matilda R. Wilson Award to Ms. Emily Renee Tissot**

RESOLVED, that the Oakland University Board of Trustees expresses its appreciation to Ms. Emily Renee Tissot for her unwavering commitment to campus life at Oakland University; and, be it further

RESOLVED, that the Board of Trustees commends Ms. Emily Renee Tissot for the quality of her leadership and extends to her its best wishes for continued success in all of her future endeavors.

**Commendation of Human Relations Award to Ms. Shakita Ann-Marie Billy**

RESOLVED, that the Board of Trustees expresses its appreciation to Ms. Shakita Ann-Marie Billy for her unwavering commitment to campus life at Oakland University; and, be it further

RESOLVED, that the Board of Trustees commends Ms. Shakita Ann-Marie Billy for the quality of her leadership and extends to her its best wishes for continued success in all of her future endeavors.

After discussion, Trustee Kramer, seconded by Trustee Emerson, moved approval of the recommendation, and the motion was unanimously approved by those present.

**Appointment of Distinguished Professor**

Dr. Virinder K. Moudgil, Senior Vice President for Academic Affairs and Provost, presented the Appointment of Distinguished Professor recommendation as set forth in the agenda item.

RESOLVED, that the Board of Trustees approves the appointment of Sayed Nassar, Professor of Mechanical Engineering, to the rank of Distinguished Professor, effective August 15, 2012.

After discussion, Trustee Shah, seconded by Trustee Kramer, moved approval of the recommendation, and the motion was unanimously approved by those present.

**Approval of Honorary Degree for Grace Lee Boggs**

Dr. Moudgil presented the Approval of Honorary Degree for Grace Lee Boggs recommendation as set forth in the agenda item.

RESOLVED, that the Board of Trustees awards the honorary degree of Doctor of Humanities *Honoris Causa*, to Grace Lee Boggs.

After discussion, Trustee Kramer, seconded by Trustee Emerson, moved approval of the recommendation, and the motion was unanimously approved by those present.

**Doctor of Philosophy/Master of Science in Psychology Degree**

Dr. Moudgil called on Dr. Ronald A. Sudol, Dean, College of Arts and Sciences, to present the Doctor of Philosophy/Master of Science in Psychology Degree recommendation as set forth in the agenda item. Dean Sudol called on Dr. Ranald D. Hansen, Professor of Psychology, to give a short overview of the program.

RESOLVED, that the Board of Trustees authorizes the College of Arts and Sciences' Department of Psychology to offer a Ph.D. and M.S. in Psychology; and, be it further

RESOLVED, that the Senior Vice President for Academic Affairs and Provost will complete annual reviews of the Ph.D. and M.S. in Psychology to evaluate academic quality and fiscal viability to determine whether the program should be continued.

After discussion, Trustee Shah, seconded by Trustee Jacqueline S. Long, moved approval of the recommendation, and the motion was unanimously approved by those present.

**Bachelor of Arts Degree in Graphic Design Degree**

Dr. Moudgil called on Dean Sudol to present the Bachelor of Arts Degree in Graphic Design Degree recommendation as set forth in the agenda item. Dean Sudol called on Ms. Andrea Eis, Chair, Department of Art and Art History, to describe the program. Ms. Eis presented a PowerPoint presentation.



RESOLVED, that the Board of Trustees authorizes the College of Arts and Sciences Department of Art and Art History to offer a B.A. in Graphic Design; and, be it further

RESOLVED, that the Senior Vice President for Academic Affairs and Provost will complete annual reviews of the B.A. in Graphic Design to evaluate academic quality and fiscal viability to determine whether the program should be continued.

After discussion, Trustee Flynn, seconded by Trustee Mark E. Schlusell, moved approval of the recommendation, and the motion was unanimously approved by those present.

### **Bachelor of Arts Degree in Criminal Justice**

Dr. Moudgil called on Dean Sudol to present the Bachelor of Arts Degree in Criminal Justice recommendation as set forth in the agenda item. Dean Sudol called on Dr. Jay Meehan, Director of the Criminal Justice Program and Chair of the Department of Sociology & Anthropology, to further discuss the program.

RESOLVED, that the Board of Trustees authorizes the College of Arts and Sciences' Department of Sociology, Anthropology and Social Work to offer a B.A. in Criminal Justice; and, be it further

RESOLVED, that the Senior Vice President for Academic Affairs and Provost will complete annual reviews of the B.A. in Criminal Justice to evaluate academic quality and fiscal viability to determine whether the program should be continued.

After discussion, Chair Baskin, seconded by Trustee Kramer, moved approval of the recommendation, and the motion was unanimously approved by those present.

### **Addition of Caniff Liberty Academy as an Oakland University Public School Academy**

Dr. Moudgil presented the Addition of Caniff Liberty Academy as an Oakland University Public School Academy and the Addition of Michigan School for the Arts as an Oakland University Public School Academy recommendations as set forth in the agenda items.

Dr. Moudgil called on Dr. Louis B. Gallien, Dean, School of Education and Human Services, to give brief remarks regarding the Addition of Caniff Liberty Academy as an Oakland University Public School Academy and the Addition of Michigan School for the Arts as an Oakland University Public School Academy. Dean Gallien called on Ms. Mildred C. Taylor, Director, Public School Academies and Urban Partnerships, to further discuss the two schools.

RESOLVED, that the application submitted by the Academy meets the requirements of the Board and of applicable law; and, be it further

RESOLVED, that the Board approves the application of the Academy; and, be it further

RESOLVED, that the Board appoints for the Academy the initial Board of Directors identified in Attachment D attached hereto; and, be it further

RESOLVED, that the University administration shall negotiate and finalize an agreement to organize and administer a public school academy for the Academy, in a form that incorporates the standardized requirements of the Michigan Department of Education and with such provisions as shall be required or authorized by the Revised School Code of 1976 as amended; and, be it further

RESOLVED, that the term of the agreement to organize and administer a public school academy with the Academy shall expire no later than June 30, 2027; and, be it further

RESOLVED, that the agreement to organize and administer a public school academy shall be reviewed and approved by the Office of the Vice President for Legal Affairs prior to execution, and shall be in compliance with the law and University policies and regulations and shall conform to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

(A copy of Attachment D is on file in the Board of Trustees Office.)

**Addition of Michigan School for the Arts as an Oakland University Public School Academy**

RESOLVED, that the application submitted by the Academy meets the requirements of the Board and of applicable law; and, be it further

RESOLVED, that the Board approves the application of the Academy; and, be it further

RESOLVED, that the Board appoints for the Academy the initial Board of Directors identified in Attachment D attached hereto; and, be it further

RESOLVED, that the University administration shall negotiate and finalize an agreement to organize and administer a public school academy for the Academy, in a form that incorporates the standardized requirements of the Michigan Department of Education and with such provisions as shall be required or authorized by the Revised School Code of 1976 as amended; and, be it further

RESOLVED, that the term of the agreement to organize and administer a public school academy with the Academy shall expire no later than June 30, 2027; and, be it further



RESOLVED, that the agreement to organize and administer a public school academy shall be reviewed and approved by the Office of the Vice President for Legal Affairs prior to execution, and shall be in compliance with the law and University policies and regulations and shall conform to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

(A copy of Attachment D is on file in the Board of Trustees Office.)

After a thorough discussion, Chair Baskin conducted a roll-call vote and the following votes were cast:

Trustee Flynn:	No
Trustee Shah:	No
Trustee Emerson:	Yes
Trustee Kramer:	Yes
Trustee Long:	Yes
Trustee Robinson:	No
Trustee Schluskel:	Yes
Trustee Baskin:	Yes

The motion passed with five Yes votes.

#### **Reappointment of an Independent Public Accounting Firm**

Mr. Beaghan presented the Reappointment of an Independent Public Accounting Firm recommendation as set forth in the agenda item.

RESOLVED, that Andrews, Hooper & Pavlik, P.L.C. be reappointed by the Board of Trustees as Oakland University's independent public accounting firm for FY2012 at a cost not to exceed \$74,985; and, be it further

RESOLVED, that Andrews, Hooper & Pavlik, P.L.C. will report the results of its annual examination of Oakland University's financial statements in draft form to the Board of Trustees' Finance, Audit and Investment Committee; and, be it further

RESOLVED, that the engagement letter be reviewed and approved by the Office of the Vice President of Legal Affairs and General Counsel prior to execution, and be in compliance with the law and University policies and regulations, and conform to legal standards and policies of the Vice President for Legal Affairs and General Counsel.

After discussion, Trustee Shah, seconded by Trustee Long, moved approval of the recommendation, and the motion was unanimously approved by those present.

**Renovation of Hannah Hall of Science**

Dr. Moudgil presented the Renovation of Hannah Hall of Science recommendation as set forth in the agenda item. Dr. Moudgil called on Dr. Michelle Piskulich, Associate Provost, to further discuss the Renovation of Hannah Hall of Science.

RESOLVED, that the Board of Trustees authorizes the Vice President for Finance and Administration to negotiate and execute all contracts related to the renovation of Hannah Hall of Science; and, be it further

RESOLVED, that the total renovation cost, including construction management, architectural and engineering services, construction, and contingencies for the renovation of Hannah Hall of Science will not exceed \$6,575,150; and, be it further

RESOLVED, that the contract be reviewed and approved by the Office of the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and University policies and regulations, and conform to legal standards and policies of the Vice President for Legal Affairs and General Counsel.

After discussion, Trustee Schlusser, seconded by Trustee Shah, moved approval of the recommendation, and the motion was unanimously approved by those present.

**Renovation of O'Dowd Hall**

Dr. Moudgil called on Dr. Robert Folberg, Dean, Oakland University/William Beaumont School of Medicine, to present the Renovation of O'Dowd Hall recommendation as set forth in the agenda item.

RESOLVED, that the Board of Trustees authorizes the Vice President for Finance and Administration to negotiate and execute all contracts related to the renovation of O'Dowd Hall; and, be it further

RESOLVED that the total renovation cost, including construction management, architectural and engineering services, construction, and contingencies for the renovation of O'Dowd Hall will not exceed \$3,751,217; and, be it further

RESOLVED, that the contract be reviewed and approved by the Office of the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and University policies and regulations, and conform to legal standards and policies of the Vice President for Legal Affairs and General Counsel.

After discussion, Trustee Schlusser, seconded by Trustee Kramer, moved approval of the recommendation, and the motion was unanimously approved by those present.



**F. Other Items for Consideration/Action that May Come Before the Board**

Ms. Emily Tissot, Student Liaison, addressed the Board regarding future housing. A copy of Ms. Tissot's comments is on file in the Board of Trustees Office.

Mr. Max VanRaaphorst, Student Liaison, addressed the Board regarding future housing. A copy of Mr. VanRaaphorst's comments is on file in the Board of Trustees Office.

Mr. Ben Eveslage, Student Congress President, addressed the Board regarding future housing. A copy of Mr. Eveslage's comments is on file in the Board of Trustees Office.

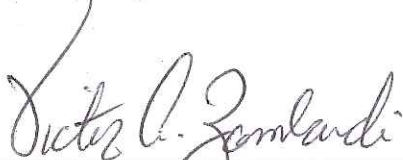
Mr. Robbie Williford, Resident Hall Association President, addressed the Board regarding future housing. A copy of Mr. Williford's comments is on file in the Board of Trustees Office.

**G. Adjournment**

Chair Baskin adjourned the meeting at 5:21 p.m.

Submitted,

Approved,



\_\_\_\_\_  
Victor A. Zambardi  
Secretary to the Board of Trustees

\_\_\_\_\_  
Henry Baskin  
Chair, Board of Trustees