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OAKLAND UNIVERSITY
1973 - 1974
ANNUAL REPORT

CELEBRATING 15 YEARS OF SERVICE

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NON-CIRCULATING

INTRODUCTION

Fiscal year 1973-74 marked Oakland University's fifteenth year of service to the community. Like each of the previous years, 1973-74 was one of high achievement for the institution. Before chronicling the year, however, the editors of this report would like to focus briefly on the accomplishments of Oakland in the period since the university opened in 1959.

Space limitations of this report, and the intangible qualities that combine to form the worth of an academic institution, make the task difficult. Certainly one of the simplest yardsticks is that of size. From 570 students in 1959 the university grew to nearly 10,000 in 1973-74. The campus has increased by 22 structures and the current book value of the physical plant is just over \$57 million.

In addition, the faculty of the university has grown from 25 to 400 and has won most of the prestigious fellowships and research grants awarded by government agencies and private foundations. For example, the Institute of Biological Sciences is internationally acclaimed, and it has been host for two successive national conferences on biochemistry of the eye. The Institute ranks among the top 24 facilities nationally in terms of support from the National Eye Institute.

The university has adapted its curriculum as demands on its services have changed, but it remains basically what it was formed to be, a strong liberal arts institution with quality professional programs. Many new programs of study have been added in recent years, including options in computer and information science, speech

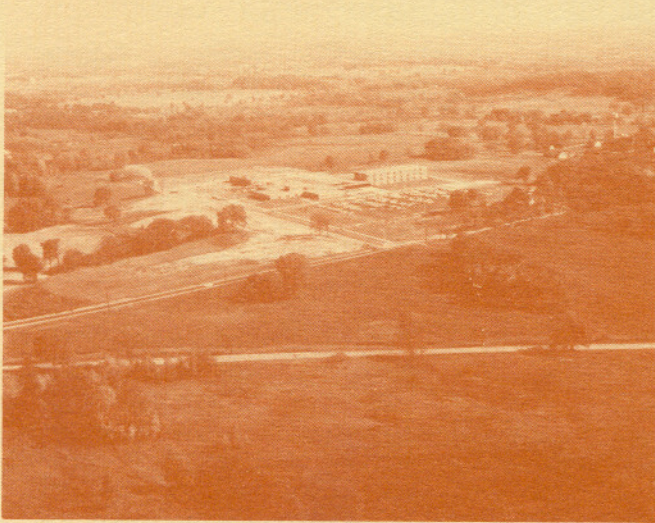
communication, and the health science professions. The university's young alumni body of 7,500 has begun to make its mark in business, the professions, and in graduate schools.

The university stresses academic and cultural service; Meadow Brook Festival and Theatre and Meadow Brook Hall continue to flourish and bring thousands of visitors to campus each year.

A fifteenth birthday party open house, planned during much of 1973-74, was officially celebrated on September 29, 1974. More than 8,000 community residents came to witness firsthand the academic and cultural offerings that have helped the institution grow.

The university is rapidly achieving its goal of becoming a medium-sized institution with diverse offerings. It intends to serve a plurality of student and community interests. At the June, 1974 commencement Allen Regueiro, 16, and Harry Schucart, 72, shared the commencement platform as the youngest and oldest graduates ever of Oakland University. Both had found at Oakland the educational values that they were seeking.

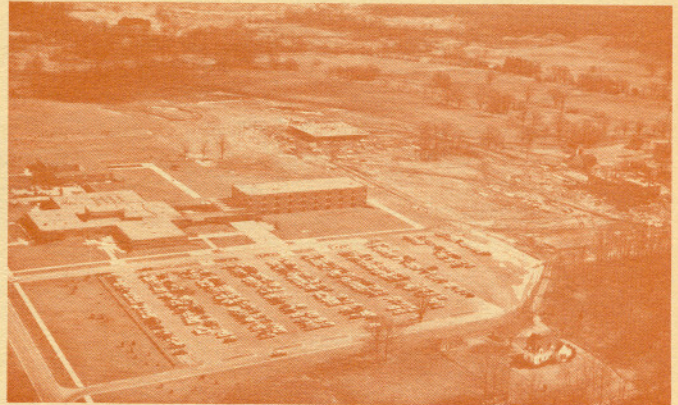
This report includes the traditional highlights of academic and administrative areas. In a departure from previous years, this report also includes the complete, audited financial report of the university as certified by the accounting firm of Arthur Andersen and Company. Readers are now afforded detailed financial information about the university.



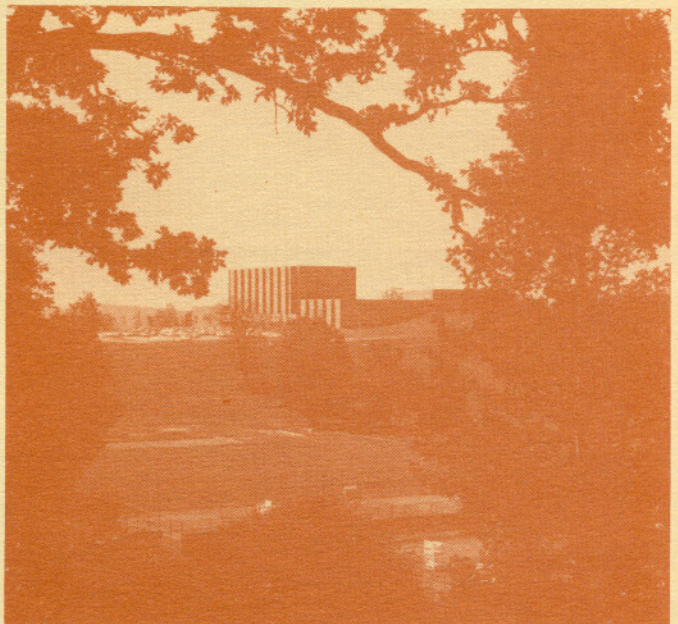
Oakland in 1959, with the Oakland Center, North and South Foundation Halls.

OAKLAND OVER THE YEARS

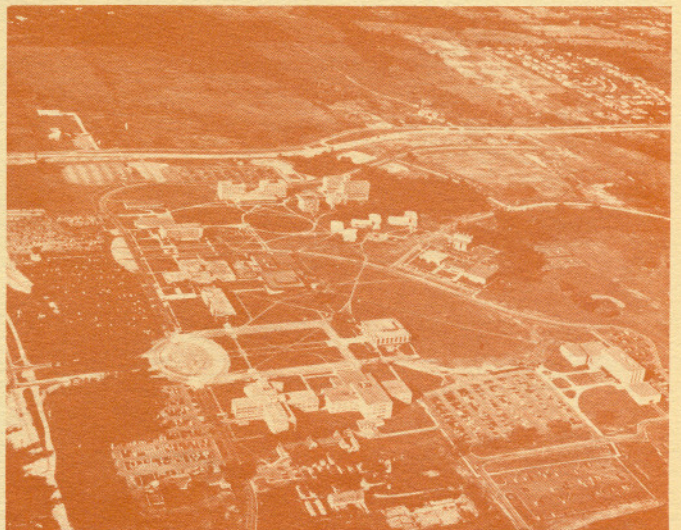
The late Matilda R. Wilson at the cornerstone laying of Wilson Hall, 1965.



Oakland in 1961, with Kresge Library and Hannah Hall of Science under construction.



Varner Hall, a major classroom-office building, was opened in 1970 and named after Paula and Woody Varner, Oakland's first chancellor, and his wife.



Oakland in 1973, with its \$57 million campus. Another building is under construction today and a new classroom building is in the final planning stages.

ACADEMIC AFFAIRS

The academic affairs area concentrated on major curriculum development for a second straight year. New programs launched during the year flourished, enrollment hit a record 8,126 full-time equivalent students, and new programs of study were prepared for implementation in the fall of 1974. Among the new programs that had the fastest growth were medical technology with 100 majors in the first year and human resource development with more than 400 majors identified.

In addition to the new programs, OU admitted its first class of prenursing students for a B.S.N. program. The university has authorized the creation of a faculty for a School of Nursing and the hiring of a dean for that school.

Major developments during the year included close cooperation with the Oakland Health Education Program (OHEP), a consortium of hospitals, universities, and other medical units. OU is a member of OHEP and the consortium will offer practicum sites for OU students in nursing, medical technology, and other health science programs.

Moon J. Pak, assistant to the provost for health science programs, and George T. Matthews, vice provost, worked extensively in the university and with OHEP to develop the health science programs.

A series of proposals involving the reorganization of the institution at the undergraduate level were introduced during 1973-74. Formulated by Mr. Matthews, the proposals would affect the growth and direction of the university in a manner unprecedented in Oakland's recent history. They include establishment of an honors college, a bachelor of general studies degree, a center for the health sciences, and a center for cooperative education to establish cooperative programs with area community colleges in which the community colleges would offer the first two years and OU the third and fourth years of a degree program. These proposals are under study by the appropriate university committees.

Two major achievements were recorded during the year. The Office of Research and Instructional Services topped the \$2 million grant figure for the first time in OU history and the Institute of Biological Sciences was chosen as host for the October, 1973, international conference on biochemistry of the eye. The conference has been held every year since World War II either at Endicott House of Harvard University or at Woods Hole, Massachusetts. OU received the conference bid for a second time in 1974.

The graduate programs of the university continued their exceptional growth; more than 20 percent of all credits delivered at the university are now at the graduate level.

The year was one in which continued efforts were made to strengthen relationships with the area community colleges, a strong source of student enrollment. William H. Jones, special assistant to the president for community college relations, was instrumental in scheduling many workshops in fine arts, history,

science, mathematics, and counseling to bring faculty from the various institutions together with OU faculty.

The year was a stable one in terms of academic administration. Norton C. Seeber, dean of the School of Economics and Management, was appointed to a second five-year term in that post. Reappointments at the departmental chairperson level included: Carl F. Barnes, Jr., Department of Art and Art History; Robert C. Howes, Area Studies; and Boaz Kahana, Department of Psychology. Raynold L. Allvin was reappointed as acting chairperson of the Department of Music.

New chairpersons are: V. John Barnard, Department of History; Jack R. Moeller, Department of Modern Languages and Literatures; and Nalin J. Unakar, Department of Biological Sciences. Roger H. Marz was appointed acting chairperson of the Department of Political Science.

arts and sciences

Adoption of a variety of new programs highlighted the activities of the College of Arts and Sciences as that college continued to respond to student needs. New programs approved during the year include concentrations in Afro-American studies, archaeology, and public administration. Also approved were a B.A. in classical civilization and graduate programs in area studies and biology.

In addition, planning continues for new programs in conservation, museology, and gerontology. Also personnel from the college are involved in the development of an operations research concentration.

The appointment during the year of William White, a veteran author-editor and a former member of the Wayne State University journalism faculty, was made to develop the journalism program of the university.

The college remains the central academic unit within the university. Of the 243,123 credits delivered by OU during 1973-74, some 66.1 percent came from the College of Arts and Sciences.

school of economics and management

The School of Economics and Management enjoyed a banner year as enrollment was up 38 percent over 1972-73. The new master's in management program produced nearly 50 full-time equivalent students during the year.

The overall increases for the year can be traced to growth in both day and evening programs. New concentrations, including marketing and public-sector management, are being explored. Cooperative programs with community colleges are being explored also.

New programs approved during the year include concentrations in accounting and finance and human resources management.

school of education

The graduate sector helped the School of Education to record growth as full-time equivalent enrollment rose from 1,521 to 2,124, a jump of almost 40 percent over 1972-73.

Among program highlights the school obtained funding for a ninth cycle Teacher Corps grant from the United States Office of Education; also, the first successful year of a new eight-credit social studies program offered in cooperation with the Edison Institute in Greenfield Village was completed. The year was the last in which federal funding was available for the Early Childhood Education grant from the Office of Education. The program, under which OU developed a strong degree offering in early childhood education, has been cited on a state and national basis as a programmatic model.

New majors were a secondary education teaching major in language arts, a B.S. in elementary education (transfer of degree sponsorship from the College of Arts and Sciences), and an M.A.T. in special education (addition of a learning disabilities option). The school also approved minors in physical education, political science, psychology, sociology, and speech communication.

school of engineering

Engineering is an "in" discipline again nationally and the OU School of Engineering continued its strong showing during the year.

There were 445 undergraduates, 51 students in the master's program, and three individuals were enrolled in the doctoral program. The undergraduate class included eight percent black enrollment and eight percent women. Approximately five percent of the undergraduate class attended class exclusively in the evening.

During the year, three students completed the professional development degree, a post baccalaureate program designed to help practicing engineers update their skills.

Approved during the year were concentrations in electronics, mechanical and thermal sciences, and systems engineering. An engineering concentration in computer and information science continued to be one of the strong offerings of the school. A new bachelor's degree program in that area currently has 20 majors.

One of the unusual features of the school is its Board of Visitors in which outstanding engineers from business and industry stand ready to assist the school in curriculum and program development and placement.

1973-74 FACULTY PROMOTIONS

Faculty members promoted to full professor were:

Francis M. Butterworth (*biological sciences*)
Ronald A. DeVore (*mathematics*)
James F. Hoyle (*English*)
James W. Hughes (*education*)
Boaz Kahana (*psychology*)
Donald E. Morse (*English*)
Roderic E. Righter (*education*)
Nalin J. Unakar (*biological sciences*)

Faculty members promoted to associate professor were:

John D. Cowlshaw (*biological sciences*)
Roy A. Kotynek (*history*)
Arun Roy (*biological sciences*)
Parbury P. Schmidt (*chemistry*)
Irwin Schochetman (*mathematics*)
John E. Tower (*economics and management*)
Cherryl A. Wagner (*classics*)
W. Donald Wallace (*physics*)

Faculty members promoted to assistant professor were:

Jack A. Cumbee (*philosophy*)
Elizabeth A. Titus (*library*)

evening program and spring and summer sessions

Diversity and growth describe evening program and spring and summer sessions activity during 1973-74.

In the evening program, ten undergraduate programs leading to a degree and available entirely through study at night began in the fall of 1973.

The top enrollment to date for the evening program was recorded during the winter term, with 2,097 students taking at least one evening class. Enrollment in both the spring and summer sessions was 20 percent higher than during the corresponding period a year ago.

New programs designed to instruct employees of a particular agency or industry were planned during the year, as well as new institutes and workshops for evening program and spring and summer sessions clientele.

graduate study

As reported elsewhere in this document, both the number of graduate students and the number of credits generated at the graduate level increased by one-third during the past fiscal year. More than 20 percent of the university's credits are now generated at the graduate level.

Another accomplishment was the revision of the graduate catalog which is now published in two volumes, one devoted to programs in the School of Education and the other devoted to programs offered by other university academic units. Some 344 master's degrees were awarded during the year. The university's first doctoral candidate in systems engineering is expected to receive a degree during the 1974-75 year.

Master's programs begun in 1972-73 have completed their first year and have settled into sound performances. Two of them, history and guidance and counseling, have proved attractive beyond expectations.

Two new master's programs were approved for offering in 1974. They are an M.A. in area studies and an M.S. in biology. In addition, a learning disabilities option was added to the popular Master of Arts in Teaching program.

Program planning continues for new doctoral programs in science and in the reading area. Possibilities for still more master's programs are being discussed by the Graduate Council.

commencement

The June 2 annual commencement exercises of the university were a proud focal point on the 1973-74 academic calendar.

The commencement, the only formal graduation program held by the university each year, saw 1,596 students eligible to participate. The figure included 1,234 undergraduates, 344 master's degree candidates, and 18 students in the two-year diploma program of the Academy of Dramatic Art.

Wade H. McCree, Jr., judge of the United States Court of Appeals for the Sixth District, delivered the address. Judge McCree and three other distinguished friends of the university received honorary degrees during the ceremonies.

Honored with Judge McCree, a resident of Detroit, were: Benjamin H. Anibal of Birmingham, pioneer automotive engineer and retired vice president in charge of engineering, Pontiac Division, General Motors Corporation; Charles O. Hucker, Ann Arbor, former chairman of the Oakland University Department of History and current professor of Chinese and history at the University of Michigan; and J. Edward Lundy of Dearborn, executive vice president, finance staff, Ford Motor Company. Professor Hucker received an honorary doctorate in humanities and Messrs. Anibal, Lundy, and McCree received honorary doctorates in law.

Augustine Wright of Pontiac and Don Johnson of Watervliet were named the Matilda R. and Alfred G. Wilson award winners. The students were chosen on the basis of their scholarship and contributions to school, class, and community. Each winner received a cash award and plaque. The awards are named in memory of the university benefactors, Mr. and Mrs. Alfred G. Wilson.

PUBLIC SERVICE

The accomplishments of the Urban Affairs Center are proof that a university can use its manpower resources to help solve urban problems. The three major public service delivery programs were the Community Service Program, University Year for ACTION (U.Y.A.), and Oakland Prep School.

Grants played a major role in the operation of the center. OU is the only institution in Michigan to receive a U.Y.A. grant and funding totaled \$188,000 for the past year. Oakland Prep received \$225,787 from the Wayne County Juvenile Facility Network (JFN). Oakland Prep is funded for \$225,000 for 1974-75 from JFN and the Neighborhood Education Authority, and the U.Y.A. program has received \$165,000 in support from the federal ACTION agency for its 1974-75 operation.

In the U.Y.A. program 40 students each year work full-time for community service agencies. In addition to serving as full-time interns, the students take job-related courses at OU. On April 30, 1974, U.Y.A. completed its first year of operation at Oakland and it was evaluated as a "national showcase program."

The Oakland Prep School is designed to provide a second chance for students who have dropped out of high schools and who have had contact with the criminal justice system. The school prepares students for enrollment in higher education. Oakland Prep accepted 50 students in 1972-73 and 100 in 1973-74. The school has accepted 125 students for 1974-75.

continuing education

Meadow Brook Hall, the tudor-style mansion that was built and lived in by Oakland University's benefactors, the late Mr. and Mrs. Alfred G. Wilson, continues to

attract the public. It drew a record 53,803 visitors in 1973-74.

The hall has been a cultural and conference center for three years under the auspices of the Division of Continuing Education. It, like the four departments of the division, registered attendance hikes over the past fiscal year. Hall attendance was registered during 643 events.

During the year a grant of \$180,000 from the Kresge Foundation was used for repair on the Meadow Brook Hall bridge, addition of a cobblestone-effect circular entrance drive, kitchen additions and renovations, preservation of the exterior, conversion of the Carriage House into a meeting room, and the addition of built-in furniture to organize the volunteer office.

The Labor Education Service of the division began with the introduction of eight noncredit courses in two terms. Enrollment was 234 and the courses were underwritten by a grant from the Rockefeller Foundation.

Operating with a five-year grant from the National Institute of Mental Health, the Continuum Center opened the year with an enlarged staff and an increased emphasis on grant-supported community activities. The 1973-74 grant was for \$60,000 and the 1974-75 funds from NIMH will be \$63,278.

Elinor Waters, a long-time staff member, assumed the directorship of the Continuum Center when Eleanor Driver resigned at the end of the year.

Center enrollment for fee-supported programs was 801. In October of 1973 the center presented a national conference at the request of the Kellogg Foundation. The program was attended by 115 heads of women's centers.



Knole Cottage, a life-size doll house, continues to be a major attraction on the Meadow Brook Hall grounds.

public affairs

Actions of the state legislature played a major role in shaping the 1973-74 activities of the OU Division of Public Affairs.

Those actions included authorization for two capital improvement projects. Plans were approved and bids have now been let for a new 74,500-square foot Public Safety and Services Building to be completed by spring, 1975. In addition, preliminary plans were approved for a proposed \$6.6 million Classroom-Office Building.

Both the Meadow Brook Theatre and Festival received support grants during the fiscal year. The theatre benefited from a state grant from the Michigan Council for the Arts and the festival gift was from the Matilda R. Wilson Fund. In addition, the Meadow Brook Executive Committee raised \$124,546 for the festival and theatre program.

The executive committee chairpeople for 1973 were Mr. and Mrs. Robert D. Lund. The 1974 chairpeople are Mr. and Mrs. Eugene A. Cafiero.

The 1973-74 season was Meadow Brook Theatre's most successful to date in both subscriber sales growth and general attendance. The 11,300 subscribers were an increase of 2,300 over 1972-73, and the total attendance was 143,379, up from the previous season total of 112,502.

The Meadow Brook Music Festival drew 132,078 persons to its 1973 season. Soloists included Van Cliburn, John Browning, Radu Lupu, Misha Dickter, and James McCracken. Guest conductors were Sixten Ehrling, Aldo Ceccato, Andre Previn, Kazimierz Kord, and Hiroyuki Iwaki.

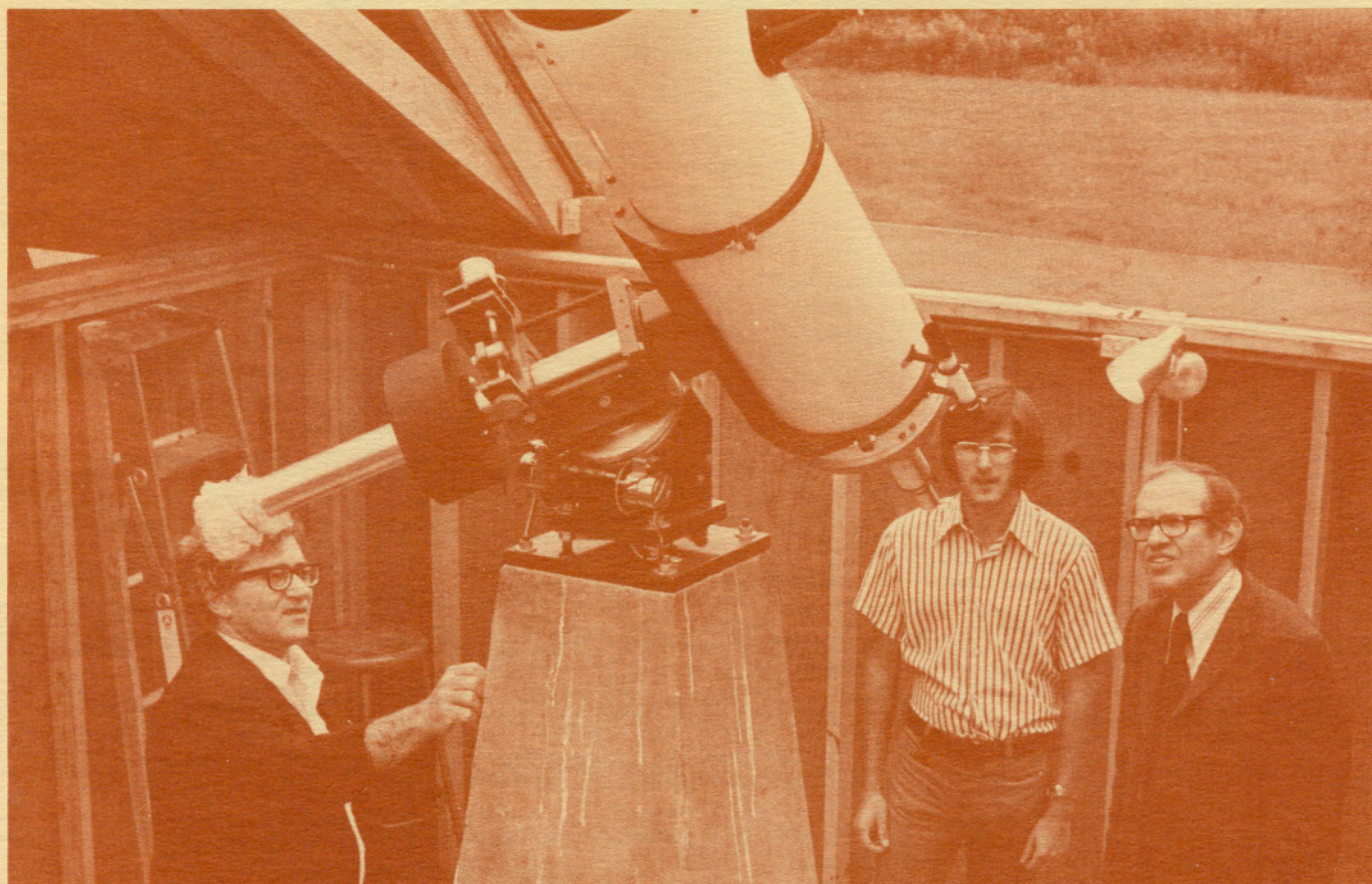
The exhibition entitled, "Found Industrial Objects - Unintended Art," was the most acclaimed show of the Meadow Brook Art Gallery. It was an unique contemporary concept of gallery presentation based on Marcel Duchamp's (1887-1968) revolutionary approach in exploring art and found objects. Franz Shulze of *Art News* reviewed the exhibition and his full-page illustrated article brought the Meadow Brook Art Gallery to a national audience.

This exhibition was sponsored by funds raised by the Meadow Brook Art Gallery Associates and a grant from the Michigan Council for the Arts.

Another major exhibition was "Rajasthani Temple Hangings of the Krishna Cult," an exhibition organized by the American Federation of the Arts, presented with the collaboration of faculty members of the Area Studies Program of Oakland University.

Mr. and Mrs. S. Brooks Barron continued to provide leadership to the Meadow Brook Art Gallery Associates.

Abe Liboff, chairperson of the Department of Physics, Dan Kaufeld, student, and Professor Norman Tepley, at the dedication of the OU Observatory in June, 1974.



ADMINISTRATION

New programs and a nationally shifting student mood benefited the Division of Student Affairs in 1973-1974. Items of progress included a ten percent increase in the return rate of upperclassmen to the residence hall, university-wide support for a Students for the Village fund-raising project, an increase in the number of student activities and students participating in those activities, and a successful first year for the Anibal House co-op.

In the student life area, commuter services paid special attention to developing communication with students by identifying subgroups in the commuter population. Among the major achievements were the organization of 165 ride pools and the establishment of a legal aid program.

On the cultural front, Student Enterprises drew approximately 19,000 customers through its presentation of five plays and 126 films. Students in Student Enterprises and throughout the university worked on fund raising efforts for the Village, raising \$7,000 toward a \$10,000 goal. The program will renovate existing barn areas into a theatre, student crafts area, and center for art displays.

Community House delivered services to 4,375 individuals, an increase of 15 percent over 1973-1974. The facility received a grant through the United States Office of Education for two weeks of specialized training in substance abuse and another grant from the Michigan Office of Substance Abuse for the training of paraprofessionals in this area.

The Child Care Center continued to provide its outstanding services to the children of students, faculty and staff. It registered 224 children between the ages of two and one-half and five years. The center, along with the Toddler Center operated by the School of Education, has become a model for study by agencies and universities.

The Office of Student Services registered a first in obtaining an \$80,000 grant from the United States Office of Education to support a pilot Upward Bound Fine Arts Institute for 35 high school students from Upward Bound Programs in five states, Illinois, Indiana, Michigan, Ohio and Wisconsin. The program will be expanded to cover 100 students from four Upward Bound regions during the summer of 1975.

Sports achievements included a seventh place finish by the men's swim team at the National Collegiate Athletic Association Division 2 championships in Long Beach, California, and an 11-2-2 soccer record to place the team in contention for a NCAA play-off bid. The women's tennis team won both the Southeastern Michigan Intercollegiate Women's and the Great Lakes Intercollegiate Athletic Conference (GLIAC) titles. During the year Oakland joined GLIAC, a Michigan athletic league composed of Ferris State College, Hillsdale College, Grand Valley College, Saginaw Valley College, Northwood Institute, and Lake Superior State College.

In an era of tightened finances, two areas of the Division of Student Life were asked to become more self-supporting. They were Graham Health Center which introduced a \$3 fee per physician's visit, and the University-Community Counseling and Psychological Center, which instituted a fee-for-service charge and expanded its services to the community at large.

The Department of Public Safety concentrated on developing a program of prevention and property recovery and sharply reduced crime within the community. Addition of a veteran Detroit officer, Harry Galloway, as chief investigator, and institution of a Student Marshal program in which students serve as an ancillary to the department, were among new developments.

administrative affairs

The Oakland University community grew at a record pace in 1973-1974 and so did the corresponding demands for services.

The newly named Division of Administrative Affairs (formerly Division of Planning and Administration) was charged with providing many of those services. The components of the division are the Offices of Admissions, Computer Services, Employment Relations, Financial Aid, Institutional Research, Administrative Services, and Registrar.

A major step toward a viable affirmative action program was taken with the hiring of Walter Greene III as equal opportunity manager and affirmative action officer. In other personnel changes, Clair Magoon became acting director of employment relations and Margaret Taylor was named staff benefits manager.

Other highlights in Employment Relations included the institution of continuing contract provisions for administrative-professional employees, and completion of a wage and salary classification system for clerical-technical personnel. A classification study for administrative-professional employees is under way.

Record 1973-74 enrollments reflected division efforts with 9,638 students enrolled during the fall term and 9,704 students registered during the winter.

In a new program of visitations to area shopping malls, admissions personnel provided admissions information and career counseling to 737 adults and students and distributed educational materials to 1,687 individuals. The programs were designed to help the university reach adults and high school students who have never visited a college campus.

Typifying the increasing service demand was the Office of the Registrar. Over the past five years the registration of individuals has increased 65 percent, record card processing is up 116 percent, and the appraisal and processing of the records of transfer has increased 93 percent. In addition, the office continued to work to perfect its advance registration system.

Adaptability was a key word to describe financial aid operations. Ever changing federal rules included the new BEOG (Basic Educational Opportunity Grant) program in which students must now file directly with the federal government for a grant and a financial aid statement evaluation.

The Office of Financial Aid is responsible for dispensing aid in seven federally funded programs, 11 institutional programs, and two state programs. The office is also responsible for need analysis and recommendations for stipends for students receiving assistance from the Vocational Rehabilitation Service, Service to the Blind, and the Michigan Inter-Tribal Education Association, Inc. The office is becoming increasingly involved in other federal and state programs for which financial guidelines are just now being established.

The Office of Financial Aid distributed \$2,205,623 in scholarship, loan, and work-study funds during 1973-74.

Reflecting the increasing complexity of the institution was the Office of Institutional Research, which continued its flow of reports on student enrollments, patterns of retention, residence hall occupancy, grading trends, and curricular interests.

Academic computing services were increased using the new Burroughs 5500 computer, the budget/financial accounting software package was implemented on the IBM 360/40 computer, and a new Information Retrieval Center was established late in the year in the Computer Center.

business affairs

Both OU and state officials will have a more comprehensive view of university finances following the institution of new accounting procedures this year.

EPIC, the new general ledger system, concluded its developmental period in 1973-74 and the software package was partially implemented on July 1, 1974. The system is designed to accommodate the needs of program budgeting; it will capture and store data that has been coded according to the Program Budgeting Evaluation System required by the state.

The new system also provides for a more efficient use of the computer and the ability to provide detailed coding of revenues.

Internal audits were performed on Meadow Brook Festival and Theatre, motor pool, Meadow Brook Hall, ticket cash handling procedures, voucher payments, and other activities. The general fund balance was kept within its allocated figure for the fiscal year.

The total university operating budget for 1973-1974 was \$25,465,000, up 12.7 percent over the previous fiscal year.

Increased volume and costs were noted in almost every area of business affairs, including purchasing, stores,

motor pool, and shipping and receiving. Grant and contract administration reached its highest level ever, \$2,111,125, up seven percent over 1972-73.

campus development

To paraphrase an old public service motto, neither rising costs nor the energy crisis kept the Division of Campus Development from its appointed tasks during 1973-74.

The division successfully coped with a national emergency, the energy crisis. University-wide cooperation reduced gas consumption to 238.5 cubic million feet in 1973-74 compared with 266.6 cubic million feet in 1972-73 or a saving of nearly eleven percent. An expenditure of 226.6 cubic million feet is estimated for fiscal year 1974-1975.

Electricity usage fell from 17.27 thousand kilowatt hours in 1972-73 to 15.99 in 1973-74, a drop of over eight percent. Despite continued growth of the university, only 16.0 thousand kilowatt hours are estimated for fiscal year 1974-75. The university instituted a 55 m.p.h. speed limit for all university vehicles before it became law. Thermostats were lowered during the winter. The conservation of energy was substantial, but corresponding dollar savings were dissipated by hikes in utility rates.

Construction of the first nine holes of a proposed eighteen-hole golf course on the university campus was begun during the summer of 1974. The nine holes were made possible through a gift to the university from Mr. and Mrs. Marvin L. Katke. Mr. Katke is a charter member of the Oakland University Board of Trustees and was the first chairperson of the Board. The golf course will be ready for use late in 1975.

Major building projects are also under way on campus. Planning was completed on the Public Safety and Service Building and contracts were awarded for the structure early in the 1974-75 fiscal year. The building, at a total cost of \$920,000, will be completed in the spring of 1975. Planning continued on the new classroom-office building, and shortly after the end of the fiscal year the Joint Capital Outlay Committee of the Legislature authorized the university to proceed with final construction documents on the building.

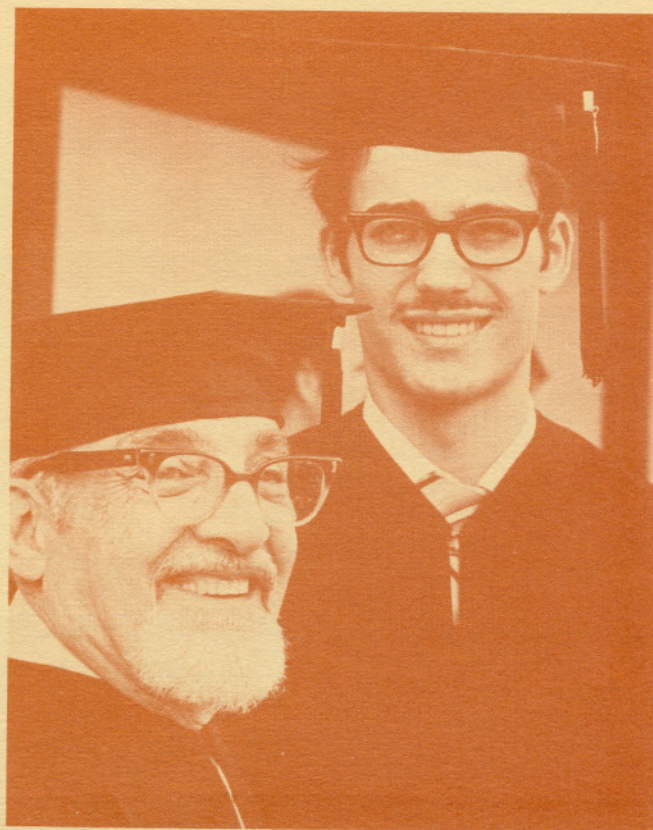
Among the many other projects begun or completed during the year were: construction of a \$15,000 observatory; supervision of \$100,000 worth of new roadway running west from Adams Road into the parking area of the Meadow Brook Festival and then connecting near Sunset Terrace with an existing gravel road leading to Meadow Brook Hall; new acceleration, deceleration, and passing lanes were created on Adams Road to complete the new Adams Road entrance to the Meadow Brook grounds; a \$10,000 sidewalk was added to the west side of Vandenberg Hall; and a 6,500 square-foot library mall west of Kresge Library was developed.

[Continued on page 32]

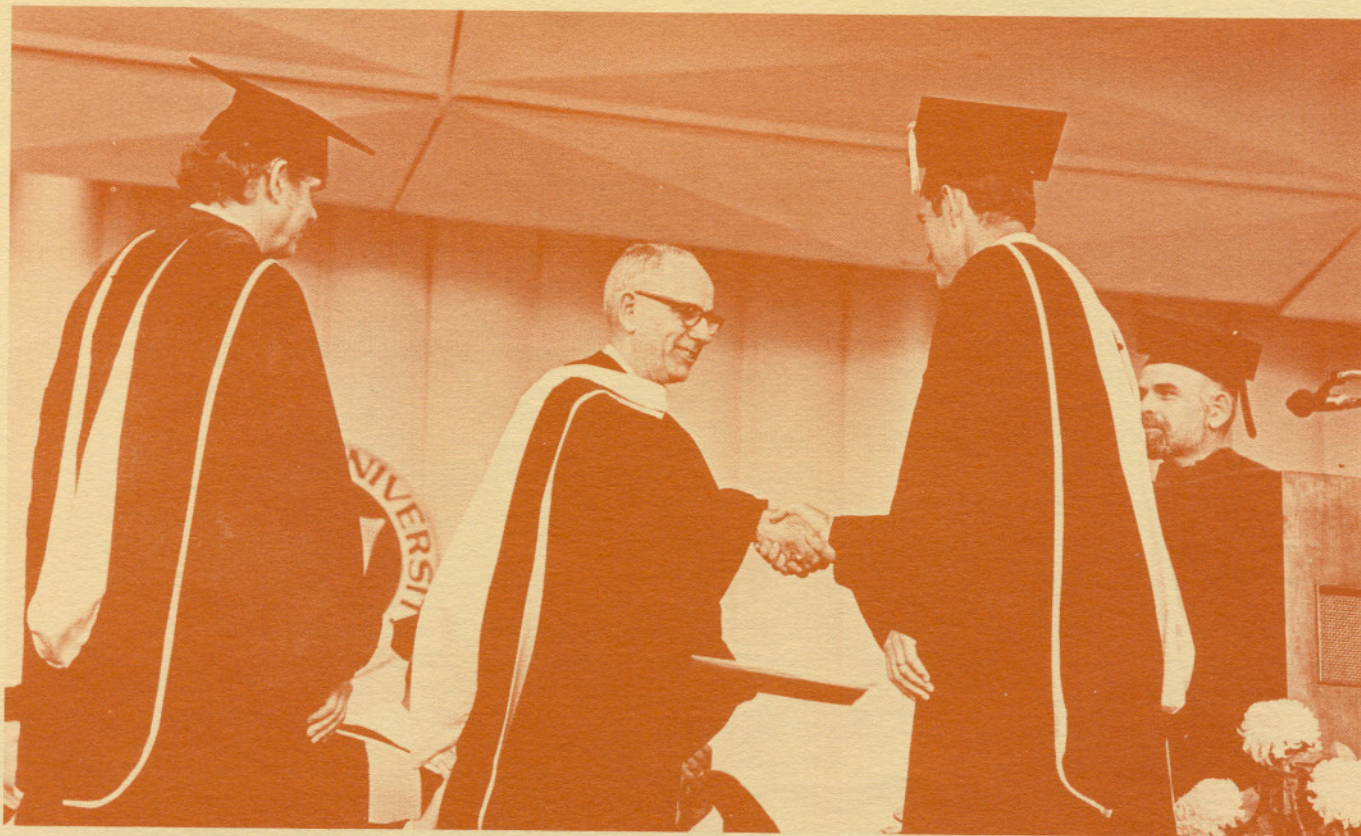


Augustine Wright, winner of the 1974 Matilda R. Wilson Award, being congratulated by Otis Smith, a member of the Oakland University Board of Trustees. Wade H. McCree, recipient of an honorary degree, and President O'Dowd look on.

COMMENCEMENT 1974



Allen Regueiro, 16, and Harry Schucart, 72, reflected the growing diversity of Oakland as they graduated together in the June commencement exercises.



Charles O. Hucker, former OU faculty member, being congratulated by President O'Dowd upon receiving an honorary degree. Vice Provost George T. Matthews [left] and Professor Melvin Cherno [right] look on.

OAKLAND UNIVERSITY FINANCIAL STATEMENTS

ARTHUR ANDERSEN & CO.

To the Board of Trustees of
Oakland University:

We have examined the statements of financial condition of OAKLAND UNIVERSITY (a not-for-profit institution chartered by the State of Michigan) as of June 30, 1974, and the related statements of change in fund balance, change in notes and bonds payable and fund balance and current funds revenues, expenditures and transfers, for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances. We have previously examined and reported on the financial statements for the preceding year.

In our opinion, the accompanying financial statements (Pages 11 through 27) present fairly the financial position of Oakland University as of June 30, 1974, and the changes in fund balances and notes and bonds payable and the current funds revenues, expenditures and transfers for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Arthur Andersen Co.

Detroit, Michigan,
September 4, 1974.

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OAKLAND UNIVERSITY

GENERAL FUND

STATEMENT OF FINANCIAL CONDITION

	June 30,	
	1974	1973
ASSETS:		
Cash	\$ 4,096.83	\$ 1,712.30
Short-term investments, at cost which approximates market	460,000.00	945,000.00
State appropriation receivable	744,200.00	—
Accounts receivable, less allowance for doubtful accounts of \$37,906.53 in 1974	79,184.15	10,695.67
Inventories, at cost	200,613.00	194,605.00
Prepaid expenses	57,491.00	64,554.00
Deposits	26,096.04	—
Due from auxiliary activities fund	—	102,900.00
Total assets	\$1,571,681.02	\$1,319,466.97
LIABILITIES:		
Accounts payable	\$ 242,592.69	\$ 232,206.45
Accrued payrolls	629,623.95	609,086.15
Unearned student fees	317,603.27	263,856.00
Student tuition deposits	77,875.00	69,291.00
Total liabilities	\$1,267,694.91	\$1,174,439.60
Fund balance	\$ 303,986.11	\$ 145,027.37
ANALYSIS OF FUND BALANCE:		
Amounts obligated by contractual commitments	\$ 212,065.00	\$ 127,235.00
Amount reserved by Board action	—	15,000.00
Unallocated	91,921.11	2,792.37
Fund balance	\$ 303,986.11	\$ 145,027.37

STATEMENT OF CHANGE IN FUND BALANCE

	For the Year Ended June 30,	
	1974	1973
BALANCE BEGINNING OF YEAR	\$ 145,027.37	\$ 45,392.77
REVENUES OVER EXPENDITURES AND TRANSFERS	158,958.74	91,477.46
TRANSFER FROM AUXILIARY ACTIVITIES FUND	—	8,157.14
BALANCE END OF YEAR	\$ 303,986.11	\$ 145,027.37

The accompanying notes are an integral part of these statements.

OAKLAND UNIVERSITY

DESIGNATED FUND

STATEMENT OF FINANCIAL CONDITION

	June 30,	
	1974	1973
ASSETS:		
Cash	\$ 144.05	\$ 1,565.98
Short-term investments, at cost which approximates market	315,361.80	400,543.20
Accounts receivable	25,059.86	25,927.25
Prepaid expenses	10,062.81	—
Total assets	<u>\$350,628.52</u>	<u>\$428,036.43</u>
LIABILITIES:		
Accounts payable	\$ 18,230.74	\$ 6,468.79
Accrued payrolls	5,705.88	4,111.05
Total liabilities	<u>\$ 23,936.62</u>	<u>\$ 10,579.84</u>
Fund balance	<u>\$326,691.90</u>	<u>\$417,456.59</u>

STATEMENT OF CHANGE IN FUND BALANCE

	For the Year Ended June 30,	
	1974	1973
BALANCE BEGINNING OF YEAR	\$417,456.59	\$333,508.46
REVENUES OVER EXPENDITURES AND TRANSFERS	41,275.81	83,948.13
TRANSFERS:		
From expendable restricted fund	42,593.40	—
To plant fund	(174,633.90)	—
BALANCE END OF YEAR	<u>\$326,691.90</u>	<u>\$417,456.59</u>

The accompanying notes are an integral part of these statements.

OAKLAND UNIVERSITY

AUXILIARY ACTIVITIES FUND

STATEMENT OF FINANCIAL CONDITION

	June 30,	
	1974	1973
ASSETS:		
Cash	\$ 2,053.37	\$ 2,880.62
Accounts receivable, less allowance for doubtful accounts of \$18,132.04 and \$35,281.60, respectively	75,210.70	435,928.68
Inventories, at cost	351,991.95	349,473.43
Prepaid expenses	72,316.15	62,382.00
Deposits	—	26,096.04
Total assets	<u>\$ 501,572.17</u>	<u>\$ 876,760.77</u>
LIABILITIES:		
Accounts payable	\$ 210,212.45	\$ 444,410.18
Accrued payrolls	22,292.42	25,494.50
Security deposits	2,068.40	36,270.00
Unearned revenues	167,165.37	256,307.00
Due to other funds-		
General fund	—	102,900.00
Retirement and insurance fund	—	140,000.00
Total liabilities	<u>\$ 401,738.64</u>	<u>\$1,005,381.68</u>
Fund balance (deficit)	<u>\$ 99,833.53</u>	<u>\$ (128,620.91)</u>

STATEMENT OF CHANGE IN FUND BALANCE

	For the Year Ended June 30,	
	1974	1973
BALANCE (DEFICIT) BEGINNING OF YEAR	\$(128,620.91)	\$ (181,230.84)
REVENUES OVER EXPENDITURES AND TRANSFERS	228,454.44	60,767.07
TRANSFER TO GENERAL FUND	—	(8,157.14)
BALANCE (DEFICIT) END OF YEAR	<u>\$ 99,833.53</u>	<u>\$ (128,620.91)</u>

The accompanying notes are an integral part of these statements.

OAKLAND UNIVERSITY

EXPENDABLE RESTRICTED FUND

STATEMENT OF FINANCIAL CONDITION

	June 30,	
	1974	1973
ASSETS:		
Cash	\$ 18,860.23	\$ 21,938.07
Cash held by trustee	240.43	880.55
Short-term investments, at cost which approximates market	294,000.00	122,000.00
Marketable securities, at cost which approximates market	170,063.33	87,000.00
Accounts receivable-		
U.S. Government agencies	1,412,684.61	1,576,980.99
Other	181,997.57	151,978.11
Due from plant fund	—	75,000.00
Total assets	<u>\$2,077,846.17</u>	<u>\$2,035,777.72</u>
LIABILITIES:		
Accounts payable	\$ 14,985.45	\$ 14,973.80
Accrued payrolls	8,870.72	8,260.22
Total liabilities	<u>\$ 23,856.17</u>	<u>\$ 23,234.02</u>
Fund balance	<u>\$2,053,990.00</u>	<u>\$2,012,543.70</u>

STATEMENT OF CHANGE IN FUND BALANCE

	For the Year Ended June 30,	
	1974	1973
BALANCE BEGINNING OF YEAR	\$2,012,543.70	\$1,683,540.65
INCREASE IN RESTRICTED REVENUES HELD FOR FUTURE EXPENDITURES	84,039.70	329,003.05
TRANSFER TO DESIGNATED FUND	(42,593.40)	—
BALANCE END OF YEAR	<u>\$2,053,990.00</u>	<u>\$2,012,543.70</u>

The accompanying notes are an integral part of these statements.

OAKLAND UNIVERSITY

STATEMENT OF CURRENT FUNDS REVENUES, EXPENDITURES AND TRANSFERS

	General Fund
REVENUES:	
Student fees	\$ 4,980,441.37
State appropriations	12,150,200.00
Federal contracts and grants	13,318.00
Gifts and other grants	—
Income from investments-	
Endowment fund	—
Other	95,226.21
Departmental activities	99,847.33
Auxiliary activities	—
Application fees	108,916.75
Recovery of indirect costs of sponsored programs	227,424.36
Increase in restricted revenues held for future expenditures	—
Total revenues	\$17,675,374.02
EXPENDITURES AND TRANSFERS:	
Instruction and departmental research	\$ 8,801,212.17
Other educational services	778,876.10
Libraries	876,871.86
Organized research	73,308.95
Extension and off-campus education	329,959.42
Student services	1,043,894.39
Student aid	732,066.11
Public services	145,376.67
General administration	769,919.30
Business operations	1,044,709.73
Operations and maintenance of plant (stated after deduction of \$269,816.00 in 1974 and \$219,397.26 in 1973 for utility charges to auxiliary activities fund)	2,342,860.22
Auxiliary activities-	
Operations, less rent of \$336,763.94 from general fund in 1974	—
Internal service operation, less rebilling of \$1,154,490.45 in 1974 and \$932,013.21 in 1973	—
Total expenditures	\$16,939,054.92
Mandatory transfers for-	
Plant improvement and extension- debt service	389,958.20
Student aid - NDSL contribution	19,006.11
Auxiliary activities - debt service	—
Total expenditures and mandatory transfers	\$17,348,019.23
Other transfers for-	
Faculty research	32,500.00
Sports and recreation building	15,000.00
Plant improvement and extension-	
Debt service	42,560.05
Facility expansion	78,336.00
Other auxiliary activities	—
Plant maintenance and repair	—
Total expenditures and transfers	\$17,516,415.28
Revenues over expenditures and transfers	\$ 158,958.74

The accompanying notes are an integral part of this statement.

For the Year Ended June 30, 1974

For the
Year Ended
June 30, 1973

Designated Fund	Auxiliary Activities Fund	Sub-Total	Expendable Restricted Fund	Total Current Funds	Total Current Funds
\$ —	\$ —	\$ 4,980,441.37	\$ —	\$ 4,980,441.37	\$ 4,092,045.38
—	—	12,150,200.00	—	12,150,200.00	10,394,000.00
—	—	13,318.00	1,712,892.78	1,726,210.78	2,235,766.27
17,707.88	—	17,707.88	596,627.96	614,335.84	553,154.65
—	—	—	131,217.05	131,217.05	82,430.97
50,326.06	—	145,552.27	14,969.31	160,521.58	122,195.74
762,316.27	—	862,163.60	9,361.66	871,525.26	817,068.67
—	4,805,767.79	4,805,767.79	—	4,805,767.79	4,517,455.36
—	—	108,916.75	—	108,916.75	115,988.25
—	—	227,424.36	(227,424.36)	—	—
—	—	—	(84,039.70)	(84,039.70)	(329,003.05)
<u>\$ 830,350.21</u>	<u>\$ 4,805,767.79</u>	<u>\$23,311,492.02</u>	<u>\$ 2,153,604.70</u>	<u>\$25,465,096.72</u>	<u>\$ 22,601,102.24</u>
\$ 163,674.70	\$ —	\$ 8,964,886.87	\$ 961,537.96	\$ 9,926,424.83	\$ 8,617,512.72
—	—	778,876.10	—	778,876.10	659,393.87
9,423.92	—	886,295.78	18,692.15	904,987.93	829,967.59
19,280.32	—	92,589.27	360,831.17	453,420.44	505,508.39
487,863.27	—	817,822.69	—	817,822.69	598,393.70
45,377.87	—	1,089,272.26	244,232.79	1,333,505.05	1,239,345.39
—	—	732,066.11	351,513.80	1,083,579.91	1,184,194.09
60,130.09	—	205,506.76	141,184.33	346,691.09	307,129.20
21,467.71	—	791,387.01	—	791,387.01	739,737.86
2,294.43	—	1,047,004.16	—	1,047,004.16	899,554.38
—	—	2,342,860.22	—	2,342,860.22	1,769,720.33
—	3,877,138.32	3,877,138.32	—	3,877,138.32	3,687,995.14
—	(136,146.30)	(136,146.30)	—	(136,146.30)	(106,995.92)
<u>\$ 809,512.31</u>	<u>\$3,740,992.02</u>	<u>\$21,489,559.25</u>	<u>\$ 2,077,992.20</u>	<u>\$23,567,551.45</u>	<u>\$ 20,931,456.74</u>
—	—	389,958.20	—	389,958.20	353,326.61
—	—	19,006.11	—	19,006.11	31,471.11
—	639,112.81	639,112.81	—	639,112.81	705,247.59
<u>\$ 809,512.31</u>	<u>\$4,380,104.83</u>	<u>\$22,537,636.37</u>	<u>\$ 2,077,992.20</u>	<u>\$24,615,628.57</u>	<u>\$ 22,021,502.05</u>
(32,500.00)	—	—	—	—	—
—	(15,000.00)	—	—	—	—
—	58,487.32	101,047.37	—	101,047.37	19,259.49
12,062.09	165,333.70	255,731.79	4,000.00	259,731.79	270,837.50
—	(71,612.50)	(71,612.50)	71,612.50	—	—
—	60,000.00	60,000.00	—	60,000.00	53,310.54
<u>\$ 789,074.40</u>	<u>\$4,577,313.35</u>	<u>\$22,882,803.03</u>	<u>\$ 2,153,604.70</u>	<u>\$25,036,407.73</u>	<u>\$ 22,364,909.58</u>
<u>\$ 41,275.81</u>	<u>\$ 228,454.44</u>	<u>\$ 428,688.99</u>	<u>\$ —</u>	<u>\$ 428,688.99</u>	<u>\$ 236,192.66</u>

OAKLAND UNIVERSITY STUDENT LOAN FUND

STATEMENT OF FINANCIAL CONDITION

	June 30,	
	1974	1973
ASSETS:		
Cash	\$ 4,901.57	\$ 7,116.26
Short-term investments, at cost which approximates market	25,000.00	65,000.00
Student notes receivable, less allowance for doubtful accounts of \$10,000 in 1974 and 1973	3,199,134.42	2,992,175.77
Deposit with state loan guaranty agency	2,000.00	2,000.00
Total assets	<u>\$3,231,035.99</u>	<u>\$3,066,292.03</u>
FUND BALANCE:		
University student loan funds	\$ 28,210.15	\$ 26,163.54
Federal student loan funds-		
Federal portion	\$2,890,643.26	\$2,744,215.64
University portion	312,182.58	295,912.85
	<u>\$3,202,825.84</u>	<u>\$3,040,128.49</u>
Fund balance	<u>\$3,231,035.99</u>	<u>\$3,066,292.03</u>

STATEMENT OF CHANGE IN FUND BALANCE

	For the Year Ended June 30, 1974			For the Year Ended June 30, 1973
	University Student Loan Funds	Federal Student Loan Funds	Total	Total
BALANCE BEGINNING OF YEAR	\$26,163.54	\$3,040,128.49	\$3,066,292.03	\$2,773,284.90
ADDITIONS:				
Federal government contribution	\$ —	\$ 171,055.00	\$ 171,055.00	\$ 283,240.00
Gifts and other grants	752.00	—	752.00	631.00
General fund support	—	19,006.11	19,006.11	31,471.11
Investment income	924.78	4,157.00	5,081.78	5,103.63
Student loan interest	—	43,593.93	43,593.93	34,428.96
	<u>\$ 1,676.78</u>	<u>\$ 237,812.04</u>	<u>\$ 239,488.82</u>	<u>\$354,874.70</u>
DEDUCTIONS:				
Cancellations for teaching service and death	\$ —	\$ 58,651.02	\$ 58,651.02	\$ 48,092.60
Administrative costs	—	16,463.67	16,463.67	14,451.00
Uncollectible notes charged off	(369.83)	—	(369.83)	(676.03)
	<u>\$ (369.83)</u>	<u>\$ 75,114.69</u>	<u>\$ 74,744.86</u>	<u>\$ 61,867.57</u>
BALANCE END OF YEAR	<u>\$28,210.15</u>	<u>\$3,202,825.84</u>	<u>\$3,231,035.99</u>	<u>\$3,066,292.03</u>

The accompanying notes are an integral part of these statements.

OAKLAND UNIVERSITY ENDOWMENT FUND

STATEMENT OF FINANCIAL CONDITION

	June 30,	
	1974	1973
ASSETS:		
Cash	\$ 150.00	\$ —
Marketable securities, at cost or market value at date of gift (market value \$1,249,627.86 and \$1,214,064.99)	1,326,191.15	1,239,134.20
Total assets	<u>1,326,341.15</u>	<u>\$1,239,134.20</u>
FUND BALANCE:		
Endowment funds	\$1,287,565.55	\$1,200,760.55
Funds functioning as endowment	38,775.60	38,373.65
Fund balance	<u>1,326,341.15</u>	<u>\$1,239,134.20</u>

STATEMENT OF CHANGE IN FUND BALANCE

	For the Year Ended June 30, 1974			For the Year Ended June 30, 1973
	Endowment Funds	Funds Functioning as Endowment	Total	Total
BALANCE BEGINNING OF YEAR	\$1,200,760.55	\$ 38,373.65	\$1,239,134.20	\$1,155,528.70
ADDITIONS (DEDUCTIONS):				
Gifts	86,805.00	401.95	87,206.95	83,605.50
Interest and dividend income on investments	128,061.10	3,155.95	131,217.05	82,430.97
Distribution of earnings transferred to the expendable restricted fund for scholarships and other purposes as specified by the endowment agreements	(128,061.10)	(3,155.95)	(131,217.05)	(82,430.97)
BALANCE END OF YEAR	<u>1,287,565.55</u>	<u>\$ 38,775.60</u>	<u>\$1,326,341.15</u>	<u>\$1,239,134.20</u>

The accompanying notes are an integral part of these statements.

OAKLAND UNIVERSITY

PLANT FUND

STATEMENT OF FINANCIAL CONDITION

ASSETS	June 30,	
	1974	1973
Unexpended plant funds		
Cash	\$ 1.18	\$ 3,773.23
Marketable securities, at cost	267.50	267.50
Short-term investments, at cost which approximates market	142,000.00	—
State appropriations receivable	2,301,922.82	799,194.00
Accounts receivable	—	2,845.00
	<u>\$ 2,444,191.50</u>	<u>\$ 806,079.73</u>
 Debt service funds		
Cash	\$ 170,785.52	\$ 152,576.46
Marketable securities, at cost (market value- \$717,049.20 and \$743,331.50)	791,231.23	782,406.35
	<u>\$ 962,016.75</u>	<u>\$ 934,982.81</u>
 Maintenance and repair funds		
Cash	\$ 96,712.96	\$ 54,062.66
Marketable securities, at cost (market value- \$11,179.50 and \$6,710.90)	11,949.52	6,964.04
	<u>\$ 108,662.48</u>	<u>\$ 61,026.70</u>
 Investment in plant		
Land	\$ 4,522,613.82	\$ 4,512,913.42
Land improvements	1,263,883.37	1,263,883.37
Buildings	43,695,187.09	43,655,778.09
Equipment	7,930,984.63	7,191,140.34
Construction in progress (Note 4)	442,949.77	15,046.80
	<u>\$57,855,618.68</u>	<u>\$56,638,762.02</u>
Total assets	<u>\$61,370,489.41</u>	<u>\$58,440,851.26</u>

The accompanying notes are an integral part of this statement.

LIABILITIES AND FUND BALANCE	June 30,	
	1974	1973
Unexpended plant funds		
Accounts payable	\$ 44,674.00	\$ 2,822.80
Notes and bonds payable held in escrow for future gifts to the University, 4½ % (Note 3)	1,209.54	1,209.54
Due to other funds—		
Agency fund	360,000.00	—
Expendable restricted fund	—	75,000.00
Retirement and insurance fund	—	555,000.00
Fund balance (deficit)-		
Restricted	2,497,237.62	800,776.57
Unrestricted (Net of expenditures of \$489,914.19 in 1974 and \$658,229.18 in 1973 on projects not yet financed) (Note 4)	(458,929.66)	(628,729.18)
	<u>\$ 2,444,191.50</u>	<u>\$ 806,079.73</u>
Debt service funds		
Bonds payable (Note 5)	\$ 700,000.00	\$ 700,000.00
Fund balance - restricted	262,016.75	234,982.81
	<u>\$ 962,016.75</u>	<u>\$ 934,982.81</u>
Maintenance and repair funds		
Fund balance-		
Restricted	\$ 13,112.48	\$ 12,026.70
Unrestricted	95,550.00	49,000.00
	<u>\$ 108,662.48</u>	<u>\$ 61,026.70</u>
Investment in plant		
Equipment purchase contract	\$ —	\$ 98,883.71
Notes payable (Note 5)	738,000.00	759,000.00
Bonds payable (Note 5)	13,554,000.00	13,784,000.00
Notes and bonds payable held in escrow for future gifts to the University, 4½ % (Note 3)	693,790.46	693,790.46
Net investment in plant	<u>42,869,828.22</u>	<u>41,303,087.85</u>
	<u>\$57,855,618.68</u>	<u>\$56,638,762.02</u>
Total liabilities and fund balance	<u><u>\$61,370,489.41</u></u>	<u><u>\$58,440,851.26</u></u>

OAKLAND UNIVERSITY

PLANT FUND

STATEMENT OF CHANGE IN NOTES AND BONDS PAYABLE AND FUND BALANCE

	Unexpended Plant Funds
NOTES AND BONDS PAYABLE:	
Balance outstanding beginning of year	\$ 1,209.54
Net proceeds from borrowing	—
Notes and bonds retired-	
Notes and bonds	—
Held by other funds	—
Balance outstanding end of year	<u>\$ 1,209.54</u>
FUND BALANCE:	
Balance beginning of year	\$ 172,047.39
Additions (deductions)-	
State appropriations	1,645,000.00
Gifts	246,000.00
Income from investments	18,004.05
From other funds-	
General fund	78,336.00
Auxiliary activities fund	165,333.70
Designated fund	186,695.99
Expendable restricted fund	4,000.00
Expenditures from operating funds for equipment	—
Expenditures for capital additions	(490,559.17)
Interest and trustee fees	—
Notes and bonds retired	—
Proceeds from sale of used equipment applied to purchase of new equipment	—
Transfers	13,450.00
Balance end of year	<u>\$2,038,307.96</u>

The accompanying notes are an integral part of these statements.

For the Year Ended June 30, 1974

Debt Service Funds	Maintenance and Repair Funds	Investment in Plant	Total	For the Year Ended June 30, 1973 Total
\$700,000.00	\$ —	\$15,335,674.17	\$16,036,883.71	\$16,334,668.14
—	—	—	—	6,884.20
—	—	(307,323.66)	(307,323.66)	(304,668.63)
—	—	(42,560.05)	(42,560.05)	—
<u>\$700,000.00</u>	<u>\$ —</u>	<u>\$14,985,790.46</u>	<u>\$15,687,000.00</u>	<u>\$16,036,883.71</u>
\$234,982.81	\$ 61,026.70	\$41,303,087.85	\$41,771,144.75	\$39,943,262.04
—	—	—	1,645,000.00	750,000.00
—	—	—	246,000.00	—
50,659.45	—	—	68,663.50	56,071.89
432,518.25	—	—	510,854.25	475,486.10
697,600.13	60,000.00	—	922,933.83	926,495.63
—	—	—	186,695.99	—
—	—	—	4,000.00	—
—	—	726,297.49	726,297.49	439,490.85
—	—	490,559.17	—	—
(802,774.40)	—	—	(802,774.40)	(809,961.76)
(349,883.71)	—	349,883.71	—	—
—	—	—	—	(9,700.00)
(1,085.78)	(12,364.22)	—	—	—
<u>\$262,016.75</u>	<u>\$108,662.48</u>	<u>\$42,869,828.22</u>	<u>\$45,278,815.41</u>	<u>\$41,771,144.75</u>

OAKLAND UNIVERSITY

RETIREMENT AND INSURANCE FUND

STATEMENT OF FINANCIAL CONDITION

	June 30,	
	1974	1973
ASSETS:		
Cash	\$ 4,027.71	\$ 2,792.27
Short-term investments, at cost which approximates market	930,000.00	—
Accounts receivable	47,951.84	46,966.41
Due from other funds-		
Plant fund	—	555,000.00
Auxiliary activities fund	—	140,000.00
Total assets	\$981,979.55	\$744,758.68
LIABILITIES:		
Accounts payable	\$ 30,931.90	\$ —
Reserve for possible premium adjustments	120,828.97	104,867.87
Reserve for future unemployment compensation claims	31,994.56	741.76
Total liabilities	\$183,755.43	\$105,609.63
Fund balance	\$798,224.12	\$639,149.05

STATEMENT OF CHANGE IN FUND BALANCE

	For the Year Ended June 30,	
	1974	1973
BALANCE BEGINNING OF YEAR	\$639,149.05	\$521,441.41
INVESTMENT INCOME	56,609.24	—
EMPLOYER'S CONTRIBUTION	102,465.83	117,707.64
BALANCE END OF YEAR	\$798,224.12	\$639,149.05

The accompanying notes are an integral part of these statements.

OAKLAND UNIVERSITY

AGENCY FUND

STATEMENT OF FINANCIAL CONDITION

	June 30,	
	1974	1973
ASSETS:		
Cash	\$ 492.67	\$ 4,434.37
Short-term investments, at cost which approximates market	410,000.00	715,000.00
Accounts receivable	111,083.00	50,020.45
Deposits	5,000.00	—
Due from plant fund	360,000.00	—
Total assets	<u>\$886,575.67</u>	<u>\$769,454.82</u>
LIABILITIES:		
Accounts payable	\$ 3,764.27	\$ 16,210.26
Payroll taxes and other payroll deductions	792,791.65	691,622.40
Accrued payrolls	9,964.21	5,981.49
Due to depositors	80,055.54	55,640.67
Total liabilities	<u>\$886,575.67</u>	<u>\$769,454.82</u>

STATEMENT OF CHANGE IN AMOUNTS DUE TO DEPOSITORS

	For the Year Ended June 30,	
	1974	1973
BALANCE BEGINNING OF YEAR	\$ 55,640.67	\$ 72,280.41
DEPOSITS	603,977.43	620,667.09
WITHDRAWALS	(579,562.56)	(637,306.83)
BALANCE END OF YEAR	<u>\$ 80,055.54</u>	<u>\$ 55,640.67</u>

The accompanying notes are an integral part of these statements.

OAKLAND UNIVERSITY

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1974

(1) ACCOUNTING POLICIES

The financial statements have been prepared in substantial conformance with the Manual for Uniform Financial Reporting for State of Michigan Colleges and Universities and the Audit Guide for Colleges and Universities issued by the American Institute of Certified Public Accountants. The accounts of the University are maintained on the accrual basis except for the accounting for vacation and sick leave and interest income and expense. Depreciation of plant is not recognized.

The University follows fund accounting whereby resources are classified for accounting and reporting purposes in accordance with activities or objectives specified as described below.

The current operating funds consist of the General, Designated (use restricted by administrative policy), Auxiliary Activities and Expendable Restricted funds (use restricted by donor or supporting agency). These funds account for transactions related to the instructional and academic programs (including restricted purpose contracts and grants), research, extension and departmental programs and the auxiliary activities which provide services to the student body, faculty and public. The accompanying statement of current funds revenues, expenditures and transfers is a statement of financial activities of the current operating funds relating to the current reporting period and does not purport to present the results of operations or net income for the period.

The nonoperating funds and their functions are described briefly as follows: (1) the Student Loan Fund accounts for transactions related to loans to students (use restricted by donors); (2) the Endowment Fund accounts for gifts that are restricted at the direction of donors for the purpose of producing investment income for operating purposes and also includes gifts which have been designated "Funds Functioning as Endowment Funds" which may be expended at the direction of the Board of Trustees; (3) the Plant Fund accounts for transactions related to investment in plant, including indebtedness incurred in the financing thereof; (4) the Retirement and Insurance Fund accounts for transactions related to pension and insurance plans controlled by the University; and (5) the Agency Fund accounts for amounts held in custody for students, University-related organizations and others.

Amounts transferred from operating funds to nonoperating funds for disbursement therefrom are included in expenditures and transfers of the operating funds in order to reflect properly the functional classification of the amounts involved. All significant interdepartmental transactions have been eliminated.

Inventories are stated at their approximate cost. The inventory recorded in the General Fund primarily consists of maintenance supplies, office supplies and classroom supplies of user departments.

Investments and plant are stated at cost or fair market value at date of gift.

The University follows the policy of charging vacation and sick leave in the period used rather than in the period earned. The amount of unrecorded liabilities for vacation and sick leave is not readily determinable.

Interest expense related to notes and bonds payable is not recorded until paid. If interest expense were recognized on the accrual basis, interest payable would be approximately \$145,700 at June 30, 1974, and interest cost for the year then ended would be decreased by approximately \$1,400.

Interest income generally is recognized on the cash basis of accounting. Income earned from short-term investments of pooled cash was credited to the General Fund, Student Loan Fund, Retirement and Insurance Fund and Designated Fund for the year ended June 30, 1974, and to the General Fund and Student Loan Fund for the year ended June 30, 1973, except for amounts required under agreements with donors or grantors that require interest earned to be added to specific funds in compliance with the Manual for Uniform Financial Reporting.

Gifts are recorded when received.

Interfund borrowings are payable currently without interest.

(2) RETIREMENT PLANS

The University has established contributory and noncontributory retirement plans for all qualified employees. The University's contributions to the contributory plan were \$624,000 in 1974 and \$555,900 in 1973. This plan, administered by Teachers' Insurance and Annuity Association, is a defined-contribution plan (money-purchase plan) wherein the University has no liability beyond its contribution.

Contributions to the noncontributory plan, controlled by the University, were \$102,500 in 1974 and \$117,700 in 1973. An independent actuarial study in May, 1974, determined that the annual contributions are adequate to fund pensions as the academic and administrative personnel retire. Vested benefits will be paid from the retirement and insurance fund.

(3) NOTES AND BONDS PAYABLE HELD IN ESCROW FOR FUTURE GIFTS TO THE UNIVERSITY

Notes and bonds payable held in escrow for future gifts to the University include \$650,000 in debt being held in trust until the death of the survivor of the Pryale family, at which time the Pryale Foundation will deliver the notes and bonds as an unconditional gift to the University. The last survivor died on May 18, 1972, and the notes and bonds will be delivered upon clearance of the Pryale Estate and Foundation.

(4) CONSTRUCTION IN PROGRESS

An estimated \$1,499,000 is necessary to complete plant under construction. It is anticipated that this construction and the unfunded portion of completed construction of \$490,000 will be financed with \$1,387,000 included in unexpended plant funds, \$100,000 from state appropriations, \$344,000 from future borrowings and \$158,000 from other University funds.

(5) NOTES AND BONDS PAYABLE

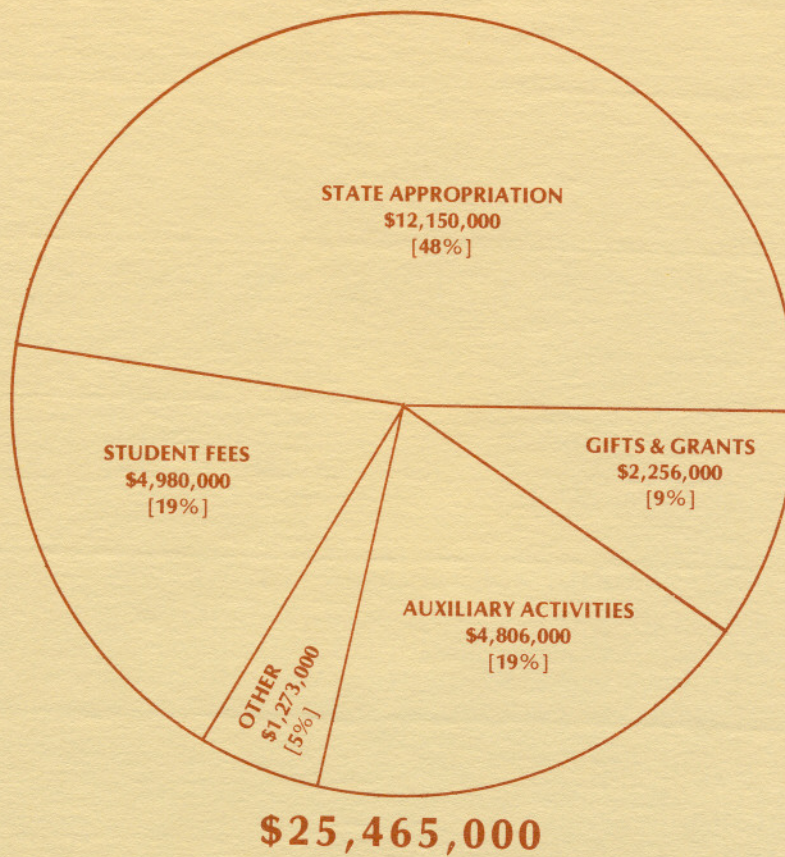
Notes and bonds payable consist of the following at June 30, 1974:

	<u>Outstanding</u>	<u>Amount Due Within One Year</u>	<u>Secured by Pledge of Income From</u>
Notes payable - Oakland University term loans, 3-1/4%, due December 15, 1974	\$ 738,000	\$738,000	Van Wagoner House
Bonds payable-			
Oakland Student Center Refunding and Intramural Building, revenue bonds, 3.875% to 4.1%, due serially to 1992	\$ 1,729,000	\$ 17,000	Oakland University fees and investment income
Dormitory and Student Center Revenue Bonds- First Series of 1962, 3-3/8% to 3-1/2%, due serially to 2002	1,040,000	20,000	Anibal-Fitzgerald Houses and Student Center
Dormitory Revenue Bonds, Series of 1967, 3%, due 2017	2,850,000	30,000	Hamlin Hall
Oakland University Health Center Building and Sports Facilities Revenue Bonds of 1968, 5-1/8%, due 1988	1,195,000	60,000	Oakland University fees and investment income
Oakland Center Building Addition Bonds, 5.25% to 5.8%, due serially to 1999	2,600,000	45,000	Oakland University fees and investment income
Oakland University Housing Revenue Bonds of 1970, 6-1/2% to 8-1/2%, due serially to 2001	4,840,000	65,000	Vandenberg Hall and Dining Center
	<u>\$14,254,000</u>	<u>\$237,000</u>	

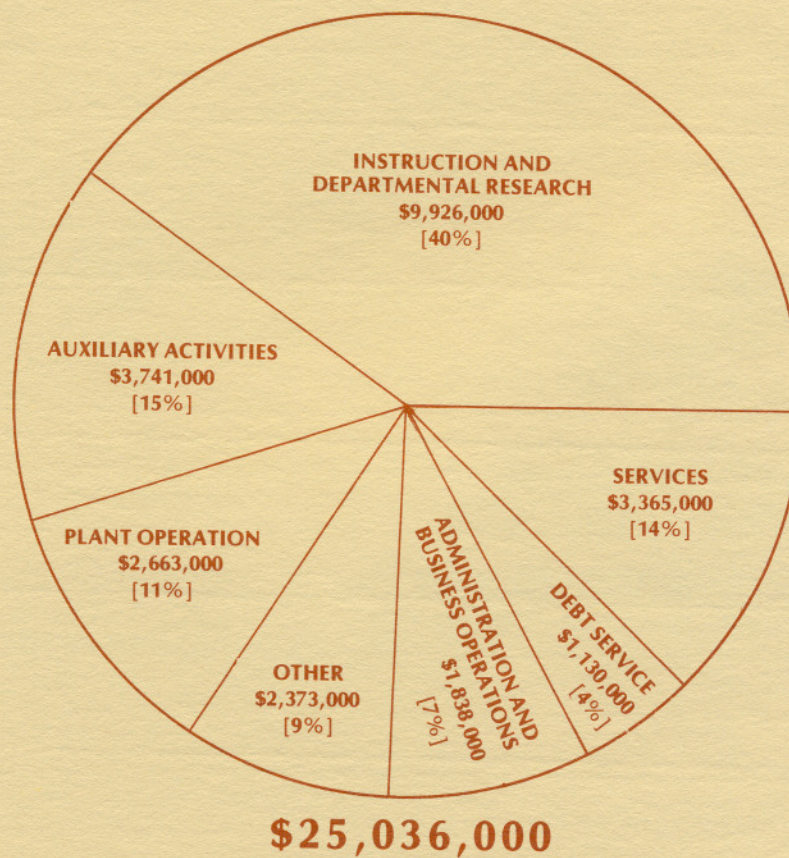
The University intends to refinance the term loans at maturity.

OPERATING REVENUES AND EXPENDITURES YEAR ENDED JUNE 30, 1974

SOURCE OF FUNDS



USE OF FUNDS

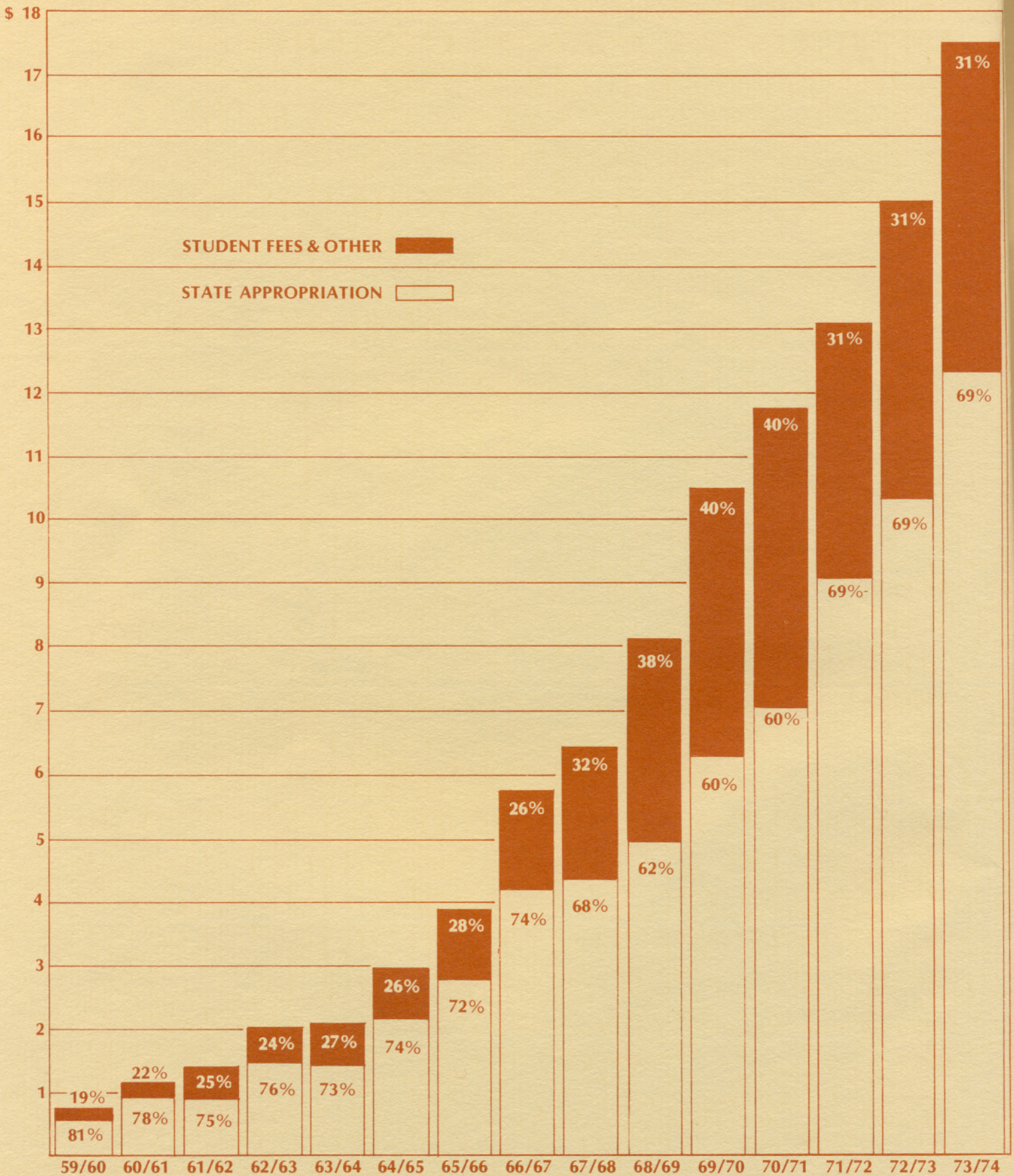


FINANCIAL HIGHLIGHTS

	1973-1974	1972-1973	% INCREASE (DECREASE)
Total operating revenues	\$25,465,000	\$22,601,000	12.7
General Fund revenues	17,675,000	15,086,000	17.2
State appropriation	12,150,000	10,394,000	16.9
Student fees	4,980,000	4,092,000	21.7
Gifts and grants for operations:			
Federal	1,642,000	1,907,000	(13.9)
Other	614,000	553,000	11.0
 Total operating expenditures	 25,036,000	 22,365,000	 11.9
General Fund expenditures	17,516,000	14,994,000	16.8
Expenditures for organized research	453,000	506,000	(10.5)
Total payroll	14,360,000	13,132,000	9.4
Market value of endowment funds	1,250,000	1,214,000	3.0
Book value of total assets	72,301,000	68,920,000	4.9
Investments in plant at cost	57,856,000	56,638,000	2.2
Long-term indebtedness	14,992,000	15,243,000	(1.6)
Debt service payments	1,130,000	1,110,000	1.8
Student aid:			
Grants	1,084,000	1,185,000	(8.5)
Loans	502,000	560,000	(10.4)
<hr/>			
Enrollment, fiscal year equated students	8,241	7,403	11.3
Total head count—Fall semester	9,638	8,169	18.0
Students in residence halls	1,163	1,112	4.6
Meadow Brook Music Festival—attendance	132,078	150,456	(12.2)
Meadow Brook Theatre—attendance	143,379	112,502	27.4

OAKLAND UNIVERSITY GENERAL FUND REVENUE

MILLIONS



GENERAL FUND COST PER FISCAL YEAR EQUATED STUDENT

SOURCE OF SUPPORT

FISCAL YEAR	FISCAL YEAR EQUATED STUDENTS	SOURCE OF SUPPORT		TOTAL COST
		STATE APPROPRIATION	STUDENT FEES AND OTHER REVENUE	
1960	471	\$1167	\$274	\$1441
1961	765	1149	328	1477
1962	1087	901	305	1206
1963	1290	1177	379	1556
1964	1480	1055	384	1439
1965	1859	1187	419	1606
1966	2551	1028	409	1437
1967	3283	1295	446	1741
1968	4086	1073	500	1573
1969	4852	1040	635	1675
1970	5905	1058	723	1781
1971	6643	1063	722	1785
1972	6981	1308	577	1885
1973	7403	1404	633	2037
1974	8241	1474	670	2144



The computer Center plays an integral role in both the administrative and academic functions of the university.

The Administrative-Professional Staff receive continuing contracts after three to six years of service, depending on their rank. Those awarded continuing contracts during 1973-74 were:

William J. Jorns (*student teaching*)
Judith Keegan (*student services*)
Kenneth A. Meade (*engineering*)
Richard C. Moore (*building maintenance*)
Gerald S. Redoutey (*purchasing*)
John Scovil (*career advising & placement*)
John Shiff (*biological sciences*)



Oakland University is a state-supported institution of higher education located in Rochester, Michigan. The university offers a wide range of undergraduate programs, twenty master's and one doctoral program. The university is governed by an eight-member Board of Trustees appointed by the Governor.

NON-CIRCULATING

CENTRAL ADMINISTRATION

Donald D. O'Dowd, *President*
Wilma Bledsoe, *Director of Urban Affairs*
Glen Brown, *Assistant President for Campus Development*
Kenneth H. Coffman, *Vice President for Student Affairs*
William W. Connellan, *Assistant to the President*
John De Carlo, *Vice President for Public Affairs*
Robert A. Dearth, *Director of Special Projects*
Lowell R. Eklund, *Dean for Continuing Education*
Frederick W. Obear, *Vice President for Academic Affairs and Provost*
William F. Sturner, *Assistant President for Administrative Affairs*
Robert W. Swanson, *Vice President for Business Affairs*

ACADEMIC ADMINISTRATION

Reuben Torch, *Dean of the College of Arts and Sciences*
Norton C. Seeber, *Dean of the School of Economics and Management*
Laszlo J. Hetenyi, *Dean of the School of Education*
Paul R. Paslay, *Dean of the School of Engineering*
G. Philip Johnson, *Dean of Graduate Study*
George L. Gardiner, *Dean of the Library*
George T. Matthews, *Vice Provost*
Billie C. DeMont, *Assistant Provost*