Minutes of the Meeting of the Oakland University Board of Trustees July 21, 1982

The meeting was called to order by Vice Chairman Ken Morris at 7:35 p.m. in Lounge II of the Oakland Center.

Present: Vice Chairman Ken Morris, Trustees David Handleman,

Patricia B. Hartmann, Alex C. Mair, Wallace D. Riley,

Arthur W. Saltzman, and Howard F. Sims

Absent: Chairman Richard H. Headlee

# Approval of Minutes of June 8, 1982

Vice Chairman Morris requested approval of the minutes of June 8, 1982, as distributed to the Trustees.

Mrs. Hartmann offered a motion for approval of the minutes. Mr. Handleman seconded the motion which was voted on and approved by all of the Trustees present.

# Acceptance of Gifts and Grants

Vice Chairman Morris requested that Mr. Robert W. Swanson, Vice President for Developmental Affairs, comment on this month's gifts and grants.

Mr. Swanson called the Board's attention to the \$8,000 gift from the Chrysler Corporation Fund, the \$12,500 gift from General Motors Corporation, and the \$10,000 gift from The J. L. Hudson Company of Detroit. These gifts are included with the many contributions to the Meadow Brook Festival/Theatre Fund Drive which this month amounts to approximately \$85,000. He also stated that there is ever increasing support for the President's Club which now has 455 members.

Vice Chairman Morris thanked Mr. Swanson, and encouraged membership in the President's Club. He then called upon Mr. Keith Kleckner, Senior Vice President for University Affairs and Provost, for his comments on the gifts and grants for this month.

Mr. Kleckner pointed out the major grants from the National Institutes of Health amounting to approximately \$200,000 which are under the direction of Dr. Venkat N. Reddy in connection with eye and vision research. He also noted that two grants amounting to approximately \$96,000 were received from the National Institutes of Health for eye research by Professor Nalin J. Unakar. This is part of a five-year grant with an overall commitment of about \$1,500,000. He mentioned the grant of almost \$50,000 from

the U. S. Army Tank Automotive Command to Professor Nan K. Loh of the School of Engineering. Mr. Kleckner also called the Board's attention to the approximate \$1,500,000 in grants from the U. S. Department of Education for financial aid programs.

Vice Chairman Morris thanked Mr. Kleckner for his explanatory comments.

Vice Chairman Morris requested the Board's acceptance of the gifts and grants totaling \$2,086,934.11. (A copy of the complete list of gifts and grants is on file in the Office of the Secretary to the Board of Trustees and the Office of the Vice President for Developmental Affairs.)

Mrs. Hartmann moved that the gifts and grants be accepted with the thanks of the University. Mr. Riley seconded the motion which was voted on and approved by all of the Trustees present.

# Approval of Personnel Actions

Vice Chairman Morris asked Mr. Kleckner to comment on the faculty personnel actions.

Mr. Kleckner noted that these were routine personnel actions.

Vice Chairman Morris then requested the Board's approval of the following faculty personnel actions:

# Appointments

- Berman, Arnold M., Clinical Assistant Professor of Health Sciences, effective August 15, 1982, through August 14, 1984
- Brown, Arnold L., Clinical Assistant Professor of Health Sciences, effective August 15, 1982, through August 14, 1984
- Buckley, George W., Adjunct Associate Professor of Engineering, effective August 15, 1982, through August 14, 1984
- Foote, Paul S., Instructor in Management, effective August 15, 1982

# Appointments (Continued)

- Garcia, Michael, Clinical Associate Professor of Health Sciences, effective August 15, 1982, through August 14, 1984
- Horning, Alice S., Assistant Professor of Rhetoric, effective August 15, 1982
- Jacknow, David, Consulting Professor of Health Sciences, effective August 15, 1982, through August 14, 1984
- Jarzynski, Donald J., Clinical Associate Professor of Health Sciences, effective August 15, 1982, through August 14, 1984
- Kantrowitz, Adrian, Adjunct Professor of Physics, effective August 15, 1982, through August 14, 1984
- Lavoie, Ross R., Clinical Instructor in Medical Technology, effective August 15, 1982, through August 14, 1984
- Milford, Creagh E., Clinical Assistant Professor of Health Sciences, effective August 15, 1982, through August 14, 1984
- Pollard, Richard J., Clinical Associate Professor of Health Sciences, effective August 15, 1982, through August 14, 1984
- Post, Gerald V., Instructor in Economics, effective August 15, 1982
- Prasad, Rajendra, Clinical Assistant Professor of Health Sciences, effective August 15, 1982, through August 14, 1984
- Probert, Connie, Clinical Instructor in Medical Technology, effective August 15, 1982, through August 14, 1984
- Reinstein, Alan, Associate Professor of Management, effective August 15, 1982
- Srodawa, Ronald J., Associate Professor of Engineering, effective August 15, 1982

# Appointments (Continued)

- Weiss, Philip, Adjunct Professor of Chemistry, effective August 15, 1982, through August 14, 1984
- Zubritsky, Elizabeth A., Instructor in Management, effective August 15, 1983

# Changes of Status

- Coppola, Carlo, to continue as Professor of Hindi-Urdu and Linguistics and Chair, Area Studies Program, effective August 15, 1982, through August 14, 1985
- David, Indra M., from Associate Professor of the Library to Associate Professor of the Library and Acting Dean of the Library, effective August 15, 1982
- Feeman, George F., to continue as Professor of Mathematical Sciences and Acting Associate Provost, effective August 15, 1982
- Johnson, Patrick J., to continue as Associate Professor of Education and Acting Chair, Department of Teacher Education, effective May 3, 1982, through August 19, 1982
- Schochetman, Irwin E., from Associate Professor of Mathematical Sciences to Associate Professor of Mathematical Sciences and Acting Chair, Department of Mathematical Sciences, effective September 1, 1982, through April 23, 1983

### Leaves of Absence

- Fink, Joel S., Associate Professor of Education, leave effective September 1, 1982, through April 23, 1983
- Stokes, Charlotte V., Assistant Professor of Art and Art History, sabbatical leave from January 3, 1983, through April 23, 1983
- Wargo, Robert J. J., Associate Professor of Philosophy, leave from September 1, 1982, through April 23, 1983

# Leave of Absence Requests Withdrawn (Information Item)

David, Indra M., Associate Professor of the Library has, at Oakland's request, withdrawn her request for a sabbatical leave from August 15, 1982, through August 14, 1983

Eberwein, Robert T., Associate Professor of English has, at Oakland's request, withdrawn his request for a sabbatical leave from September 1, 1982, through December 18, 1982

Mr. Saltzman moved that the faculty personnel actions be approved. Mr. Mair seconded the motion which was voted on and approved by all of the Trustees present.

Vice Chairman Morris requested that Mr. Kleckner present the next group of faculty personnel actions.

Mr. Kleckner stated that the faculty personnel actions to be presented were a result of the review process specified in the Faculty Agreement and come before the Board each year. He then presented the following recommendation for the Board's approval:

RESOLVED, That the Board of Trustees approve the following personnel actions, formulated by the Provost with the assistance of the Provost's Personnel Committee, in accordance with the Tenure Review Process.

Assistant professors eligible for reemployment and promotion to the rank of associate professor with tenure, effective August 15, 1983:

#### Arts and Sciences

Michael Chopp	Physics	Reemploy and Promote
William A. Macauley	Political Science	Reemploy and Promote
Subbaiah Perla	Mathematical Sciences	Reemploy and Promote
Darrell P. Schmidt	Mathematical Sciences	Reemploy and Promote
A. Gary Shepherd	Sociology/ Anthropology	Reemploy and Promote

# Arts and Sciences (Continued)

Ronald A. Sudol Rhetoric Reemploy and Promote

J. Barry Turett Mathematical Reemploy and Promote

Sciences

Stuart S. Wang Mathematical Reemploy and Promote

Sciences

Health Sciences

Judith S. Canfield Physical Terminate\*
Therapy

Human and Educational Services

Robert W. Brown Reemploy and Promote

Assistant professor eligible for early promotion to the rank of associate professor with tenure, effective August 15, 1982:

Arts and Sciences

Virinder K. Moudgil Biological Reemploy and Promote

Sciences

Associate professors eligible for reemployment as associate professor with tenure, effective August 15, 1983:

Arts and Sciences

Baruch Cahlon Mathematical Reemploy

Sciences

Economics and Management

Oded Izraeli Economics Reemploy

An-Loh Lin Economics and Terminate\*

Management

Ravi Parameswaran Management Reemploy

\*Termination effective August 14, 1983.

Special instructor eligible for reemployment as special instructor with job security, effective August 15, 1982:

# Nursing

Ramune V. Mikaila

Reemploy

Special instructor eligible for reemployment as special instructor with job security, effective August 15, 1983:

# Economics and Management

Diane B. Stricker

Management

Reemploy

Mr. Handleman moved that the recommendation be approved. Mrs. Hartmann seconded the motion which was voted on and approved by all of the Trustees present.

Vice Chairman Morris called upon Mr. Kleckner to present the next group of faculty personnel actions for Board action.

Mr. Kleckner noted that this group of personnel actions concerns the status of faculty members who have completed more than one year of service at Oakland University but who are not yet to the point where they must be considered for tenure or job security decisions. This review is also mandated by the Faculty Agreement. Mr. Kleckner then presented the following recommendation for the Board's approval:

RESOLVED, That the Board of Trustees approve the following personnel actions, formulated by the Provost with the assistance of the appropriate academic dean or center director, in accordance with the Tenure Review Process.

Instructors eligible for reemployment and promotion to the rank of assistant professor, effective August 15, 1982:

### Nursing

Janet S. Barnfather

Reemploy and Promote

Carol A. Milewski

Reemploy and Promote

Instructors eligible for reemployment and promotion to the rank of assistant professor, effective August 15, 1983:

#### Human and Educational Services

David C. Housel

Reemploy and Promote\*

# Performing Arts

Kimberly S. Ater

Dance

Reemploy and Promote

Assistant professors eligible for reemployment to second, two-year probationary terms as assistant professor, effective August 15, 1983:

#### Arts and Sciences

Beth A. Barron	Mathematical Sciences	Reemploy	
George J. Gamboa	Biological Sciences	Reemploy	
Kathleen H. Moore	Chemistry	Reemploy	
Janice G. Schimmelman	Art and Art History	Reemploy	
Willard M. St. John	Chemistry	Reemploy	
Sharon T. Thomas	Political Science	Reemploy	
Economics and Manageme	<u>ent</u>		
Zewdineh Assefa	Management	Reemploy	
Lizabeth A. Barclay	Management	Reemploy	
Leonard C. Schwartz	Management	Reemploy	
Theresa M. Spinelli	Management	Reemploy	

<sup>\*</sup>Contingent upon certification no later than January 15, 1983 by the granting institution that Mr. Housel has satisfactorily completed all doctoral degree requirements.

# Health Sciences

Herman L. Triezenberg Physical Reemploy Therapy

# Human and Educational Services

Anne P. Jaworski

Reemploy

Assistant professors eligible for remployment to final, two-year probationary terms as assistant professor, effective August 15, 1983:

# Arts and Sciences

Jane L. Briggs-Bunting	Journalism	Reemploy	
J. Christopher Maloney	Philosophy	Reemploy	
Ann K. Sakai	Biological Sciences	Reemploy	
Donald S. Schwerin	Political Science	Reemploy	
Mark E. Workman	English	Reemploy	
Economics and Managemen	<u>nt</u>	<u> </u>	
Paul O. Kingstrom	Management	Reemploy	
Thomas R. McCarthy	Economics	Reemploy	
Howard S. Schwartz	Management	Reemploy	
Engineering			
Bhushan L. Bhatt		Reemploy	
Health Sciences			
Joanne Lynne Williams	Medical Technology	Reemploy	

# Human and Educational Services

Anne Cairns-Federlein Reemploy

Linda P. Lentz Reemploy

Robert M. Schwartz Reemploy

Carol A. Swift Reemploy

# Institute of Biological Sciences

Kenneth R. Hightower Biomedical Reemploy Sciences

# Performing Arts

James A. Hatfield Theatre Reemploy

Special instructor eligible for reemployment to a final, two-year probationary term as a special instructor, effective August 15, 1983:

# Engineering

Jerry E. Marsh

Reemploy

Mr. Robert Williamson, Professor of Physics, asked if the faculty members involved had been informed of these actions prior to this evening's meeting and had had time to respond.

Mr. Kleckner replied, "Yes."

Mr. Williamson then asked, "When?"

Mr. Kleckner replied that the information was transmitted at least two weeks ago.

Mr. Sims moved that the recommendation be approved. Mr. Saltzman seconded the motion which was voted on and approved by all of the Trustees present.

# Approval of Candidates Recommended to Receive Bachelor's, Master's and Doctor's Degrees as of April 24, 1982

Vice Chairman Morris requested Mr. Kleckner's comments on the list of candidates for degrees.

Mr. Kleckner noted that the Ph. D. given with this group of candidates was about the twelfth doctorate the University has awarded. Mr. Kleckner then requested the Board's approval of the candidates for bachelor's, master's and doctor's degrees as of

April 24, 1982. (The list of candidates is on file in the Office of the Secretary to the Board of Trustees.)

Mr. Riley moved that the recommended candidates be approved with congratulations. Mr. Sims seconded the motion which was voted on and approved by all of the Trustees present.

# Approval of the Revised University Role and Mission Statement

Vice Chairman Morris requested that President Champagne present the Revised University Role and Mission Statement item for the Board's consideration.

President Champagne stated that last fall he appointed a Committee on Academic Mission and Priorities (CAMP). One of the charges given to the committee was to propose to the University a revised mission statement which minimally accentuated the importance of service to the community as an essential ingredient of an effective university in the '80s. The committee was composed largely of faculty, and chaired by Mr. George Feeman, Acting Associate Provost. On March 15, 1982 the committee submitted a set of recommendations on various programs for the institution and a proposed role and mission statement. President Champagne said that since that time he and Mr. Kleckner had been working on this statement, seeking additional input and finally drafting a role and mission statement. As part of the governance process, the University Senate was asked to review the role and mission statement. The Senate subsequently made several excellent suggestions, many of which were incorporated in the final document, and on July 7, 1982, the University Senate endorsed the role and mission statement which the President was presenting at this evening's meeting. President Champagne said these comments reflect the historical perspective of the statement. In his opinion, the role and mission statement is a departure from that of many universities because it provides not only philosophical but also pragmatic directions for the University's future through the 1980s. The statement emphasizes that the basic thrust of the institution of providing a broad base in liberal education in the arts and sciences will remain a very high priority at the institution. At the same time, the institution is going to remain relevant to the marketplace as is appropriate for higher education. In addition, the University will continue to accelerate and move forward in the areas of research and scholarship programs. President Champagne noted that Oakland University is distinguishing itself in the field of research and scholarship as evidenced by gifts and grants. He said this must be very integral to the defined mission of the institution. Also, he stated that he wished to stress to the State of Michigan that much of the University's effort would be directed to applied research and to research which "comes back into the curriculum itself or involves students as integral to the research process."

President Champagne continued that in the public service dimension, the University is stressing again its willingness, desire and interest to be a "better and more adequate partner than in the past in serving the needs of Michigan whether in the field of economic development, in community service, or recreational programs."

Another aspect provided for in the Revised Role and Mission Statement is addressed in the area of student development. President Champagne said that in the type of society people are living in today, there is an obligation on the part of universities to make sure that more than just the cognitive skills of the university students are developed. President Champagne said a firm foundation must be provided to cope with change, and with stress in the society, so as to be able to deal with real world problems outside of the classroom. He said the institution wanted to be sure the students were given the rationale and cognitive skills to be able to deal with problems and that the students have the physical, emotional and leadership stamina to make a difference in the world and to lead productive and good lives as citizens throughout their entire lives. That was the reason for the section on Student Development.

President Champagne commended the Senate and the Committee on Academic Mission and Priorities and all the other groups and individuals who have worked on the statement. He said he thinks this mission and role statement provides the University with "excellent direction for the future which is broad enough in its concept to last through the 80s, but is also specific enough in its nature to provide an adequate decision-making tool concerning program development and direction in the future." President Champagne said he was very pleased with the document. He added that he felt it was as significant as any action brought to the Board in the last 17 months. President Champagne then presented the following recommendation for the Board's consideration:

RESOLVED, That the Board adopt the Revised Role and Mission Statement, dated July 21, 1982, as the official statement of institutional purpose, direction and scope. (A copy of this statement is on file in the Office of the Secretary to the Board of Trustees.)

Vice Chairman Morris recognized Mr. Zachary Shallow, a student.

Mr. Shallow stated that he was "especially pleased with the Student Development portion of the statement," and expressed his thanks to the administration for "its openness in allowing input from all sectors of the University." Mr. Handleman moved that the Board approve the recommendation to adopt the Revised Role and Mission Statement. Mrs. Hartmann seconded the motion which was voted on and approved by all of the Trustees present.

# Approval of Tuition and Required Fees Schedule for 1982-83

Vice Chairman Morris requested that Mr. Robert J. McGarry, Vice President for Finance and Administration and Treasurer to the Board of Trustees, present the tuition and fees schedule for 1982-83.

Mr. McGarry noted that the recommended tuition and fees schedule for 1982-83 was an extension for the remainder of the fiscal year of the tuition and fees approved by the Board at the May meeting. It represents a 15.3% increase at the undergraduate level and will bring in an additional \$2,000,000 in revenue. However, offset against this is an anticipated loss of approximately \$500,000 resulting from the loss of enrollment, attrition, and the mix from graduate to undergraduate. This tuition and fees schedule has been recommended by the Executive Committee of the Budget to the President and is being proposed for implementation at this time since the fall semester begins in about a month.

President Champagne added that it is never pleasant for the administration to recommend a tuition increase nor for the students who have to pay. He stated that one of the charges to the Executive Committee on the Budget was to build a budget in such a fashion that the tuition and fees increase for this year would be less than last year. The committee met this guideline and this year's tuition and fees increase is several percentage points below what it was last year. President Champagne said that in order to live with the tuition and fees increase, the budget was being cut by a factor of approximately \$1,100,000. He noted that at the last Board meeting a resolution was adopted to continue last year's budget with authority for the administration to reduce the budget in an amount equal to the amount of cutbacks brought about by Executive Orders. With a little fine tuning still to be done in some areas, most of the work has been accomplished, and it is hoped that a balanced budget will be brought to the Board in September.

Vice Chairman Morris observed that the Audit and Finance Committee met last Saturday and spent a considerable amount of time reviewing this specific subject, and without question the committee recognizes that the administration has to deal with the reality that adequate funds are not coming from the State due to the economy. Vice Chairman Morris said it is a sad commentary of our times that annual student tuition and fees are increasing as a percentage of

the income for the University as public funds begin to decrease. This same change in support is being experienced at all of the universities. He observed that the more difficult it is for people to finance public education "the less viable our nation is going to be in the future." He stated that this fact applies at Oakland University as well as throughout the nation, and that somehow "we have got to find more funds in this nation for public education." Vice Chairman Morris said this problem is a matter of deep concern to him.

Vice Chairman Morris asked the audience if anyone wished to make a comment.

Mr. Zachary Shallow, Student Congress President, asked for a clarification of the increase in the magnitude recommended. He stated that he understood the University's concern to balance the budget, but he was operating under an assumption that the State would increase the University budget by 5.5% and repay the entire amount of the 1981-82 fourth quarter which is to be held back temporarily by the State.

President Champagne said he would try to explain the University's action by using a historical perspective of what the State has funded in the past several years. He stated that the budgets proposed by the State during the last three years are more "wish lists than actual lists." He added that he believed the same thing would be true this year. For instance, several months ago the Governor recommended a 12% increase for higher education; a couple of months later this was revised downward to 5.5%. Senate of the State of Michigan did not accept this recommendation and the Legislature has not approved any appropriation budget. He noted that the State was unsure of revenue assumptions. President Champagne referred to various newspaper articles quoting experts referring to the State's bleak economic picture. There is no evidence that there will be a reversal of the State's economy to provide the necessary revenues to fund the State's proposed budget. He stated that the University administration was building its budget on the assumption that the 5.5% will be a "political tool as opposed to a realistic budget tool" and that there will not be a 5.5% increase, and that Executive Order cuts will wipe out the increase. He said he believed that the restoration of the fourth quarter payment would be made because of the "moral commitment" of the Governor and the Legislature. However, the effect will be greater Executive Order reductions which would bring the appropriations for fiscal 1983 below 1982, perhaps as much as 20% below fiscal 1982. He continued that if the administration raises tuition by approximately 16%, as indicated, and if we assume a 50% restoration of the fourth quarter State payment, it would be necessary to present

the Board with a budget deficit of \$500,000 for next year, which President Champagne states he would not permit. If a 75% budget restoration is assumed, it would be possible to present a balanced budget to the Board. If there was a 100% restoration and no Executive Order cut other than the 5.5%, there would be a "little extra money", but that money is indexed to go into scientific equipment, library acquisitions and for increased data processing needs.

President Champagne said the problem was serious and he wanted to present more information. He asked for discussion purposes that the Consumer Price Index (CPI) be accepted as a measure of growth. He noted that the Detroit CPI for 10 years increased by 128%. If this figure is translated to constant dollars, in 1971 the institution received \$1,307 from the State for full time equivalent students; in 1982, the University received \$896 per student -- a "real decline of 31% in State aid." He noted there was a 36% increase in enrollment in the 10-year period, however, the staff size to man a one-third increase in enrollment was only enlarged by approximately 16%. He further explained that general fund expenditures per full time student, considering all revenue sources, are 20% less than 10 years ago in real dollars. Therefore, the real dollar increase in tuition and fees over that particular period of time has been 14% in 10 years. He said this is not an inordinate increase when the effect of inflation is factored out. He said the problems are serious in Michigan. He noted that if the State does not reassess its priorities, he questions the ability of the institutions in the State to remain competitive and viable with the institutions in the rest of the nation. He said he did not believe the institutions could rest on their "laurels of excellence of Michigan higher education" as they had in the past.

President Champagne pointed out that when trying to balance the budget, with an increase in tuition and fees, there is a great deal of soul searching. He stated that he did not enjoy increasing the fees but with all of this in mind, President Champagne felt there was nothing else to do but recommend adoption of the proposed tuition and fees. In his opinion, there are inadequate funds in Lansing to provide the budgets proposed by the Executive Office.

Vice Chairman Morris thanked the President for his outstanding analysis. The following motion was presented for the Board's approval:

It is recommended that the Board of Trustees approve the following Schedule of Proposed Tuition and Fee rates for 1982-83.

1.

2.

# Oakland University Proposed 1982-83 Tuition and Fee Schedule Effective Fall Term 1982

	Tuiti	ion per semester credit hour:		1981-82 Rate	Ch	anges	-	1982-83 Rate	Percent Increase
	a.	Michigan residents: Undergraduate: Lower Undergraduate: Upper Graduate	\$	36.00 40.00 60.00	\$	5.00 7.50 11.00	\$	41.00 47.50 71.00	13.9% 18.8% 18.3%
	b.	Non-residents: Undergraduate: Lower Undergraduate: Upper Graduate		95.00 102.00 120.00		15.00 18.00 22.00		110.00 120.00 142.00	15.8% 17.6% 18.3%
	c.	Competency credit exam fee: Undergraduate: Lower Undergraduate: Upper Graduate All Non-residents		18.00 20.00 30.00 50.00		3.00 4.00 6.00 10.00		21.00 24.00 36.00 60.00	16.7% 20.0% 20.0% 20.0%
	d.	Off-campus: Undergraduate: Lower Undergraduate: Lower-Early		41.00		6.00		47.00	14.6%
		College Study Program Undergraduate: Upper Graduate		36.00 44.50 62.00		5.00 8.00 13.50		41.00 52.50 75.50	13.9% 18.0% 21.8%
	Gener	al service fee per semester							
9		ampus students)							
	a.	Undergraduates taking 10							
		credits or more:	200				1000		100% (TW) 000 (TW)
		Oakland Center Allocation	\$	20.00	\$	3.00	\$	23.00	15.0%
		Activity Allocation		7.50				7.50	=
		Transportation Use Alloc.		6.00		- ,	123	6.00	-
		Enrollment Allocation		20.00		-		20.00	·
		Athletic Allocation		5.00		-		5.00	-
		Health Service Allocation		6.00	-			6.00	-
	2	Total	\$	64.50	\$	3.00	\$	67.50	4.7%
	b.	Undergraduates taking less than 10 credits:					000		
		Oakland Center Allocation	\$	10.00	\$	1.50	\$	11.50	15.0%
		Activity Allocation		6.00				6.00	5
		Transportation Use Alloc. Enrollment Allocation		3.00		1000		3.00	<del></del>
		Athletic Allocation		3.50		0.55		20.00	-
		Health Service Allocation		3.50		1 <del>-</del> .		3.50	
		Total	\$	46.00	\$	1.50	\$	47.50	3.3%
	c.	Graduates taking 8 credits or more:	Ψ	40.00	φ	1.70	φ	47.50	3 • 3 %
		Oakland Center Allocation	\$	20.00	\$	3.00	\$	23.00	15.0%
		Transportation Use Alloc.	1030	6.00	550	(1=)	10.55	6.00	-
		Enrollment Allocation		20.00		:: <b>-</b> ::		20.00	5==0
		Health Service Allocation		6.00		-		6.00	
		Total	\$	52.00	\$	3.00	\$	55.00	5.8%

# Oakland University Proposed 1982-83 Tuition and Fee Schedule Effective Fall Term 1982

			81-82 Rate	<u>Ch</u>	anges		82-83 late	Percent Increase
	d. Graduates taking less than 8 credits:							P. C.
	Oakland Center Allocation	\$	10.00	\$	1.50	\$	11.50	15.0%
	Transportation Use Alloc.		3.00		-		3.00	_
	Enrollment Allocation Health Service Allocation		20.00 3.50		_		20.00 3.50	-
	Total	\$	36.50	\$	1.50	\$	38.00	4.1%
•	Special course fees per course:	•	25 00				25 00	*****
	ED 455 ED 597	\$	35.00 50.00		_	\$	35.00 50.00	-
	Applied Music:		30.00				30.00	_
	Individual Instruction		85.00		-		85.00	-
	Group Instruction		25.00		-		25.00	-
•	Other Fees: Application Fee	\$	15.00	\$	5.00	\$	20.00	33.3%
	Graduation Service Fee	Ψ.	15.00	4	5.00	*	20.00	33.3%
	Late Registration		25.00		-		25.00	-
	Late Addition-of-Course		10.00				10.00	000
	(Per Course Added) Reissue of Diploma		10.00 15.00		5.00		10.00	33.3%
	Transcript Issuance Fee		2.00		1.00		3.00	50.0%
****	Summary comparison of on-campus							
	tuition and fee costs (exclusive							
	of special course fees):  a. Undergraduate Michigan resident							
	student taking an 8 credit hour							
	load for summer session:					32.5		
	1) Lower Division:	фı	116 00	<b>¢</b> 1	55.00	¢1	271 00	12 09
	Tuition General Service Fee	φı,	116.00	ΦТ	6.00	φL,	271.00	13.9%
	Total	\$1,	245.00	\$1	61.00	\$1,	406.00	12.9%
	2) Upper Division:	<b>#</b> 1	0/0 00	40	00 50	61	/70 50	10.0%
	Tuition General Service Fee	ֆΙ,	240.00 129.00	\$2	6.00	<b>ΦΙ</b> ,	472.50	18.8% 4.7%
	Total	\$1,	369.00	\$2	38.50	\$1,	607.50	17.4%
	b. Graduate Michigan resident	. 10000				7. C.		111408 VOT 111110000
	student taking an 8 credit							
	hour load for summer session: Tuition	\$1	440.00	\$2	64.00	\$1	704.00	18.3%
	General Service Fee	100 25	104.00	0	6.00	300000	110.00	5.8%
	Total	\$1,	544.00	\$2	70.00	\$1,	814.00	17.5%

# Oakland University Proposed 1982-83 Tuition and Fee Schedule Effective Fall Term 1982

		1981-82		1982-83	Percent
		Rate	Changes	Rate_	Increase
c.	Non-resident undergraduate				
	student taking an 8 credit				
	hour load for summer session:				
6	<ol> <li>Lower Division:</li> </ol>	2002 920920020 920920	200 202 0202		
	Tuition	\$2,945.00	\$465.00	\$3,410.00	15.8%
	General Service Fee	129.00	6.00	135.00	
	Total	\$3,074.00	\$471.00	\$3,545.00	15.3%
	2) Upper Division:	DAMES AND AND SOLD			
	Tuition	\$3,162.00	\$558.00	\$3,720.00	17.6%
	General Service Fee	129.00	6.00	135.00	
	Total	\$3,291.00	\$564.00	\$3,855.00	17.1%
d.	Non-resident graduate student				
	taking an 8 credit hour load				
	for summer session:	detail contraven social	etaloni	AMERICAN OF ADVISOR INDIVIDUAL	
	Tuition	\$2,880.00	\$528.00	\$3,408.00	
	General Service Fee	104.00	6.00	110.00	
	Total	\$2,984.00	\$534.00	\$3,518.00	17.9%

Mr. Sims moved that the recommendation be approved. Mr. Mair seconded the motion which was voted on and approved by all of the Trustees present.

# Approval to Purchase Microcomputers and Upgrade Existing Computer System

Vice Chairman Morris called upon Mr. McGarry for the presentation on the recommendation to purchase microcomputers.

Mr. McGarry stated that the current Honeywell-Multics System is about four years old, is vastly overloaded, and inadequate to meet the needs of over 7,000 students. To service these students we have 50 terminals and 20 microcomputers. He cited as examples the fact that response time may be 30 minutes; faculty have been pulling off computer assignments; and enrollment in the computer information program is capped to alleviate the situation. It should be noted that through a great effort by the University and some of its supporters, Honeywell has reduced its costs from \$500,000 to \$200,000 for upgrading our Multics System. Mr. McGarry then presented the following recommendation for the Board's approval:

RESOLVED, That the Board of Trustees approves the acquisition of 54 microcomputers and the addition of expanded memory capacity and disk storage to the Honeywell-Multics System, in an amount not to exceed \$450,000 and the Board further authorizes the President or Vice President for Finance and Administration to enter into contracts to implement this action.

Mr. Riley inquired how the funds would be provided.

President Champagne stated that the funding would not come from the general fund, but would be from investment income from short term investments from the 1982 year and year-end savings.

President Champagne commended General Motors, Ford, and Volkswagen for their efforts in assisting the institution in obtaining favorable price considerations from Honeywell Corporation. He added that it is gratifying to see universities and industries work together on a project.

President Champagne informed the Board that undoubtedly later this year the administration would ask for additional computer equipment independent of this request, but that would be more in the area of student records and financial aid accounting.

Mr. Riley asked if there was a recommendation from the Audit and Finance Committee on this item.

Vice Chairman Morris responded that the Audit and Finance Committee recommended acceptance.

Mrs. Hartmann moved that the recommendation be approved. Mr. Saltzman seconded the motion which was voted on and approved by all of the Trustees present.

Approval of the July 22, 1982 - October 1, 1983 Agreement between Oakland University and Oakland University Police Officers Association and Police Officers Association of Michigan

Vice Chairman Morris called upon Mr. Robert McGarry to comment on the proposed Police Officers Association agreement. Mr. McGarry in turn asked Mr. Willard C. Kendall, Jr., Director of Employee Relations, to provide information on the item since he negotiated the contract.

Mr. Kendall explained that the previous contract between the parties expired last October. A tentative agreement was reached but was not ratified by the Union, negotiations again entered into, and the contract finalized in May. The settlement reached was in accordance with the Board's 1981-82 guidelines. There is retroactivity, however, not to October 1, but rather to December 1, 1981. He also noted that there will be an economic reopener in September for 1982-83. If this occurs, the administration will follow whatever guidelines the Board provides. Mr. Kendall said he believed this agreement to be fair to both the University and the Union. He added that even though the negotiations were protracted and the final negotiations were finalized before a mediator, the relationship between both the University and the Union remains amicable. Mr. Kendall stated that a summary of the changes in the agreement has been provided to the Trustees and is on file in his office and the Office of the Board of Trustees.

Mr. Riley asked if there was a recommendation from the Personnel Policy Committee.

Mr. Saltzman stated that the Personnel Policy Committee reviewed the matter and moved that the following recommendation be approved:

RESOLVED, That the Board of Trustees approves the recently negotiated Agreement between Oakland University and Oakland University Police Officers Association and Police Officers Association of Michigan (July 22, 1982, to October 1, 1983), whose changes in terms from the previous Agreement which expired October 1, 1981, are separately described in the attached document entitled, "Summary of Changes and Costing of Tentative Agreement between Oakland University and Oakland University Police Officers Association and Police Officers Association of Michigan (July 22, 1982 -October 1, 1983)"; and

BE IT FURTHER RESOLVED, That the terms of this Agreement take effect on July 22, 1982, except that salary adjustments would take effect retroactively to December 1, 1981; and the compensation adjustment for July 4 would be effective in summer, 1982; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes Robert J. McGarry, Vice President for Finance and Administration and Treasurer to the Board of Trustees, and Willard C. Kendall, Jr., Director of Employee Relations, to sign the Agreement on behalf of the University.

Mrs. Hartmann seconded the motion which was voted on and approved by all of the Trustees present.

President Champagne noted that Mr. Riley has made inquiries about committee action on agenda items. He stated that the administration was developing a procedure that would assure that no agenda item would be brought to the Board unless it had been discussed by one of the Board committees. If an item for some reason has not been reviewed by a committee, the Board would be alerted to that fact. He added that every item on this evening's agenda, except the resolutions of commendation for the students, had been discussed with the appropriate committees. He stated that the administration was going to implement this process so that every item that comes forth will have been concurred in by the committee, or, if the committee does not agree, and the President still wishes to present the item, then it will become an item for the Board to discuss.

Mr. Riley said he felt that each item should be presented by the appropriate committee as having been reviewed, recommended and approved.

Vice Chairman Morris said that it appeared to be a good procedure.

# Approval of Resolutions Honoring the Alfred G. and Matilda R. Wilson Awards Recipients

Vice Chairman Morris noted that the two Wilson Awards recipients (Dawn M. Santy and James E. Green) were not present at the meeting to receive their awards. He then called upon Ms. Wilma Ray-Bledsoe, Vice President for Student and Urban Affairs, to discuss this item.

Ms. Ray-Bledsoe stated that the students, Dawn M. Santy and James E. Green, had received the Alfred G. and Matilda R. Wilson Awards at their graduation ceremony. However, traditionally the Board of Trustees had also given them special recognition in the form of a resolution.

President Champagne added that each year two students (one senior man student and one senior woman student) are chosen for the highest awards given at Oakland University, the Alfred G. and Matilda R. Wilson Awards. These awards which include a medallion and a check for \$500 are in recognition of outstanding scholarship and service, and are presented at commencement. It is a tradition that subsequent to commencement the Board recognizes the accomplishments of the Wilson Awards recipients by resolution.

Vice Chairman Morris called for a vote of approval on the following resolutions of commendation:

#### A RESOLUTION OF TRIBUTE TO DAWN M. SANTY

WHEREAS Ms. Dawn M. Santy entered Oakland University in the fall of 1978 as a student life scholar from Clinton (Michigan) High School; and

WHEREAS Ms. Santy has continued to demonstrate academic excellence by maintaining a 3.65 grade point average with a major in electrical engineering which excellence has been recognized by the award of department commendations and honors each term of enrollment at Oakland University; and

WHEREAS Ms. Santy's academic excellence has been further recognized by the awarding of the Rotarian Scholarship, the William Morris Foundation Scholarship and the Upper Class Achievement Award, acceptance in the Honors College and membership in the Golden Key National Honor Society, and Tau Beta Pi (National Honorary Engineering Society); and

WHEREAS Ms. Santy has demonstrated concern for the University community by utilizing a campus activity award for the development of a tutoring program for the School of Engineering and by serving as a volunteer for the School of Engineering Open House and the Oakland University Scholarship and Testing Day; and

WHEREAS Ms. Santy has shown leadership capabilities by serving as Vice-President and Secretary of Tau Beta Pi and Secretary of the Golden Key National Honor Society and by stimulating the involvement of students in campus activities; and

WHEREAS Ms. Santy was selected as a Student Affairs intern for 1979-80 and in that capacity developed a solar energy proposal submitted to the United States Department of Energy for funding and also supported the audience development project for the Student Enterprise Theatre; and

WHEREAS Ms. Santy, in addition to maintaining high academic standards and demonstrating commitment to the University community, has performed an active role in a variety of campus organizations, including the Oakland University Cheerleading squad, all intramural sports, the Oakland Sail, Van Wagoner house activities, winter olympics, the Oakland University Engineering Society, Student Enterprise Theatre productions, the Oakland University Dance Workshop, the Oakland University Chorus, Starshine, and "Feedback" (Engineering Newsletter); and

WHEREAS Ms. Santy has demonstrated concern for community relations and human growth and development through volunteer work for the Special Olympics and the American Heart Association and through service as a Sunday school teacher at St. John Fisher Chapel and as a member of the choir of Faith Community Church; and

WHEREAS Ms. Santy was selected as the 1982 recipient of the Matilda R. Wilson award given annually to a senior woman who has maintained high academic standards, demonstrated extraordinary leadership capabilities and involvement in the Oakland University community and expressed social concern; therefore be it

RESOLVED, That the Board of Trustees expresses its appreciation to Ms. Santy for the dedication which she has demonstrated toward the betterment of the quality of student life at Oakland University; and be it further

RESOLVED, That the Board commends Ms. Santy for the quality of her scholarship and leadership.

and

A RESOLUTION OF TRIBUTE TO JAMES E. GREEN

WHEREAS Mr. James E. Green entered Oakland University in the fall of 1978 as a student life scholar from John Glenn High School in Westland, Michigan; and

WHEREAS, Mr. Green has continued to show academic excellence by maintaining a 3.64 grade point average with a major in Political Science; and

WHEREAS Mr. Green's academic excellence has been further recognized by the awarding of the Oakland University Upperclass Achievement Award and by membership in the Golden Key National Honor Society; and

WHEREAS Mr. Green has demonstrated concern for and involvement in the university community through his work with University Congress, specifically serving as an elected member, chair of the Student Rights Committee and executive assistant, receiving a Campus Activity Award for the latter; and

WHEREAS Mr. Green has demonstrated further commitment to Oakland University through service as Political Science Department student representative, and through service on University committees including the Committee on Academic Missions and Priorities, Presidential Selection Student Advisory Committee, Ad Hoc Committee on Proposed Organization of a Medical School, Committee on Recreation and Athletics, Vice President for Student Affairs Advisory Council, University Senate Admissions Committee, Fraternity Committee, Alcohol Awareness Committee, Wilson Awards Committee, Student Life Scholarship Renewal Committee, and Oakland Center Refurbishing Committee; and

WHEREAS Mr. Green has performed an active role in a variety of campus organizations, including Theta Chi social fraternity, serving as Treasurer and President, the Oakland Pre-Law Society, Area Hall Council, and the Health Conscious Society; and

WHEREAS Mr. Green has demonstrated social concern and community commitment through volunteer work for the Avon Hills Lions Club project for the Leader Dogs for the Blind, the Muscular Dystrophy Association, and the American Red Cross Blood Drive; and

WHEREAS Mr. Green was selected as the 1982 recipient of the Alfred G. Wilson Award given annually to a senior man who has maintained high academic standards, demonstrated extraordinary leadership capabilities and involvement in the Oakland University community and expressed social concern; therefore be it

RESOLVED, That the Board of Trustees expresses its appreciation to Mr. Green for his commitment to campus life at Oakland University; and be it further

RESOLVED, That the Board commends Mr. Green for the quality of his scholarship and leadership.

The resolutions of commendation were approved by all of the Trustees present.

Mrs. Hartmann noted that the two students were to be congratulated for maintaining their scholastic averages while being involved in so many other activities.

# Approval of Meadow Brook Riding Hall Restoration/Renovation

Vice Chairman Morris called upon President Champagne for his comments on the Meadow Brook Riding Hall project.

President Champagne stated that on Oakland University's campus between the Golf Course and Meadow Brook Hall there is a magnificent facility known as the Riding Ring. Over the years it has been used for storage of supplies and equipment and is deteriorating. It is believed that this facility which contains 21,000 square feet should be preserved, restored and used as a large scale conference and exhibition center. Because of the historic nature of the building, it was determined that its basic character as a riding ring should be retained. In that connection we solicited the opinion of five architects. Micuda Associates Inc. was unanimously chosen by secret ballot cast by a University committee as the architect who had the most realistic plan. Mr. Micuda was then asked to work with Oakland University to present a concept plan for the riding ring keeping its historic character and presenting cost estimates. The Board has received Mr. Micuda's three-phase plan. Phase I provides for the repairs to place the building in use. Phases II and III make the ring more elaborate and provide for added parking and other developments. President Champagne explained that this recommendation was not a request for funding. There is no money available at this time to fund the project. He then presented the following resolution for the Board's approval, stating that it had been reviewed by the Board's University and Development Committee:

WHEREAS the Board of Trustees recognizes the University's need for restoration and renovation of one of the unique facilities on the University's campus, the Alfred and Matilda Wilson Riding Hall; and

WHEREAS the Board of Trustees acknowledges the longstanding need of the University for additional facilities for conference, exhibition, and meeting purposes to carry out the academic and public service programs of the University; now therefore be it

RESOLVED, That the Board of Trustees receives the report entitled, "Meadow Brook Riding Hall Restoration/Renovation" prepared by Micuda Associates Inc. dated June 1982; and be it further

RESOLVED, That the Board of Trustees approves the use of the Riding Hall as a multi-purpose facility as set forth in the report; and be it further

RESOLVED, That the President of Oakland University is authorized to develop a plan and program to secure the necessary funding for the implementation of the report dated June 1982; and be it further

RESOLVED, That the Board shall be advised of progress and developments relating to this project which shall be implemented in accordance with University policies and procedures, and that Trustee Howard Sims be designated to work with the administration throughout the development of this project; and be it further

RESOLVED, That the Board authorizes the University administration to seek the designation of the Riding Hall as a historical structure from the appropriate State and Federal authorities.

Mrs. Hartmann moved that the recommendation be approved. Mr. Handleman seconded the motion.

Mr. Riley asked if "comments, questions, or suggestions about this project should be directed to Mr. Sims."

President Champagne said that since Mr. Sims and the President would be working together on the project that inquiries could be addressed to either of them. The President would forward matters to Mr. Sims.

Mr. Riley said he felt the project was a "great idea." He noted that the first phase cost of \$700,000 or \$33 per square foot did not include maintenance and operations costs. He inquired if the costs to run this historical site after renovation had been considered.

President Champagne responded that a "good deal of cost work" was developed for the various uses of the building including operations costs, and it was felt that the facility could be self-sustaining in the same manner as Meadow Brook Hall. The final plan presented to the Board would include maintenance and operations costs.

Mrs. Hartmann said that independent funding should be considered for the project.

President Champagne said that some exploratory work has been done on funding and a proposal would be developed. He added that some interest in support has been demonstrated by some of the individuals and organizations contacted for initial review of the project.

Vice Chairman Morris noted that from the previous experiences at Meadow Brook Hall, he felt that Oakland University would not have a problem in raising the funds.

Mrs. Hartmann said that because of the restoration of Meadow Brook Hall there were many contacts with various foundations that could be approached, and that she felt this type of activity was very important to the University.

Mr. Handleman expressed his appreciation to Mr. Sims, who, he noted, is an outstanding architect, for agreeing to assist in this project.

Ms. Lori Chall, a student, asked if this proposed project would provide any funds for the benefit of students.

President Champagne replied that the facility could be used by students for dances, plays and other functions, but he could not say at this time whether or not it would bring in any money for the student body. He added that the facility would not be funded by the general fund.

Ms. Chall asked if the facility was necessary since Meadow Brook Hall was available.

President Champagne said that the proposed facility would accommodate 1,000 to 1,500 persons at a single time whereas Meadow Brook Hall was limited to about 350 people.

Mrs. Hartmann suggested that the building might serve for graduation ceremonies or other programs and fund-raising events. It provides a large indoor facility to conduct programs in incumbent weather. She noted that one of the recent commencements conducted at the Festival pavilion was affected by rain.

President Champagne agreed that this facility could serve very well in fund-raising activities.

The motion was voted on and approved by all of the Trustees present.

# Approval of Proposed Paving of Squirrel Road from University Drive South to the Charter Township of Pontiac Civic Center

Vice Chairman Morris requested that President Champagne present the item on the proposed paving of Squirrel Road for Board consideration.

President Champagne stated that a request has been received from the Oakland County Road Commission to pave about 400 to 500 feet of Squirrel Road in front of the Pontiac Township Office. The project would be funded by the County and Township, but there was some impact on the institution requiring Board approval due to the fact that some grading would be required on University land. He felt the project was beneficial to the University, and added that there would be no expense for the institution. He said the recommendation would give permission to the County to pave in front of Township offices and to grade the land for adequate drainage. He added that Mr. John De Carlo, Secretary to the Board of Trustees, had worked with Pontiac Township and County representatives on the matter and that the specific plans were on file with the University. The following recommendation was presented for the Board's approval:

RESOLVED, That the Board delegate to the President or his designee the authority to grant a temporary permit to the Oakland County Road Commission for grading of land associated with the paving project on Squirrel Road adjacent to the Charter Township of Pontiac Civic Center, with the understanding that this action in no way grants right-of-way beyond that to which Oakland County is currently legally entitled.

Mrs. Hartmann noted that she had driven over the road and was prepared to vote for approval.

Vice Chairman Morris stated that some years ago he served on a Board committee consisting of Trustee Richard Headlee and former Trustee Ruth Adams when a proposal to pave all of Squirrel Road was presented by the County Road Commission. At that time it was the unanimous decision of the committee that the total road should not be paved and that it should be maintained in the natural environmental manner in which it now exists. He stated that he too visited the site and was satisfied that this proposed paving would not "mar" the evironment and conflict with the Board's previous report, and that it was fitting that the Board give its approval to proceed with this particular request.

President Champagne stated that the University and Development Committee had also reviewed and approved this matter.

Mrs. Hartmann moved that the recommendation be approved. Mr. Mair seconded the motion which was voted on and approved by all of the Trustees present.

# Report on the Meadow Brook Subdivision Financing Guarantee

Vice Chairman Morris asked Mr. McGarry to report on the Meadow Brook Subdivision financing program.

Mr. McGarry said that in compliance with Board policy, each time a mortgage is guaranteed in the Meadow Brook Subdivision (the "faculty subdivision"), a report is to be brought to the Board. A mortgage assumption of \$35,162.64 was processed on June 11, 1982 and will mature on July 1, 2002. Currently, the University is the guarantor of 46 mortgages with balances totaling \$1,195,466. There are 66 lots in the subdivision, 46 have mortgage guarantees; there are 12 vacant lots; and there are 8 properties with paid-off mortgages.

Vice Chairman Morris thanked Mr. McGarry for the report, and noted that no action by the Board was necessary.

Mr. Sims inquired if the mortgages had the "due on sale" clauses that have received recent media coverage.

Mr. McGarry responded that the mortgages did not have such a clause.

# President's Report

Vice Chairman Morris called upon President Champagne for his report.

President Champagne commented that there were many "exciting events happening at Oakland University" and that in his report this evening he would cover some of these items. However, prior to this discussion he wished to inform the Board that there was a 7% decline in enrollment for the spring term. The final statistics for the summer term are not complete, but it is estimated that there is about a 14% decline. The summer term is a small base but this drop does indicate a trend. Applications for fall appear equal to last year. Therefore, with the decline in spring and summer we shall have an overall decline in enrollment. He noted that the budget was being built on the assumption that there would be a drop in enrollment.

President Champagne stated that included in summer events on campus this year are the Meadow Brook Music Festival performances. Because of the rainy weather, attendance is down

about 7% below estimates. However, the Festival staff is optimistic that the remaining concerts will make up for this loss.

President Champagne noted that some fund-raising activities that have been recently held include the Gehringer Invitational golf outing which netted approximately \$20,000; the annual alumni golf outing, and the President's Club annual golf outing. He informed the Board that as part of our community service effort the University cooperated with Crittenton Hospital in its fund-raising activity held at Meadow Brook Hall and the golf course.

President Champagne stated that the following events will occur on campus: On August 1, the "Picnic on the Grass" dinner and concert in support of the Meadow Brook Art Gallery; on August 15 the Concours d'Elegance Classic Car Show will be held at Meadow Brook Hall; on September 11 the Glyndebourne Picnic will be renewed to raise funds for the Kresge Library; on September 14 to 17 the President's Club formal dinners will honor almost 460 members; and the fall commencement is scheduled for September 19, 1982. He added that there seeems to be a concert or some event almost every evening on campus.

President Champagne then asked Ms. Ray-Bledsoe to give a summary of some of the summer's activities in Student and Urban Affairs.

Ms. Ray-Blesoe noted that spring and summer terms provide an opportunity to combine a number of public service and academic enrichment activities. There are a number of students on campus who are attending summer camp activities which include soccer, cheer leading, basketball, swimming and golf.

Ms. Ray-Bledsoe noted that in addition to the summer Support and Upward Bound Programs, there is a new program this year entitled the Renaissance Scholars Program involving 18 exceptionally bright students who are working with individual professors on a variety of projects. This program is an important new thrust, especially for minority students.

President Champagne added that the program consisted of 10th and 11th grade students.

In addition to the above activities, Ms. Ray-Bledsoe noted that there are math camps; mime programs for children; workshops for flute and the lute; a foreign language festival that is a major effort by the Department of Modern Languages and high schools throughout the region; leadership camps for new students; and leadership activities sponsored on a regional basis by the Rotarians. These activities also provide employment opportunities for students which enhance their leadership skills.

Ms. Ray-Bledsoe noted that the Residence Halls are also anticipating a decline in housing contracts because of the projected decline in enrollments. The budget is being built accordingly on a reduced scale. She stated that the University has received 1,462 contracts compared to 1,714 last year at this time. Ms. Ray-Bledsoe stated that the staff was optimistic that there would be 1,670 contracts. The staff is taking the initiative to market the Residence Halls program by stressing the quality of life and the economy of dorm life.

Vice Chairman Morris thanked Ms. Ray-Bledsoe for a very comprehensive report.

President Champagne asked Mr. Kleckner for a status report on the recommendations of the Committee on Academic Mission and Priorities. The President noted that the Board will be receiving some recommendations in the near future as a result of the report.

Mr. Kleckner stated that the Committee on Academic Mission and Priorities was established in November 1981 for the purpose of studying the academic mission of the University and recommending priorities for the future academic thrust of the institution given an overall climate of steady or perhaps declining financial resources. Associate Provost George Feeman chaired the committee, and on March 15, 1982 the Committee on Academic Mission and Priorities (CAMP) proposed in its report a Revised Role and Mission Statement for the institution plus over 80 specific recommendations. The specific recommendations ranged from minor revisions of existing programs in academic services to, in a few instances, the creation of new programs or services and reallocation of resources among existing programs to bring into better balance the needs and opportunities for the institution. In addition, there were recommendations on phasing out several degree programs. Since March, the CAMP report has received much scrutiny by the academic community. The academic deans have reviewed and discussed the recommendations and have made their assessments. Adoption of many of these recommendations can take place over a period of time and will involve actions by the governance systems of the University. Actions such as the creation of new programs need to be studied in detail as to feasibility. There is no particular need to take immediate action on some of these recommendations. In other cases, the recommendations can be implemented quite easily and have been or are being put into action. In some cases, the recommendations require action by the academic Senate. The most crucial of these recommendations, the Revised Role and Missions Statement and the phasing out of certain academic programs, were considered by the Senate this spring by special extended sessions in May, June and July. The new Role and Mission Statement which the Board approved earlier this evening represented substantial Senate "Via open hearings conducted by the Senate and direct comments to the Provost and President by faculty and students of programs proposed for phasing out, comments have been presented which express all of the views of the participants" concerning recommendations of CAMP. In those cases where programs have been

recommended for phasing out, it is important now to bring the process to closure so that students, faculty and the Office of Admissions know the ultimate future of the programs.

Mr. Kleckner stated that he and President Champagne have discussed all of the recommendations and have developed a timetable. Mr. Kleckner will meet between now and the beginning of the fall semester with each of the deans and program directors of programs proposed for phasing out by the CAMP Committee and indicate at that time his conclusions to accept, modify or reject the recommendations. At the beginning of the fall semester he will submit to the academic Senate a written report stating these conclusions and the basis for reaching each decision. During the fall semester the Senate will be afforded an opportunity to make specific comments and recommendations concerning each of these conclusions. Prior to the end of the fall semester, Mr. Kleckner said he anticipated coming to the Board with a specific recommendation in each case in which a program modification is being taken. By the end of the fall 1982 semester, the administration will have brought to closure all of the actions with respect to those recommendations concerning program phase-outs. From time to time the Board will be brought recommendations concerning adjustments or additions to programs and reports concerning progress of program improvements that do not require Board action, but would be matters of interest.

Vice Chairman Morris thanked Mr. Kleckner for his fine report.

President Champagne said that despite the "dismal signs of the economy" and the prospect of "lean months ahead," there were signs that the institution was "weathering the storm magnificently." There remains a "great deal of optimism" among most of us. President Champagne said everyone realized the seriousness of the problems and "wished that there was more money." However, he believed the institution was progressing despite the economic problems, and was reassessing itself and building new strengths. He wished to leave this meeting with a note of "great optimism." He particularly commended the Senate for working with the Provost and the President on the actions of the CAMP report. The Senate conducted itself as one would hope, "not rubber stamping, but providing guidance and advice." He also commended the student body representatives who worked together with the staff on these issues. He said not all of the problems are solved, but programs are moving in a "healthy and good fashion."

Vice Chairman Morris thanked the President for this evening's very fine report.

Mr. Riley moved that the meeting be adjourned. Mrs. Hartmann seconded the motion which was voted on and approved by all of the Trustees present. The meeting was adjourned at  $9:15~\rm p.m.$ 

Approved,

John De Carlo, Secretary Board of Trustees Ken Morris, Vice Chairman Board of Trustees

Date \_\_\_\_